

**Inner Melbourne Action Plan**  
**Progress Report**  
**IMAP Three Year Implementation Plan**

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## **1 PURPOSE**

The purpose of this report is to advise the IMAP Implementation Committee on the update of the Three Year Implementation Plan for the Inner Melbourne Action Plan and the implication for budgets in 2013/14.

## **2 BACKGROUND**

During 2009-2010 the IMAP Review was undertaken to reassess the Inner Melbourne Action Plan to ensure its direction and priorities continued to reflect current issues. The review endorsed the current 11 strategies in the plan and confirmed regional priorities in the areas of:

- Transport and connectedness
- Environmental sustainability and climate change
- Community planning and housing issues

As a result of this process, in December 2010 the IMAP Implementation Committee approved a program of work for the next 3 years, appointed lead councils, and approved indicative budgets to enable these priority projects to proceed.

Two years on from that process, this report builds on the work undertaken in that review and reports on the status of the IMAP projects, current and proposed, and the overall funding position.

## **3 GOVERNANCE AND FUNDING ARRANGEMENTS**

The Inner Melbourne Action Plan contains 11 Strategies and 57 Actions. Approved in 2006, it is now in its 7<sup>th</sup> year of the implementation program.

IMAP is a unique partnership between the four inner city Councils, with four Section 86 Special Committees meeting as one, bound by identical Council Delegations and Terms of Reference; and with formal MoUs in place for Procurement protocols and joint Intellectual Property matters. Its primary function is to oversee the implementation of Actions through cross council teams and associated partners.

The IMAP area represents the high growth, high density areas of the city and includes the greatest concentration of commercial buildings in the metropolitan area. The Committee has included the City of Maribyrnong as an Associate Member since August 2011 as its potential for development, increased growth and high density on the western boundary of the IMAP area identifies it as essentially facing similar issues to the Inner Melbourne councils. The City of Maribyrnong has indicated their interest in becoming full members of IMAP and, to date, have contributed some funding and staff time towards projects of interest.

Under Section 86 (6) of the Local Government Act, "the Council must review any delegations to a special committee in force under this section within the period of 12 months after a general election".

This renewal of delegations offers an opportunity to include the City of Maribyrnong as a full member of the IMAP partnership. As a full member, Maribyrnong would then have input into any subsequent review of the Inner Melbourne Action Plan - expected to be progressed within the next 3 year planning timeframe. The state government's Metro Strategy, due for completion towards the end of 2013, is likely to drive this review - in the same way that the M2030 strategy underlay the initial establishment of IMAP. The timing would therefore be right to consider Maribyrnong's full membership.

A decision on this is required as it impacts on the budgeting and contributions for 2013-14.

### 3.1 PROCESS

- 3.1.1 The first step is for the IMAP Implementation Committee members to agree to seek the full membership of the City of Maribyrnong. This can be discussed at this meeting or the Committee may choose to discuss it as an additional item under the Confidential part of the meeting under Section 89 (2) (h) *“any other matter which the Council or special Committee considers would prejudice the Council or any person”*.
- 3.1.2 Secondly, legal counsel at the City of Stonnington has noted that the current Council Delegations and Terms of Reference for IMAP do not include a clause which covers the inclusion of new members. To allow the IMAP Councils the opportunity to debate the inclusion of additional member Councils, it is suggested that each Council consider a report to amend the existing Delegations and Terms of Reference to add a new clause relating to “New Members”. This would then make provision for Maribyrnong’s participation. This would set out the requirements for any new members. The new Clause could include the following:

#### ***New Members***

*Neighbouring Councils can be admitted as full members of the IMAP Implementation Committee upon the recommendation of the IMAP Implementation Committee and following approval by resolution of all partner Councils; on the following basis*

- (a) *That they establish a Special Committee under s 86 of the Local Government Act which mirrors the “constitution” of the existing members as set out in the Delegations and Terms of Reference*
  - (b) *That they agree to adopt the provisions of the existing Inner Melbourne Action Plan and any future reviews*
  - (c) *That they agree to provide annual funding through their budget process on the same basis as the other IMAP Councils*
  - (d) *That those Actions, Projects and Intellectual Property already completed/undertaken by IMAP be quarantined to those participating Councils in place prior to membership of the new partner*
  - (e) *That, where possible, new members commence at the start of a financial year with approved funding in place*
- 3.1.3 Finally, should the IMAP Councils agree to the “New Members” clause in general and the inclusion of Maribyrnong as a member in particular, then the 5 IMAP Councils should adopt updated Delegations and Terms of Reference for the IMAP Special Committees which include these amendments.

