

Agenda

Inner Melbourne Action Plan Implementation Committee

Meeting No 32
8.00 am – 10.00 am Friday 29 November 2013
City of Stonnington
Council Chambers, Malvern Town Hall

Committee Members	Cr Adrian Stubbs, Mayor, City of Stonnington (Chair) Cr Ken Ong, Chair Future Melbourne (Planning) Committee, City of Melbourne Cr Jackie Fristacky, Mayor, City of Yarra Cr Amanda Stevens, Mayor, City of Port Phillip Cr Grant Miles, Mayor, Maribyrnong City Council Mr Warren Roberts, Chief Executive Officer, City of Stonnington Mr Geoff Lawler, Director City Planning & Infrastructure, City of Melbourne Ms Vijaya Vaidyanath, Chief Executive Officer, City of Yarra Ms Tracey Slatter, Chief Executive Officer, City of Port Phillip Mr Vince Haining, Chief Executive Officer, Maribyrnong City Council
Associate Partner Representatives	Mr Adrian Salmon, Assistant Director Statutory Approvals, State Planning Services, DTPLI Ms Claire Ferres-Miles, Manager Urban Renewal Planning, Transport Integration Div, DTPLI Mr Jay Meek, Director Melbourne Central VGBO, Dept of State Devt, Business & Innovation Mr Rod Anderson, Strategy and Partnerships Regional Manager- Port Phillip, DEPI Ms Patricia Liew, Regional Director, Metropolitan NW Region, VicRoads DTPLI
IMAP	Elissa McElroy, IMAP Executive Officer
Guests	Ms Brigid Adams, IWCM (Integrated Water Cycle Management) Project Manager, OLV Mr Ken Mathers, Chief Executive Officer, Linking Melbourne Authority Mr Matt Phelan, Executive Director Communications, Linking Melbourne Authority Ms Gail Hall, Project Coordinator Urban Landscapes, CoM Ms Julie Francis, Growing Green Guide Project Officer, CoM Mr Barry McGauren, Manager Tourism Melbourne, CoM IMAP Champions Mr Bruce Phillips, Director City Development, CoY Ms Sandra Wade, Manager City Strategy, CoPP Ms Kelly Martini, Coordinator Corporate & Community Planning, CoS Mr Geoff Robinson, Manager Engineering Services, CoM Mr Morris Bellamy, Manager Strategic Marketing, Communications & Advocacy, MCC

PRELIMINARIES

Item	Time Alloc.	Agenda Topic	Responsibility
	5 mins <i>Commence 8am</i>	Demonstration of the IMAP GIS	Gerry Battaglia, GIS Coordinator, CoS
1.	1 min <i>Commence 8.05am</i>	Appointment of Chair – Cr Adrian Stubbs, Mayor, City of Stonnington	IMAP Executive Officer

Item	Time Alloc.	Agenda Topic	Responsibility
2.	5 mins	Apologies and Introductions New members of the Committee	Chair
3.	1 min	Members Interest Disclosure by members of any conflict of interest in accordance with s.79 of the Act.	Chair

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4.	5 mins <i>Commence 8.10am</i>	Confirmation of Minutes (Attachment 1) <u>Recommendation</u> 4.1 That the IMAP Implementation Committee resolves to confirm the minutes of the IMAP Implementation Committee No. 31 held on 30 August 2013	Chair
5.	5 mins <i>Commence 8.15am</i>	Confirmation of Minutes (Attachment 2) <u>Recommendation</u> 5.1 That the IMAP Implementation Committee resolves to confirm the minutes of the IMAP Executive Forum No. 13 held on 18 November 2013	Chair
6.	10 mins <i>Commence 8.20am</i>	Business Arising (Attachment 3) <u>Recommendation</u> 6.1 That the IMAP Implementation Committee resolves to note the actions undertaken in response to business arising from the previous minutes. <u>Correspondence:</u> Outwards 3a Letter Ian Dodds, CEO PTV 3b Email Vince Haining, CEO Maribyrnong City Council 3c Email Olivia Blake, Office of Living Victoria Inwards 3d Letter Megan Bourke-O'Neil, Executive Director, Transport Integration Division, DTPLI 3e Memo Director Infrastructure Services, City of Yarra 3f Letter Liz Nairn, Unit Manager Strategic Planning, Moreland City Council 3g Letter Dr Paul Rowland, Interim Pro Vice Chancellor, University of Western Sydney 3h Email Kylie Silvey, OLV	IMAP Executive Officer
7.	5 mins <i>Commence 8.30am</i>	IMAP Communication and Governance (Attachment 4) <u>Recommendation</u> 7.1 That the IMAP Implementation Committee resolves to note the Communications and Governance Briefing Paper	IMAP Executive Officer
8.	5 mins <i>Commence 8.35am</i>	Financial Report (Attachment 5) <u>Recommendation</u> 8.1 That the IMAP Implementation Committee resolves to receive the IMAP Financial Report for the three months ended 30 September 2013.	IMAP Executive Officer
9.	5 mins <i>Commence 8.40am</i>	Progress Report (Attachment 6) <u>Recommendation</u> 9.1 That the IMAP Implementation Committee resolves to note the IMAP Progress Report for November 2013.	IMAP Executive Officer