*# refer to Attachment 12a for DRAFT Delegations and Terms of Reference documents*

### 3.2 THREE YEAR IMPLEMENTATION PLAN

The Draft Three Year Implementation Strategy for the period 2013/14 through until 2015/16 has been prepared on the basis that:

- 3.2.1 the City of Maribyrnong is not included i.e. status quo – *Attachment 12c*
- 3.2.2 the City of Maribyrnong is included – *Attachment 12d*

## 4. DISCUSSION

### 4.1 CURRENT PROGRESS

Twenty one (21) Actions or 36% have either been closed (8) or completed (13), in full or in part, to date. Some residual advocacy work continues although the tasks are largely completed (for example, advocacy on the Water Sensitive Urban Design plan change (Action 9.3) and liquor licensing reforms (Action 6.3) is ongoing; involvement in research on Community Land Trusts as a tool for increasing affordable housing continues (Action 5.2)).

Five (5) Actions or 8% proceed through ongoing advocacy by the IMAP Councils either jointly or on an individual basis.

Seventeen (17) Actions or 29% are current or due to commence this year. The projects have indicative budgets so the expenditure can be planned and funds allocated. The funds are able to be held in the trust fund until the projects draw down the expenditure. There is generally a lag before the expenditure is incurred.

16 Actions (27%) have not been started or programmed into the current plan.

# *Refer to Attachment 12b for the Progress Summary*

### 4.2 NEW IMAP PROJECTS REQUIRING FUNDING

The Executive Officer has canvassed a number of key staff in the IMAP Councils to determine any new projects requiring priority for funding over the next 3 years. Some suggestions were received but lacked a consistent approach.

It was determined therefore, that joint workshops would be required to identify priorities in the new year. This would be easier to manage if the Committee were able to clarify Maribyrnong's membership and in so doing, determine the amount of funds available for projects across 5 councils instead of 4 Councils going forward.

The Inner Melbourne Action Plan requires revision if the membership changes formally and the boundary alters. In addition, revision has been anticipated as a result of the state government's Metro Strategy. It would be appropriate to undertake this work in the one process.

In addition, a number of new projects or extensions to projects have requested IMAP funding. These include:

#### 4.2.1 The IMAP GIS project – Budgetted at \$7200 + annual cost of living increases.

It is envisaged that this map base, as a start, could be used to map:

- the open space and trails data (Action 10.2),
- extensions to the bicycle network (Action 2.5)
- housing social infrastructure sites and capacities (Action 5.4 and 5.5)
- electricity distribution network (Action 9.4)
- cumulative effect of liquor licenses (Action 6.3)

Additional applications are also expected. Currently the data sets have to be matched and combined across the IMAP Councils.

#### 4.2.2 Action 2.2/11 - Melbourne Signs Strategy: an indicative budget of \$100,000 has been requested in 2013/14 to develop a consistent strategy across the inner Melbourne area, which would support the current visitor sign work being undertaken and build on the IMAP Wayfinding signage pilot project. This sum may need to be decreased or spread over 2 years to fit the funding model and is contingent on all councils seeking involvement in the project.

#### 4.2.3 Action 5.2 Affordable Housing - A sum of \$10,000 is proposed to enable the IMAP councils to participate in Phase 2 of the Community Land Trust (CLT) project being

undertaken by the Western Sydney University in conjunction with other Councils and housing associations across Australia.

The CLT Manual for Australia has now been completed reviewing the legal framework in Australia. Phase 2 will develop case studies and funding examples. It is expected that additional sponsors will participate in Phase 2 now that the initial research has been undertaken.

**4.2.4 Action 7.2 Support Creative Businesses** – provision is made for some seed funding for this project to assist in data collection.

**4.2.5 Action 9.4 Green Roof initiatives** – provision is made for the IMAP Councils to partner in an Australian Research Council grant application by the University of Melbourne, to undertake research on rooftop climates which will be a useful add-on to the current Green Roofs manual in preparation.

**4.2.6 Revised IMAP Plan** – this will be required within the planning period as a result of the Metro Strategy and the possible inclusion of Maribyrnong – an estimate of \$60,000 is provided for this project.

**4.2.7 Action 11** – ongoing funding for the successful IMAP Regional Tourism projects

Some changes to the project funding timelines of other projects are required to accommodate these priorities.