10.	15 mins <i>Commence 8.45am</i>	Office of Living Victoria – Melbourne’s Water Future Ms Brigid Adams, OLV will attend for this item	Ms Brigid Adams, Integrated Water Cycle Management Project Manager, OLV
11.	20 mins <i>Commence 9.00am</i>	Linking Melbourne Authority – Project Update Mr Ken Mathers, Chief Executive Officer and Mr Matt Phelan, Executive Director Communications, Linking Melbourne Authority will attend for this item	CEO, Linking Melbourne Authority
12.	5 mins <i>Commence 9.20am</i>	Action 11 Regional Tourism (Attachment 7) Recommendation 12.1 That the IMAP Implementation Committee note the continuing work of the IMAP Tourism Working Group.	Barry McGauren CoM
13.	10 mins <i>Commence 9.25am</i>	Action 9.4 Green Demonstration Projects - Growing Green Guide (Attachment 8) Recommendation 13.1 That the IMAP Implementation Committee resolve to: <ul style="list-style-type: none"> a. agree to undertake the approval process for the three final reports of the Growing Green Guide for Melbourne project via email, prior to a public launch in February. b. provide any feedback on the draft guidelines to the Growing Green Guide project team by December 16, 2013. c. note the progress of the Growing Green Guide for Melbourne and the intended launch of Victoria’s Guide to Green Roofs, Walls and Facades in February 2014. d. note that the Australian Research Council Linkage green roofs project funded by IMAP, Melbourne Water and University of Melbourne will commence shortly, following finalisation of legal agreements. 	Gail Hall, CoM Julie Francis CoM
14.	10 mins <i>Commence 9.35am</i>	IMAP Three Year Implementation Plan (Attachment 9) Recommendation 14.1 That the IMAP Implementation Committee resolves to: <ul style="list-style-type: none"> a. note this update on progress on the Inner Melbourne Action Plan, and b. approve the updated IMAP Three Year Implementation Plan, and c. approve the request for each of the IMAP Partner Councils to make provision for funding in the 2014-15 budget as follows: <ul style="list-style-type: none"> - IMAP Annual Contribution \$35,000 – per Council in line with the current year - IMAP Annual Tourism Contribution \$20,000 – per Council in line with the current years - IMAP Share of Operational Costs -To be advised, estimated at \$35,000 per Council (Total \$90,000 per IMAP Council)	IMAP Executive Officer

CONFIDENTIAL ITEMS

Meeting to be closed in accordance with Sections 89 (2) (d, e, f, h) of the Local Government Act (1989)

Public and Associate Members can be excluded for this item

Item	Time Allot.	Agenda Topic	Responsibility
15.	2 mins <i>Commence 9.45am</i>	Confirmation of Minutes (<u>Attachment 10</u>) <u>Recommendation</u> 15.1 That the IMAP Implementation Committee resolves to confirm the confidential minutes of the IMAP Implementation Committee No. 31 held on 30 August 2013	
16.	10 mins <i>Commence 9.45am</i>	IMAP Councils - submissions on Plan Melbourne <u>Recommendation</u> 16.1 That the IMAP Implementation Committee resolves to note the views of the member councils on Plan Melbourne	

OTHER BUSINESS

Item	Time Allot.	Agenda Topic	Responsibility
17.	<i>Commence 9.55am</i>	Any other business Close Next Meeting Friday 28 February 2014 (8.00am) Maribyrnong City Council – Council Chamber	Chair

ATTACHMENTS

Item No	Attachment No	Attachment Topic
4.	Attachment 1	DRAFT Minutes of the IMAP Implementation Committee meeting No. 31 held on 30 August 2013
5.	Attachment 2	DRAFT Minutes of the IMAP Executive Forum meeting No. 13 held on 18 November 2013
6.	Attachment 3 Attachment 3a Attachment 3b Attachment 3c Attachment 3d Attachment 3e Attachment 3f Attachment 3g Attachment 3h	Business Arising Outwards Correspondence Letter Ian Dodds, CEO PTV Email Vince Haining, CEO Maribyrnong City Council Email Olivia Blake, Office of Living Victoria Inwards Correspondence Letter Megan Bourke-O'Neil, Executive Director, Transport Integration Division, DTPLI Memo Director Infrastructure Services, City of Yarra Letter Liz Naim, Unit Manager Strategic Planning, Moreland City Council Letter Dr Paul Rowland, Interim Pro Vice Chancellor, University of Western Sydney Email Kylie Silvey, OLV
7.	Attachment 4 Attachment 4a	IMAP Communications and Governance report IMAP Press release – consultation on the Growing Green Guide
8.	Attachment 5 Attachment 5a Attachment 5b	IMAP Finance report IMAP Operating and Capital Works statement for the 3 months to 30 September 2013 IMAP – Project Expenditure Against Budget at 30 September 2013
9.	Attachment 6	IMAP Progress Report November 2013
10.	Attachment 7 Attachment 7a Attachment 7b	Strategy 11 Regional Tourism - 2012-13 Tourism Working Group Annual Report IMAP Skybus Campaign – Evaluation 18 September 2012 Strategy 11 Financial Report 2012-13
11.	Attachment 8	Action 9.4 Green Demonstration projects – Growing Green Guide Progress report (Attachment 1 – Timeline for the ARC Green Roofs Research project)
12.	Attachment 9 Attachment 9a	IMAP Three Year Implementation Plan – Report Three Year Implementation Plan – financial model
13.	Attachment 10	Confidential – Draft Minutes of the confidential business of the IMAP Implementation Committee meeting held on 30 August 2013

Agenda

Inner Melbourne Action Plan Implementation Committee

Meeting No 32
8.00 am – 10.00 am Friday 29 November 2013
City of Stonnington
Council Chambers, Malvern Town Hall

Committee Members	Cr Adrian Stubbs, Mayor, City of Stonnington (Chair) Cr Ken Ong, Chair Future Melbourne (Planning) Committee, City of Melbourne Cr Jackie Fristacky, Mayor, City of Yarra Cr Amanda Stevens, Mayor, City of Port Phillip Cr Grant Miles, Mayor, Maribyrnong City Council Ms Vijaya Vaidyanath, Chief Executive Officer, City of Yarra Ms Tracey Slatter, Chief Executive Officer, City of Port Phillip Mr Warren Roberts, Chief Executive Officer, City of Stonnington Mr Geoff Lawler, Director City Planning & Infrastructure, City of Melbourne Mr Vince Haining, Chief Executive Officer, Maribyrnong City Council
IMAP	Elissa McElroy – IMAP Executive Officer
Guests	Strategic planning staff

Public and Associate Members can be excluded for this item

CONFIDENTIAL AGENDA ITEMS			
Item	Time Alloc.	Agenda Topic	Responsibility

CONFIDENTIAL ITEMS

Meeting to be closed in accordance with Sections 89 (2) (d, e, f, h) of the Local Government Act 1989.

Procedural Motion: That the IMAP Implementation Committee resolves to proceed into Confidential Business and the meeting be closed to the public as the matter to be considered falls within the ambit of: Section 89 (2) (d) (contractual matters), and Section 89 (2) (h) (any other matter which the Council or Special Committee considers would prejudice the Council or any person) of the Local Government Act 1989.			Chair
16.	10 mins	IMAP Councils' submissions on Plan Melbourne - Discussion <u>Recommendation</u> 16.1 That the IMAP Implementation Committee resolves to note the views of the member councils on Plan Melbourne	Chair

17.	1 min	Confirmation of Minutes (<u>Attachment 10</u>) <u>Recommendation</u> 17.1 That the IMAP Implementation Committee resolves to confirm the Confidential minutes of the IMAP Implementation Committee meeting No. 31 held on 30 August 2013.	Chair
Procedural Motion: That the IMAP Implementation Committee resolves that the meeting be re-opened to the public.			Chair

ATTACHMENTS

<i>Item No</i>	<i>Attachment No</i>	<i>Attachment Topic</i>
17	10	<i>Minutes of the Confidential section of the IMAP Implementation Committee (30 August 2013)</i>

Inner Melbourne Action Plan

'Making Melbourne More Liveable'



DRAFT Minutes

Inner Melbourne Action Plan Implementation Committee

Meeting No 31
8.00 am – 10.00 am Friday 30 August 2013
City of Melbourne
Council Meeting Room, Level 2 Melbourne Town Hall

Attendance Committee Members

Cr Ken Ong, Chair Future Melbourne (Planning) Committee, City of Melbourne (Chair)
Cr Jackie Fristacky, Mayor, City of Yarra
Cr Matthew Koce, Mayor, City of Stonnington
Cr Catherine Cumming, Mayor, Maribyrnong City Council (*arrived 8.30am*)
Mr Geoff Cockram, Acting Chief Executive Officer, City of Stonnington
Mr Geoff Lawler, Director City Planning & Infrastructure, City of Melbourne
Ms Vijaya Vaidyanath, Chief Executive Officer, City of Yarra
Ms Tracey Slatter, Chief Executive Officer, City of Port Phillip
Mr Vince Haining, Chief Executive Officer, Maribyrnong City Council

Associate Partner Representatives

Mr Adrian Salmon, Assistant Director Statutory Approvals, State Planning Services, DTPLI
Ms Claire Ferres-Miles, Manager Urban Renewal Planning, DTPLI
Mr Jay Meek, Director Melbourne Central VGBO, Dept of State Devt, Business & Innovation
Mr Rod Anderson, Strategy and Partnerships Regional Manager, DEPI

IMAP

Elissa McElroy, IMAP Executive Officer

Guests

Ms Sheri Peters, Economic Development Officer, CoPP
Ms Helen Hardwick, Program Manager Tourism Policy, CoM
Mr Adam Zaborszczyk, Senior Sustainability Officer, CoM
Ms Anita Lange, Special Projects Manager, Places and Projects, CoPP
Mr Morris Bellamy, Manager Strategic Marketing, Communications & Advocacy, CoMar

PRELIMINARIES

1.	Appointment of Chair 1.1 That the IMAP Implementation Committee resolves to appoint Cr Ken Ong as the Chair of the Meeting. MOVED CR KOCE / Ms Vaidyanath A vote was taken and the MOTION was CARRIED
2.	Apologies and Introductions The Chairman welcomed the new members of the Committee: <ul style="list-style-type: none"> - Maribyrnong City Council - Mr Jay Meek, DSDBI - Ms Claire Ferres-Miles, DTPLI - Mr Geoff Cockram – Acting for Warren Roberts, CoS

	<p>2.1 That the IMAP Implementation Committee resolves to note the following apologies:</p> <ul style="list-style-type: none"> - Mr Warren Roberts, Chief Executive Officer, City of Stonnington - Cr Amanda Stevens, Mayor, City of Port Phillip - Ms Patricia Liew, Regional Director, Metropolitan NW Region, DTPLI - VicRoads - Mr Bruce Phillips, Director City Development, CoY - Ms Sandra Wade, Manager City Strategy, CoPP - Mr Barry McGuren, Manager Tourism Melbourne, CoM (Action 11) - Ms Gail Hall and Ms Julie Francis, CoM (Action 9.4) <p>MOVED CR FRISTACKY / Ms Slatter A vote was taken and the MOTION was CARRIED</p> <p>The Chair noted that it was Melbourne Day and he invited all members of the Committee to join him at the river ceremony following the meeting.</p>
3.	<p>Members Interest</p> <p>Disclosure by members of any conflict of interest in accordance with s.79 of the Act.</p> <ul style="list-style-type: none"> - None noted