# Refer to Attachment 12c and 12d for the Draft Three Year Implementation Plan modelling

## 5. POLICY IMPLICATIONS

Approval of these projects annually as part of a rolling 3 year Implementation Plan is delegated to the Inner Melbourne Action Plan Implementation Committee by the IMAP partner Councils. The Terms of Reference requirement for the IMAP Implementation Committee is to:

*“Make recommendations to the member Councils of budget allocations required to effect the implementation of specific IMAP actions, to enable consideration in each Council’s annual budgeting process. Each member Council’s budget is expected to reflect necessary resources to deliver on commitments agreed in the Plan. The budget of each member Council would be specific to meeting the IMAP actions relevant to that respective municipality. The recommended budget allocation is to be based on the perceived benefits and / or capacity of each member Council.”*

## 6 FINANCIAL AND RESOURCES IMPLICATIONS

The IMAP Implementation Committee is to assess funding requests for all existing and new projects for the next 3 years.

Due to many of the projects preparing initial briefs in the current and previous financial year, the drawdown of funds has not occurred in the planned timeframe, however many of the bids are now confirmed and work is progressing to commit the funds. In other cases, the project has been delayed so that funding allocation across two years can be combined to commence the project.

The project funding for the implementation program of identified IMAP projects is derived from:

- Accumulated funds in the IMAP account
- The annual regional tourism contribution of \$20,000
- The annual IMAP project contribution from the partner councils – currently \$35,000 per council in 2012/13 based on the current project load and timing.
- Additional funding on a per project basis as required.

To meet the costs of the implementation program, the IMAP Councils’ individual contributions for 2013/14 are proposed as follows:

**6.1 the City of Maribyrnong is not included ie status quo**

IMAP Annual Contribution	\$35,000 – per Council in line with the current year
IMAP Annual Tourism Contribution	\$20,000 – per Council in line with the current years
IMAP Share of Operational Costs (Total \$97,000 per IMAP Council)	To be advised, estimated at \$42,000 per IMAP council
City of Maribyrnong	\$35,840 - for tourism and nominated transport projects

**6.2 the City of Maribyrnong is included.**

IMAP Annual Contribution	\$35,000 – per Council in line with the current year
IMAP Annual Tourism Contribution	\$20,000 – per Council in line with the current years
IMAP Share of Operational Costs (Total \$89,000 per IMAP Council)	To be advised, estimated at \$34,000 per Council

**7 CONCLUSION**

The projects are in line with the existing Strategies and Actions contained in the Inner Melbourne Action Plan and are a continuation of the Three Year Implementation Plan approved by the Committee last year.

**8 RECOMMENDATION**

That the IMAP Implementation Committee resolves to:

- a. **Note** this update on progress on the Inner Melbourne Action Plan, and
- b. **Approve** the updated IMAP Delegations and Terms of Reference and recommend them to the 5 participating Councils for approval for a 5 year term or until further notice by the Council.
- c. **Approve** the updated IMAP Three Year Implementation Plan, and
- d. **Approve** the request for each of the IMAP Partner Councils to make provision for funding in the 2013/14 budget:

.....City Council

## Instrument of Delegation

### INNER MELBOURNE ACTION PLAN IMPLEMENTATION COMMITTEE

Pursuant to sections 86(3) and 88 of the *Local Government Act 1989* ("Act"), ..... Council ("Council") delegates to the special committee established by resolution of Council and known as the "Inner Melbourne Action Plan Implementation Committee" ("the Committee"), the powers, duties and

functions set out in the accompanying Schedule and Terms of Reference ~~(dated 7 February 2006)~~  
~~included in the accompanying Schedule~~, and declares that:

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1. this Instrument of Delegation is authorised by a resolution of Council passed on 27 February ~~(date)~~ 2012~~06~~;
2. this delegation:
  - 2.1. comes into force immediately the common seal of Council is affixed to this Instrument of Delegation;
  - 2.2. remains in force for a period of five years from the date of the Council resolution, or until Council resolves to vary or revoke it; and
  - 2.3. is to be exercised in accordance with the guidelines or policies which Council from time to time adopts; and
3. the Committee is not authorised by this Instrument to:
  - 3.1. enter into any contracts, or incur expenditure, for an amount which exceeds the approved budget; and
  - 3.2. exercise the powers which, by force of section 86 of the Act, cannot be delegated, as follows:
    - 3.2.1. this power of delegation;
    - 3.2.2. to declare a rate or charge;

- 3.2.3. to borrow money;
- 3.2.4. to enter into contracts for an amount exceeding an amount previously determined by the Council;
- 3.2.5. to incur any expenditure exceeding an amount previously determined by the Council; and
- 3.2.6. any prescribed power.