ITEMS

4.	<p>Confirmation of Minutes</p> <p>4.1 That the IMAP Implementation Committee resolves to confirm the minutes of the IMAP Implementation Committee No. 30 held on 31 May 2013</p> <p>MOVED CR ONG / Ms Vaidyanath A vote was taken and the MOTION was CARRIED</p>
5.	<p>Business Arising</p> <p>5.1 That the IMAP Implementation Committee resolves to note the actions undertaken in response to business arising from the previous minutes.</p> <p>MOVED CR ONG / Mr Haining A vote was taken and the MOTION was CARRIED</p> <p><u>Questions / Discussion</u> <u>DTPLI correspondence (Attachment 2c):</u> Ms Ferres-Miles advised that, as part of the State Government's ongoing consultation on their Cycling Strategy, Local Government is represented on the Cycling Reference Group by John Bartells from CoPP. Mr Bartells could also represent IMAP on this group. Ms Ferres-Miles advised DTPLI would be happy to contribute to the IMAP project team being formed to review IMAP's Bike Network Legibility map. Cr Fristacky queried the membership of the Cycling Interdepartmental Committee which includes VicRoads etc – but excludes Local Government, which installs and maintains many cycle paths, and would be the Number 1 player with responsibility for bike paths and for advocating cycling improvements. She noted that if State Government wants to achieve outcomes with cycling, Local Government cannot just be a stakeholder. If Local Government is left out, the State Government cannot achieve its objectives. Liaison is needed with state agencies and it doesn't make sense to exclude local government. Ms Ferres-Miles advised that she would take these comments back to the department for consideration prior to providing a written response to IMAP's request.</p> <p><u>OLV request for a meeting with IMAP in August/September (Attachment 2e) & consultation draft "Melbourne's Water Future" (July 2013):</u> Mr Lawler noted OLV have to produce an Inner Melbourne Water Plan in which IMAP's interests would be better represented than the overall plan. He envisaged IMAP Council's active involvement with OLV on the inner Melbourne strategies. It was agreed that the Executive Officer would arrange a suitable meeting date, for discussion on how OLV will address the inner Melbourne plan and its indicative timeline.</p>

	<p><u>ARC grant to the University of Melbourne (Attachment 2d):</u> the Committee requested a detailed timeline for this project.</p> <p><u>Correspondence:</u></p> <p>Outwards Att 2a: Letter to Arthur Rogers, Director of Housing, DHS from the Mayor, CoPP regarding housing meeting Att 2b: Email to John Woolman, Department of Justice re Live Music Round table Att 2c: Letter to Megan Bourke-O'Neil, Executive Director, DTPLI regarding membership of Interdepartmental Cycling Committee</p> <p>Inwards Att 2d: Email from Nick Williams, University of Melbourne advising of successful ARC application Att 2e Letter from Mike Waller CEO, OLV regarding Melbourne's Water Future strategy</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Ms Ferres-Miles to follow up IMAP comments regarding cycling representation with DTPLI 2. Executive Officer to arrange a meeting date for IMAP and the OLV discussion on the inner Melbourne water plan and indicative timeline. 3. Executive Officer to follow up with Dr Nick Williams, University of Melbourne to request a timeline for the successful green roof research project.
6.	<p>IMAP Communication and Governance</p> <p>The Executive Officer provided an updated Operational Protocol and Procurement Strategy Memorandum of Understanding for approval to finalise membership of the Maribyrnong City Council. Suggestions for minor changes could be emailed to her prior to these documents being finalised. The updated Media Policy will come to the next meeting following consultation with the IMAP council communication departments. The new logo has been included on the draft Annual Report.</p> <p><u>Questions / Discussion</u> Mr Lawler suggested PTV representation as an associate member on IMAP could be considered since PTV's establishment has occurred since our last review. Following general agreement, Mr Lawler suggested IMAP write to Ian Dobbs inviting PTV to be an associate member of IMAP.</p> <p>6.1 That the IMAP Implementation Committee resolves to:</p> <ol style="list-style-type: none"> a. note the Communications and Governance Briefing Paper b. approve the 2013 meeting timetable for the IMAP Implementation Committee c. approve the update to the IMAP Operational Protocol to include the Maribyrnong City Council d. approve the update to the IMAP Implementation Committee's Memorandum of Understanding and Procurement Policy to include the Maribyrnong City Council; and authorise the Chief Executive Officers to sign the agreement on behalf of the Councils e. approve the updated IMAP logo <p>MOVED CR FRISTACKY / Ms Vaidyanath A vote was taken and the MOTION was CARRIED</p> <p>Actions:</p> <ol style="list-style-type: none"> 1. Executive Officer to write to Ian Dobbs inviting PTV to be an associate member of IMAP. 2. Executive Officer to investigate amendments to the Operational Protocol (i.e. Section 11.1a. Unanimous votes and b. Majority votes) and Procurement Strategy (legislative changes) and arrange for final approval. 3. Executive Officer to amend the February 2015 meeting date & circulate meeting timetable to IMAP Councils for public notification
7.	<p>Financial Report</p> <p>7.1 That the IMAP Implementation Committee resolves to receive the IMAP Financial Report for the year ending 30 June 2013.</p> <p>MOVED CR ONG / Cr Koce A vote was taken and the MOTION was CARRIED</p>

8.	<p>IMAP Draft Annual Report</p> <p><i>(Cr Cumming arrived at 8.30am)</i></p> <p><u>Questions / Discussion</u></p> <p>Some minor changes were noted: ambiguity of “signing policies”; pg 8 change “complete” to “contribute” wrt the state cycling strategy; pg 26 amend associate partner attendance (T Crisafi). Photo captions: agreed it works better without caption; Revised map: it was agreed this would be included next year as amendments relate to 2013-14.</p> <p>Ms Slatter noted the Annual Report was an impressive presentation of achievements & innovation, and clarified that links to the IMAP Annual Report from member Council websites were in place. Cr Ong said IMAP is doing a lot of projects and he commended the Executive Officer on progress.</p> <p>8.1 That the IMAP Implementation Committee resolves to adopt, with amendments, the 2012-13 Draft Annual Report and 2012-13 Draft Annual Report Summary</p> <p>MOVED CR FRISTACKY / Ms Slatter A vote was taken and the MOTION was CARRIED</p>
9.	<p>Progress Report</p> <p><u>Questions / Discussion</u></p> <p><u>Action 1.4 Boulevards & Major Roads:</u> Cr Fristacky noted the impact from the East-West link proposal</p> <p><u>Action 2.4 Bicycle Network Legibility:</u> Cr Cumming talked about the importance of integration between municipalities and the importance of IMAP transport projects. Mr Haining raised the status of Vic Road’s network operating plans and queried whether these could be brought together so that Councils could view the IMAP region in a holistic way. The Committee agreed to refer this suggestion to VicRoads.</p> <p>Mr Lawler advised the existing Inner Melbourne Action Plan emphasised connectivity with regional cycling, walking and boulevard plans etc - included in it. These will need updating as part of the development of IMAP’s new plan. He welcomed Ms Ferres-Miles’ offer for the Department to be included.</p> <p>Ms Ferres-Miles advised that the Department is developing cycling investment plans, working towards a corridor based approach, with an end to end program of works and network system approach rather than concentrating on hot spots. This approach fits in with IMAPs and offers an opportunity to link investment plans at State and Local Government levels. Cr Ong welcomed any opportunities to get consistent design of bike lanes.</p> <p>Ms Slatter raised the Port of Melbourne Capacity Project – the draft scoping document included cycling cross points for continuous flow. She noted that the final scoping document removed that aspect, meaning cyclists would now have to cross significant roads. The CoPP has written to the Minister for Ports to reinstate this and not view this as an optional extra. She asked whether IMAP could advocate their support - or for each council to take this up individually.</p> <p>Cr Fristacky noted that the State Government requires cycling to be built into VicRoads projects. Cr Ong advised the CoM also support that position.</p> <p>Mr Salmon advised the DTPLI planning section also asked for it to be incorporated, through its work on Fishermans Bend. Ms Ferres-Miles also noted her section was addressing this. Ms Slatter will forward a copy of CoPP’s work to the other members.</p> <p><u>Action 2.5 Bicycle Network:</u> Add information on work being undertaken by other councils in the Progress report – Chapel Street etc</p> <p><u>East-West Link:</u> There was some discussion on individual Council’s early positions regarding this project. While IMAP was not the forum for this discussion currently, it was acknowledged the project may affect the next plan as it has a fundamental impact on the city. Mr Lawler advised that he will circulate CoM’s Council report and resolution from their Tuesday meeting. CoY noted they will also circulate comments on their position so IMAP Councils can see where others are at.</p> <p><u>Action 3.5 Reducing Through Traffic:</u> The Executive Officer advised the draft final report had been received from consultants and was awaiting review by the project team. It was noted that the Port Of</p>

	<p>Melbourne Origin-Destination Study is due for release and is a further report for the project team to consider.</p> <p>9.1 That the IMAP Implementation Committee resolves to note the IMAP Progress Report for August 2013 and to note comments made by the Committee.</p> <p>MOVED CR ONG / Ms Slatter A vote was taken and the MOTION was CARRIED</p> <p><i>Actions:</i></p> <ol style="list-style-type: none"> 1. Executive Officer to approach VicRoads to see if their network operating plans could be brought together for the IMAP Councils 2. Executive Officer/Project team to follow up Ms Ferres-Miles offer for the Department to be included in Action 2.3 Bike network legibility project. 3. Ms Slatter to forward a copy of CoPP's work on the Port of Melbourne Capacity Project to other members. 4. Executive Officer to amend the Progress report Action 2.5 Bicycle Network to add Chapel Street etc 5. Mr Lawler to circulate CoM's Council report and resolution on the East-West Link 6. CoY to circulate comments on their position on the East West link to other members 7. Action 3.5 Project team to consider the Port Of Melbourne Origin-Destination Study which is due for release
10.	<p>Action 11 Tourism – IMAP Visitor Map update</p> <p>Sheri Peters, Economic Development Officer, City of Port Phillip attended for this item. Ms Peters noted:</p> <ul style="list-style-type: none"> • The popularity of the map for visitors • The draft amended map which will now include Footscray • Reprints are due to go ahead once the new logo is approved by the Committee. • Current discussions with Destination Melbourne are underway to remove distribution double-ups <p>Questions / Discussion</p> <p>Ms Peters responded to questions on the map's distribution in Maribyrnong and how distribution is undertaken. The Committee passed on suggestions on the map relating to rail route names and locations, embassy and water taxi locations. <i>[Queries have been subsequently investigated by the project team and Committee members advised by email of any map changes].</i></p> <p>10.1 That the IMAP Implementation Committee resolves to note the ongoing development of the Inner Melbourne Map.</p> <p>MOVED CR ONG / Cr Cumming A vote was taken and the MOTION was CARRIED</p> <p>Cr Ong suggested making the map available to the Maribyrnong City Council for their general use. He felt this process should be as simple as possible. Cr Koce suggested IMAP change the Memorandum of Understanding to include Maribyrnong, thereby enabling Maribyrnong to utilise the map without restrictions in the same way as the other 4 councils. There was general support for this approach.</p> <p>10.2 That the IMAP Implementation Committee resolves to amend the Memorandum of Understanding to include the Maribyrnong City Council as a party to the Intellectual Property of the IMAP regional tourist map.</p> <p>MOVED CR KOCE / Cr Ong A vote was taken and the MOTION was CARRIED</p> <p><i>Action: Executive Officer to follow up changes to the IMAP map MoU to include Maribyrnong City Council</i></p>
11.	<p>Action 2.2 Visitor Signage Project</p> <p>Helen Hardwick, Program Manager Tourism Policy, City of Melbourne attended for this item. Ms Hardwick reported on recent progress:</p> <ul style="list-style-type: none"> • 8 councils and state authorities are represented on the coordinating committee. • These authorities agree that signs are inconsistent and don't talk to each other.