The **COMMON SEAL** of the ..... )  
**CITY COUNCIL** was affixed hereto )  
in the presence of : )  
)

.....  
(Signed)

.....  
Date

## Schedule

### INNER MELBOURNE ACTION PLAN IMPLEMENTATION COMMITTEE

#### Powers and functions

The powers, duties and functions directly relating or ancillary to the following primary responsibilities:

1. develop and prioritise a rolling Three Year Implementation Program of Inner Melbourne Action Plan (January 2006 and subsequent reviews) actions, to be updated and approved annually;
2. oversee implementation of the IMAP in accordance with the agreed Three Year Implementation Program;
3. make recommendations to the Council and other IMAP member Councils on budget allocations (refer Terms of Reference) to effect the implementation of IMAP actions;
4. progress individual initiatives in accordance with the annualised 3 year Implementation Program;
5. review and recommend adjustments to the Three Year Implementation Program as required;
6. monitor and report annually to IMAP member Councils on the progress of the implementation of IMAP actions; and
7. perform all other functions that are set out in the Terms of Reference (attached) that are not otherwise listed above.

#### Exceptions, conditions and limitations

The Committee is not authorised by this Instrument to:

- enter into any contracts, or incur expenditure, for an amount which exceeds the approved budget; or
- exercise the powers which, by force of section 86 of the Act, cannot be delegated.



## TERMS OF REFERENCE (~~7 February 2006~~) ((date) 2013)

### INNER MELBOURNE ACTION PLAN IMPLEMENTATION COMMITTEE

#### Preamble

The Cities of Melbourne, Port Phillip, Stonnington ~~and~~, Yarra ~~and~~ Maribyrnong, have each set up identically constituted section 86 special committees, in accordance with the *Local Government Act 1989*, to provide a coordinated decision-making process to facilitate the implementation of the Inner Melbourne Action Plan (IMAP) dated January 2006 and its subsequent reviews, as adopted by member Councils in December 2005.

The name of each of the section 86 special committees will be “Inner Melbourne Action Plan Implementation Committee” (described jointly as “the Committee”).

Any of the member Councils may terminate its section 86 special committee at any time. Where no more than one member Council terminates its committee, it is the intention that the Committee will continue to operate, subject to modification of this Terms of Reference to reflect the altered membership structure.

#### Purpose

Generally, the purpose of the Committee will be to oversee the implementation of regionally based actions identified in the Inner Melbourne Action Plan (IMAP) January 2006 (and subsequent reviews), as adopted by member Councils in December 2005.

#### Objectives

The IMAP project scope is to provide for the development of regional actions to deliver agreed regional outcomes. The broad outcome is to ensure the continued development and liveability of the inner region of Melbourne into the future.

The IMAP project is distinctive in bringing together key government stakeholders to develop and deliver regionally based actions.

The Committee will provide:

- regional decision-making necessary to implement agreed IMAP actions , which is binding on the member Councils; and
- impetus for the coordination and commitment of all partner organisations.

## Role and Functions

The Committee will, with respect to:

### Programming

- develop and approve a rolling Three Year Implementation Program to implement the actions 'agreed' to in the IMAP and its subsequent reviews. This Program is to be updated and approved annually by the Committee;
- approve individual 'Project Briefs' developed to progress specific IMAP actions in accordance with the Implementation Program;
- monitor the progress of individual IMAP actions ; and
- establish the IMAP Leadership Forums (Executive Forum and the Annual Forum) to provide strategic input to the identification of regional priorities and development of the annualised Three Year Implementation Program.

### Budgeting

- from such monies as are allocated in each member Council's budget, determine the amount that member Councils will contribute annually for the cost of coordination and administration;
- be authorised to seek on behalf of the member Councils external funding for IMAP actions ; and
- make recommendations to the member Councils of budget allocations required to effect the implementation of specific IMAP actions, to enable consideration in each Council's annual budgeting process. Each member Council's budget is expected to reflect necessary resources to deliver on commitments agreed in the Plan. The budget of each member Council would be specific to meeting the IMAP actions relevant to that respective municipality. The recommended budget allocation is to be based on the perceived benefits and / or capacity of each member Council.