	<ul style="list-style-type: none"> The committee has determined what to include in the Master Style Guide: vision and aspirations, objectives, scope, target audience - as well as design, icons, terminology etc. Wording is a key aspect of the project; clarity is important so that other Councils in Melbourne can pick this work up as well David Nash's work resulted in substantial agreement between the councils, and signing guidelines developed for each council. Coordinating with the Knox Council group working on Wayfinding Signs for bicycle trails so the 2 groups can work together. <p><u>Questions / Discussion</u></p> <p>Regarding use of existing posts to reduce clutter: David Nash's work has highlighted the need to reduce clutter and has given each Council some areas to work on initially.</p> <p>Ms Hardwick advised the coordinating committee would develop a couple of pilot routes to test; and regulatory signage authorities like VicRoads were keen to bolt this work onto their other signage systems and create connectivity between them.</p> <p>11.1 That the IMAP Implementation Committee notes the recent progress by the Melbourne visitor signage project.</p> <p>MOVED CR CUMMING / Cr Fristacky A vote was taken and the MOTION was CARRIED</p>
12.	<p>Action 6.3 Managing conflict in Activity Centres</p> <p>Anita Lange, Special Projects Manager, City of Port Phillip attended for this item.</p> <p>Ms Lange noted</p> <ul style="list-style-type: none"> The CoPP Live Music guide was developed from a community first perspective, by developing a guide that seeks to first address the issues that are most pressing for the community. There is strong support for live music in the City of Port Phillip. The Guide had been influenced by the IMAP discussion and the work undertaken by; and consultation with, the Action 6.3 working group. Discussions on the guide had been undertaken with the officer at State Government working with the Live Music Round Table. <p><u>Questions / Discussion</u></p> <p>Mr Lawler asked for clarification on the document as either a CoPP document or an IMAP document. He noted the CoM is working on a Live Music Policy instead of guidelines; and noted that it could be problematic if this Guide applied to the IMAP region. He suggested the resolution "note" rather than "endorse" the guide and submit it with IMAP's support. This would be sufficient to close off this action.</p> <p>Ms Lange noted consultation had occurred with all the IMAP councils and therefore all councils could use the Guide if they wished by removing the reference to the City of Port Phillip. The input from the IMAP councils justified it being brought to IMAP as a response to address the outstanding action.</p> <p>Cr Koce advised the Committee that he was the local government member of the Live Music Round Table – he saw this paper as a good initiative.</p> <p>Cr Ong noted the conflicts between residential users and venues were a big issue for the City of Melbourne, with many aspects to be addressed by their policy.</p> <p>Cr Cumming noted that individual councils have done their own thing in the past; the Guide provides a tool that all can utilise, plus it would be good for the other IMAP councils to look at the CoM policy once it has been completed. The Committee agreed to change the word in the resolution and to support the CoPP in submitting the document to the Music Round Table for consideration.</p> <p>12.1 That the IMAP Implementation Committee:</p> <ol style="list-style-type: none"> note the "Living with Live Music" guide prepared by the City of Port Phillip Live Music Working Group support the paper being formally submitted to the State Government Live Music Roundtable for their information/consideration <p>MOVED CR ONG / Cr Fristacky A vote was taken and the MOTION was CARRIED</p> <p><i>Action: CoPP to submit the "Living with Live Music" Guide to the Live Music Roundtable, noting the support of the IMAP Councils.</i></p>