### Procedures Protocol

- develop a protocol to be adopted by the Committee to provide the basis for the working relationships between the member Councils in respect to matters within the Committee's Terms of Reference (including the role, relationships and operational processes of the Leadership Forums and the IMAP Executive Officer) and for the resolution of any issues that arise between member Councils in respect to IMAP.
- provide advice, from time to time to the member Councils on the governance arrangements of the Committee.
- **New members**
- Neighbouring Councils can be admitted as full members of the IMAP Implementation Committee upon the recommendation of the IMAP Implementation Committee and following approval by resolution of all partner Councils; on the following basis
- (a) That they establish a Special Committee under s 86 of the Local Government Act which mirrors the "constitution" of the existing members as set out in the Delegations and Terms of Reference
- (b) That they agree to adopt the provisions of the existing Inner Melbourne Action Plan and any future reviews
- (c) That they agree to provide annual funding through their budget process on the same basis as the other IMAP Councils

- (d) That those Actions, Projects and Intellectual Property already completed/undertaken by IMAP be quarantined to those participating Councils in place prior to membership of the new partner
- (e) That, where possible, new members commence at the start of a financial year with approved funding in place

## Structure

Each IMAP member Council's special Committee is constituted in accordance with section 86 of the *Local Government Act 1989* and its decision-making powers are subject to an Instrument of Delegation of the relevant IMAP member Council.

The Committee will consist of 8 10 voting members, being:

- one councillor and the Chief Executive Officer (or specified executive Director) from each of the following municipalities:
  - City of Yarra;
  - City of Melbourne;
  - City of Port Phillip; ~~and~~
  - City of Stonnington, and\
  - City of Maribyrnong-

A quorum for the Committee will be sixfive, which is a majority of the persons appointed to the Committee.

Decision-making will be by a show of hands. For a motion to be successful it must be carried with the support of the members from at least three of the Councils listed above, excepting that the annual approval of the rolling Three Year Implementation Program must be carried unanimously.

The Chairperson and Deputy Chairperson shall be appointed from the councillor members of the Committee on a rotational basis for each meeting.

The Committee will set meeting dates and shall meet at least quarterly or at such other intervals as agreed by the Committee.

One representative from each of the following associate partners:

- Department of Planning & Community Development
- Department of Transport
- VicRoads
- Department of Sustainability and Environment; and
- Department of Innovation, Industry and Regional Development,

will be invited to attend the meetings of the Committee. Associate Partner representatives will not be members of the Committee or entitled to vote, but can participate in any discussion. The associate partners may change from time to time.

## Reporting

The business of the Committee shall be recorded in proper minutes that shall be distributed to member Councils and included in the Register available for public inspection.

The Committee shall provide an annual report to the member Councils.

## Administration

An IMAP Executive Officer will be appointed to provide administrative support to the Committee.

The IMAP Executive Officer will undertake a Co-ordination/Project Management role to:

- ensure the timely and coordinated delivery of the overall annual IMAP program; and
- provide the day to day oversight of the IMAP program and specific actions.

The Executive Officer will provide to the Committee:

- quarterly briefings at meetings; and
- six monthly progress reports.

## Leadership Forums

The Committee will establish two Leadership Forums:

1. an Executive Forum; and
2. an Elected Representatives Forum of Councillors from the member Councils [Annual Forum].

The forums will meet ~~annually, or more often~~ as required, with the role of the Forums being to:

- determine and drive strategic regional priorities;
- provide advice to the Committee on annual priorities and the review of the Three Year Implementation Program;
- facilitate liaison, partnerships and co-ordination with the State Government and its Agencies, including identifying project synergies / opportunities arising from State or Local Government programs; and
- receive progress reports and an annual report from the Committee on the implementation program.

Forum meetings will be recorded by minutes for formal tabling and consideration by the Committee.

## Project Task Groups

The Committee is able to establish Project Task Groups to undertake individual project actions.

The Project Task Groups would be formulated to deliver individual IMAP actions in response to the annual work program. The composition and funding of the Groups would be needs based.

The budget for specific project actions (including external funding where obtained) could be centralised in one partner Council's budget (ie the 'project lead' Council) or, alternatively, each partner Council

could make project payments as required. The method of budget administration will be determined on an individual project needs basis.

Day to day co-ordination and integration of the Project Task Groups would be managed by the IMAP Executive Officer.

Individual 'Project Briefs' would need to be approved by the Committee.

## Membership

The Inner Melbourne Action Plan Implementation Committee will comprise the following members:

- **City of Melbourne:**
    - Chair, Future Melbourne (Planning) Committee; and
    - Director City Planning & Infrastructure
  - **City of Port Phillip:**
    - Mayor; and
    - Chief Executive Officer.
  - **City of Stonnington:**
    - Mayor; and
    - Chief Executive Officer.
  - **City of Yarra:**
    - Mayor; and
    - Chief Executive Officer.
- City of Maribyrnong:
- Mayor; and
  - Chief Executive Officer

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## Progress Summary

Strategy	Action	Status
Heritage	1.1 Heritage statement of significance	Completed
	1.2 Public realm infrastructure standards	
	1.3 Built form controls	
	1.4 Boulevards & major roads	Current
	1.5 Key urban squares	
Link Transport Routes	2.1 Regional physical infrastructure	
	2.2 Wayfinding signage	Completed
	2.3 Bicycle network legibility	Completed
	2.4 Pedestrian priority areas - Greenlight project	Completed
	2.5 Bicycle network	Current
	2.6 Tram & Rail network	Ongoing advocacy
Traffic Congestion	3.1 Commuter car use	Closed
	3.2 Roads as Places	Current
	3.3 Regional parking management	Current
	3.4 40% by 2020	Closed
	3.5 Reduced through traffic	Current
Public Transport	4.1 Travel Smart	Closed
	4.2 Street design standards	
	4.3 Think Tram	Ongoing advocacy
	4.4 Enhanced bus priority	Ongoing advocacy
	4.5 Improved public transport infrastructure	Ongoing advocacy
	4.6 Public transport pricing	Closed
	4.7 Improvements to public transport services	Current
Population Increase	5.1 Regional housing statement	Ongoing advocacy
	5.2 Affordable housing	Completed
	5.3 Integrating public housing	Current
	5.4 Social infrastructure & services	Current
	5.5 Infrastructure development	Current
Activity Centres	6.1 Activity centre local policy	
	6.2 Activity centre public environment	
	6.3 Managing conflicts	Completed
	6.4 New cultural facilities	
	6.5 Activity centre services	
Knowledge Rich Business Sectors	7.1 Government industry links	Closed
	7.2 Support creative businesses	Current
	7.3 Improved information	Closed
	7.4 Regional economic development statement	Completed
	7.5 Wireless broadband	Closed
	7.6 Exporting health services	Closed
	7.7 Universities & regional development	Completed
Freight	8.1 Priority for freight movement	Current
	8.2 Improved links to the port	
Environmental Sustainability	9.1 Regional sustainability targets	Completed
	9.2 Environmental sustainable design	Current
	9.3 Water sensitive urban design	Completed
	9.4 Green demonstration projects	Current
	9.5 Community capacity for sustainability	
	9.6 Recycled water for open space	Completed
Regional Open Space Network	10.1 Regional open space & trail network	Current
	10.2 Physical infrastructure needs	
	10.3 Open space links	Current
	10.4 Riparian open space project	
	10.5 Wild life links	
	10.6 Foreshore open space	
	10.7 Waterways planning & management	
Regional Tourism	11.1 Inner Melbourne map	Completed Ongoing
	11.2 Regional tourism programme	Completed Ongoing

# IMAP Projects Budget - Three Year Implementation Plan - Status quo

## Funding Model

Attachment 12c

REVENUE	2012-13 Year 7	2013-14 Year 8	2014-15 Year 9	2015-16 (Year 10)
IMAP Councils Annual Contribution	140,000	140,000	140,000	140,000
IIMAP Councils Annual Tourism Contribution	80,000	80,000	80,000	80,000
IMAP Councils Action 9.4 Distributed Energy Contribution	80,000			
IMAP Councils Action 9.4 Green Roof Project	40,000			
City of Maribyrnong Contribution (Wayfinding signs project extension)	4,000			
City of Maribyrnong Agreed Projects Contribution	25,830	15,840		
City of Maribyrnong Tourism Contribution	20,000	20,000	20,000	20,000
<b>Total Revenue</b>	<b>389,830</b>	<b>255,840</b>	<b>240,000</b>	<b>240,000</b>