13.	<p>Action 9.4 Green Demonstration Projects – Growing Green Guide</p> <p>The Executive Officer passed on an apology from the Project Team Leader and Project Officer who were unable to attend. She noted:</p> <ul style="list-style-type: none"> • Good progress in producing the draft Policy Options paper and draft Growing Green Guide attached for information. • Consultation being undertaken with a broad range of council staff and external stakeholders in the reference groups to finalise these documents. • The current Sustainability Accord funding takes the project through until February 2014 completion. , • The new VASP Application round closing in a week provides an opportunity for IMAP to promote the project's adaptability outcomes to a wider audience following completion date, through employing an officer to create education and website materials, and undertake broad training. • This application would extend the legacy of the project and promote greater adaptation of urban structures to climate change through the greening of buildings. She outlined the funding contribution and letters of support required. <p><u>Questions / Discussion</u></p> <p>The Committee members commented on the good progress being made and noted their support for the City of Melbourne to lead a further funding application.</p> <p>13.1 That the IMAP Implementation Committee:</p> <ol style="list-style-type: none"> a. note progress of the <i>Growing Green Guide for Melbourne</i> project. b. endorse the proposal to submit a funding application to the <i>Victorian Adaptation and Sustainability Partnership</i> and the commitment of \$50,000 funding from the IMAP Councils (i.e. \$10,000 each). c. agree to provide CEO Letters of Support for the VASP application; and d. confirm the City of Melbourne as the lead council for the extension of this project. <p>MOVED CR KOCE / Mr Lawler A vote was taken and the MOTION was CARRIED</p> <p><i>Action: Letters of Support for the VASP application to be forwarded from all Councils to Gail Hall, CoM</i></p>
14.	<p>Action 9.4 Green Demonstration Projects – Distributed Energy mapping</p> <p>Adam Zaborszczyk, Senior Sustainability Officer, City of Melbourne, attended and provided a presentation on the CSIRO model energy map.</p> <p>Mr Zaborszczyk explained:</p> <ul style="list-style-type: none"> • the map enabled strategic decisions for locating energy efficiency initiatives. • the City of Melbourne information has been modelled first due to the depth of information available through the CLUE database for commercial areas. • the draft map for Melbourne covers commercial properties only and is being extended out to other council areas. Maribyrnong is not included in the project. • CoM's City Lab consultation process will be used to establish the needs of end users and thereby determine the best IT platform to supply the information to the public to ensure its broadest use • the map indicates energy use and intensity across each precinct, with the largest users located around the hospital, university, casino, exhibition centre and arts centre precincts. This information will be combined with information about the network and identify areas where the electricity grid is constrained. • the map enables identification of areas that cannot handle additional loads. CitiPower are interested in collaboration and in providing real time data so the model can assess changes between day/night and summer/winter – this will enable better management of the network; for example, identifying where to reduces loads causing brown outs etc. • it is possible to check on individual buildings and see the characteristics of a property to help with decisions regarding loadings. The project team are working with GIS staff to ensure privacy is maintained. Blocks may need to be combined for public use of the model. <p><u>Questions / Discussion</u></p> <p>Mr Zaborszczyk noted the model is now built and its extension to include Maribyrnong would require</p>

	<p>additional information from CitiPower and Maribyrnong council. Mr Haining noted Maribyrnong has a lot of industrial users which could provide a contrast with commercial use areas. He was happy to discuss this further at a later time.</p> <p>Mr Zaborszczyk noted there is a range of energy uses in industrial areas – the project has little information about types of industry use, and this would be a work in progress.</p> <p>There was some discussion on distortions to the model across large parklands.</p> <p>14.1 That the IMAP Implementation Committee resolves to note the modelling progress on Action 9.4 Distributed Energy</p> <p>MOVED CR ONG / Cr Fristacky A vote was taken and the MOTION was CARRIED</p> <p><i>Action: Adam Zaborszczyk, CoM to investigate costs with CSIRO to extend the energy model to Maribyrnong</i></p>
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CONFIDENTIAL ITEMS

The public and Associate Members were excluded for this item.

	<p>Procedural Motions:</p> <p>That the IMAP Implementation Committee resolves to proceed into Confidential Business and the meeting be closed to the public as the matter to be considered falls within the ambit of Section 89 (2)(d) Contractual Matters, of the Local Government Act 1989 (Time: 9.48am)</p> <p>MOVED CR FRISTACKY / Cr Cumming A vote was taken and the MOTION was CARRIED</p> <p>That the IMAP Implementation Committee resolves that the meeting be re-opened to the public (Time: 9.50am)</p> <p>MOVED CR ONG / Cr Fristacky A vote was taken and the MOTION was CARRIED</p>
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OTHER BUSINESS

17.	<p>Any other business:</p> <p><u>Cost of Skybus Promotion:</u> Ms Peters noted that this project was due to wind up at the end of August and evaluation would occur following this date. It was noted that the videos are available for use by the IMAP Councils and can be accessed via the IMAP website – some of the voice-over may require updating.</p> <p><u>Visitor Bus:</u> Ms Peters advised that the IMAP Councils are still looking at proposed routes in conjunction with the tourist bus operator.</p> <p><u>Committee changes:</u> Cr Cumming noted that this was the last meeting for some Councillors due to the mayoral election prior to the next meeting. The Chairman thanked the Mayors for their work on the Committee and noted that he looked forward to working with the incoming representatives.</p> <p>The meeting closed at 9.55am.</p> <p>Next Meeting Friday 29 November 2013 (8.00am) City of Stonnington</p>
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IMAP Implementation Committee Meeting 30 August 2013 – Endorsement of Minutes