FUNDED PROJECTS				2012-13 Year 7	2013-14 Year 8	2014-15 Year 9	2015-16 (Year 10)
Ref.	Action	Status	Brief	Current			
IMAP	General Expenses	Ongoing	IMAP Annual Report, Website, catering etc	15,000	15,000	15,000	15,000
IMAP	GIS expenses	Ongoing	IMAP GIS support		7,200	7,400	7,600
IMAP	IMAP Review	NEW	Publish new Plan				60,000
1.4	Boulevards & Major Roads - Hoddle Street	Current	1. Establish joint view on Hoddle St				
		Not started	2. Boulevard Study (Deferred)				40,000
2.4	Wayfinding signs		CoM Visitor Signs Project extension (Approved Aug 2012); <b>Melbourne Signs Strategy - New</b>	20,000	35,000	65,000	
2.5	Bicycle Network:	Current	1. Capital Program - Bike Lanes				
		Not started	2. Measure & map Level of Service rating				
2.6/4.3	Public transport/Bus Reviews	Current	Advocacy role				
3.2	Roads as Places	Current	Develop case studies etc	40,000			
3.3	Regional Parking Management	Current	Value of on street car parking - project being undertaken by DoT				
3.5	Reduced through traffic	Current	1. Reduce the impact of through traffic (Includes CoMar contribution \$20K)	100,000			
		Not started	2. Parking provisions which support sustainable transport (Includes CoMar contribution \$20K)	35,000	65,000		
4.4	Enhanced bus priority	Not started	Support and advocate for implementation of preferred routes				
4.7	Improvements to public transport services	Current	Consultation as part of Melbourne Transport Strategy				
5.2	Affordable Housing	Current	Ongoing housing initiatives/CLT research <b>Provision for Phase 2 - New</b>		10,000		
5.3	Integrating public housing estates	Current	Develop model to address 3 problem issues identified (Budget reviewed)	30,000			
5.4	Social Infrastructure and Services	Current	Map growth areas & locate current services to identify funding requirements for future planning	20,000			
5.5	Infrastructure Development			20,000			
7.2	Support Creative Businesses	New	<b>Initial funding for data collection</b>	10,000			
7.7	University and regional development	Current	Involving students in Council - Student placement officer	25,953			
8.1	Priority for freight movement *	Not started	Freight Movement Strategic Plan (Includes CoMar contribution \$17.5K)	51,660	35,840		
9.2	Environmentally Sustainable Design - commercial buildings	Current	1. Communication Strategy -Develop ESD Factsheets - promote to developers	17,692			
		Not started	2. Review ESD Policies, tools & methodologies, advocacy	10,000			
		Not started	3. Identify ESD retrofit issues (Deferred)			20,000	10,000
9.4	Green Demonstration Projects	Current	Develop an approach for Green Roof initiatives <b>Stage 2 ARC grant contribution - if successful - New</b>	130,000	20,000	20,000	20,000
		Current	Distributed Energy - Map the potential & likely locations of district energy cogeneration systems	80,000			
10.1	Regional Open Space & trail network	Current	Identify linkages and gaps in OS and trail network				
11	Regional Tourism Strategy	Current	Tourism Strategy - <b>extended over a further 3 years</b> (Includes CoMar contribution \$20K pa)	100,000	100,000	100,000	100,000
<b>Total Annual Budget</b>				<b>705,306</b>	<b>288,040</b>	<b>227,400</b>	<b>252,600</b>
<b>Net Surplus (Deficit)</b>				<b>-315,476</b>	<b>-32,200</b>	<b>12,600</b>	<b>-12,600</b>
<b>Opening Balance of IMAP Account</b>				<b>348,708</b>	<b>33,232</b>	<b>1,032</b>	<b>13,632</b>
<b>Closing Balance of IMAP Account</b>				<b>33,232</b>	<b>1,032</b>	<b>13,632</b>	<b>1,032</b>

Please note that the funding calculation does not include Operational Costs of \$41,403 per council in 2012/13.

# IMAP Projects Budget - Three Year Implementation Plan -with Maribyrnong membership

## Funding Model

Attachment 12d

REVENUE	2012-13 Year 7	2013-14 Year 8	2014-15 Year 9	2015-16 (Year 10)
IMAP Councils Annual Contribution	140,000	140,000	140,000	140,000
IIMAP Councils Annual Tourism Contribution	80,000	80,000	80,000	80,000
IMAP Councils Action 9.4 Distributed Energy Contribution	80,000			
IMAP Councils Action 9.4 Green Roof Project	40,000			
City of Maribyrnong Contribution (Wayfinding signs project extension)	4,000			
City of Maribyrnong <b>Annual</b> Contribution	25,830	35,000	35,000	35,000
City of Maribyrnong <b>Annual</b> Tourism Contribution	20,000	20,000	20,000	20,000
<b>Total Revenue</b>	<b>389,830</b>	<b>275,000</b>	<b>275,000</b>	<b>275,000</b>

FUNDED PROJECTS				2012-13 Year 7	2013-14 Year 8	2014-15 Year 9	2015-16 (Year 10)
Ref.	Action	Status	Brief	Current			
IMAP	General Expenses	Ongoing	IMAP Annual Report, Website, catering etc	15,000	15,000	15,000	15,000
IMAP	GIS expenses	Ongoing	IMAP GIS support		7,200	7,400	7,600
IMAP	IMAP Review	NEW	Publish new Plan				60,000
1.4	Boulevards & Major Roads - Hoddle Street	Current	1. Establish joint view on Hoddle St				
		Not started	2. Boulevard Study ( <b>Deferred</b> )				40,000
2.4	Wayfinding signs		CoM Visitor Signs Project extension (Approved Aug 2012); <b>Melbourne Signs Strategy - New</b>	20,000	50,000	50,000	
2.5	Bicycle Network:	Current	1. Capital Program - Bike Lanes				
		Not started	2. Measure & map Level of Service rating				
2.6/4.3	Public transport/Bus Reviews	Current	Advocacy role				
3.2	Roads as Places	Current	Develop case studies etc	40,000			
3.3	Regional Parking Management	Current	Value of on street car parking - project being undertaken by DoT				
3.5	Reduced through traffic	Current	1. Reduce the impact of through traffic (Includes CoMar contribution \$20K)	100,000			
		Not started	2. Parking provisions which support sustainable transport (Includes CoMar contribution \$20K)	35,000	65,000		
4.4	Enhanced bus priority	Not started	Support and advocate for implementation of preferred routes				
4.7	Improvements to public transport services	Current	Consultation as part of Melbourne Transport Strategy				
5.2	Affordable Housing	Current	Ongoing housing initiatives/CLT research <b>Provision for Phase 2 - New</b>		10,000		
5.3	Integrating public housing estates	Current	Develop model to address 3 problem issues identified (Budget reviewed)	30,000			
5.4	Social Infrastructure and Services	Current	Map growth areas & locate current services to identify funding requirements for future planning	20,000			
5.5	Infrastructure Development			20,000			
7.2	Support Creative Businesses	New	<b>Initial funding for data collection</b>	10,000			
7.7	University and regional development	Current	Involving students in Council - Student placement officer	25,953			
8.1	Priority for freight movement *	Not started	Freight Movement Strategic Plan (Includes CoMar contribution \$17.5K)	51,660	35,840		
9.2	Environmentally Sustainable Design - commercial buildings	Current	1. Communication Strategy -Develop ESD Factsheets - promote to developers	17,692			
		Not started	2. Review ESD Policies, tools & methodologies, advocacy	10,000			
		Not started	3. Identify ESD retrofit issues ( <b>Deferred</b> )			30,000	
9.4	Green Demonstration Projects	Current	Develop an approach for Green Roof initiatives <b>Stage 2 ARC grant contribution - if successful - New</b>	130,000	20,000	20,000	20,000
		Current	Distributed Energy - Map the potential & likely locations of district energy cogeneration systems	80,000			
10.1	Regional Open Space & trail network	Current	Identify linkages and gaps in OS and trail network				
11	Regional Tourism Strategy	Current	Tourism Strategy - <b>extended over a further 3 years</b> (Includes CoMar contribution \$20K pa)	100,000	100,000	100,000	100,000
<b>Total Annual Budget</b>				<b>705,306</b>	<b>303,040</b>	<b>222,400</b>	<b>242,600</b>
<b>Net Surplus (Deficit)</b>				<b>-315,476</b>	<b>-28,040</b>	<b>52,600</b>	<b>32,400</b>
<b>Opening Balance of IMAP Account</b>				<b>348,708</b>	<b>33,232</b>	<b>5,192</b>	<b>57,792</b>
<b>Closing Balance of IMAP Account</b>				<b>33,232</b>	<b>5,192</b>	<b>57,792</b>	<b>90,192</b>

Please note that the funding calculation does not include Operational Costs of \$41,403 per council in 2012/13.