Chairperson: Cr Ken Ong _____ Date _____

RESOLUTIONS

- 1.1 That the IMAP Implementation Committee resolves to **appoint** Cr Ken Ong as the Chair of the Meeting
- 2.1 That the IMAP Implementation Committee resolves to **note** the following apologies:
- Mr Warren Roberts, Chief Executive Officer, City of Stonnington
 - Cr Amanda Stevens, Mayor, City of Port Phillip
 - Ms Patricia Liew, Regional Director, Metropolitan NW Region, DTPLI - VicRoads
 - Mr Bruce Phillips, Director City Development, CoY
 - Ms Sandra Wade, Manager City Strategy, CoPP
 - Mr Barry McGuren, Manager Tourism Melbourne, CoM (Action 11)
 - Ms Gail Hall and Ms Julie Francis, CoM (Action 9.4)
- 4.1 That the IMAP Implementation Committee resolves to **confirm** the minutes of the IMAP Implementation Committee No. 30 held on 31 May 2013
- 5.1 That the IMAP Implementation Committee resolves to **note** the actions undertaken in response to business arising from the previous minutes.
- 6.1 That the IMAP Implementation Committee resolves to:
- a. **note** the Communications and Governance Briefing Paper
 - b. **approve** the 2013 meeting timetable for the IMAP Implementation Committee
 - c. **approve** the update to the IMAP Operational Protocol to include the Maribyrnong City Council
 - d. **approve** the update to the IMAP Implementation Committee's Memorandum of Understanding and Procurement Policy to include the Maribyrnong City Council; and authorise the Chief Executive Officers to sign the agreement on behalf of the Councils
 - e. **approve** the updated IMAP logo
- 7.1 That the IMAP Implementation Committee resolves to **receive** the IMAP Financial Report for the year ending 30 June 2013.
- 8.1 That the IMAP Implementation Committee resolves to **adopt**, with amendments, the 2012-13 Draft Annual Report and 2012-13 Draft Annual Report Summary
- 9.1 That the IMAP Implementation Committee resolves to **note** the IMAP Progress Report for August 2013 and to note comments made by the Committee.
- 10.1 That the IMAP Implementation Committee resolves to **note** the ongoing development of the Inner Melbourne Map.
- 10.2 That the IMAP Implementation Committee resolves to **amend** the Memorandum of Understanding to include the Maribyrnong City Council as a party to the Intellectual Property of the IMAP regional tourist map.
- 11.1 That the IMAP Implementation Committee notes the recent progress by the Melbourne visitor signage project.
- 12.1 That the IMAP Implementation Committee:
- a. **note** the "Living with Live Music" guide prepared by the City of Port Phillip Live Music Working Group
 - b. **support** the paper being formally submitted to the State Government Live Music Roundtable for their information/consideration
- 13.1 That the IMAP Implementation Committee:
- a. **note** progress of the *Growing Green Guide for Melbourne* project.
 - b. **endorse** the proposal to submit a funding application to the *Victorian Adaptation and Sustainability Partnership* and the commitment of \$50,000 funding from the IMAP Councils (i.e. \$10,000 each).
 - c. **agree** to provide CEO Letters of Support for the VASP application; and
 - d. **confirm** the City of Melbourne as the lead council for the extension of this project.
- 14.1 That the IMAP Implementation Committee resolves to **note** the modelling progress on Action 9.4 Distributed Energy
- Procedural Motion:**
That the IMAP Implementation Committee resolves to proceed into Confidential Business and the meeting be **closed** to the public as the matter to be considered falls within the ambit of Section 89 (2)(d) Contractual Matters, of the Local Government Act 1989 (Time: 9.48am)
- Procedural Motion:**
That the IMAP Implementation Committee resolves that the meeting be **re-opened** to the public (Time 9.50am)

ACTIONS PUBLIC RECORD

Item	Responsibility	Action	Due
5 Business Arising	Ms Ferres-Miles, DTPLI	Ms Ferres-Miles to follow up IMAP comments regarding cycling representation with DTPLI	Nov 2013
	Executive Officer	Executive Officer to arrange a meeting date for IMAP and OLV discussion on the inner Melbourne water plan and indicative timeline.	Sept 2013
	Executive Officer/Gail Hall CoM	Executive Officer to follow up with Dr Nick Williams, University of Melbourne to request a timeline for the successful green roof research project.	Nov 2013
6. Comms & Governance	Executive Officer	Executive Officer to write to Ian Dobbs inviting PTV to be an associate member of IMAP.	Sept 2013
	Executive Officer	Executive Officer to investigate amendments to the Operational Protocol (i.e. Section 11.1a. Unanimous votes and b. Majority votes) and Procurement Strategy (legislative changes) and arrange for final approval	Sept 2013
	Executive Officer	Executive Officer to amend the February 2015 meeting & circulate the meeting timetable to IMAP Councils for public notification	Completed
9. Progress Report	Executive Officer	Executive Officer to approach VicRoads to see if their network operating plans could be brought together for the IMAP Councils	Nov 2013
	Executive Officer/ Project team	Executive Officer/ Project team to follow up Ms Ferres-Miles offer for the Department to be included in Action 2.3 Bike network legibility project.	Sept 2013
	CEO, CoPP	Ms Slatter to forward a copy of CoPP's work on the Port of Melbourne Capacity Project to other members.	TBA
	Executive Officer	Executive Officer to amend the Progress Report Action 2.5 Bicycle Network to add Chapel Street etc	Completed
	Mr Lawler, CoM	Mr Lawler to circulate CoM's council report and resolution on the East-West Link	Completed
	CEO, CoY	CoY to circulate comments on their position on the East West link to other members	TBA
	Action 3.5 project team (Ian McLauchlan CoS)	Action 3.5 Project team to consider the Port Of Melbourne Origin-Destination Study which is due for release	TBA
10. Action 11	Executive Officer/ Michelle Dawson CoY	Executive Officer to follow up changes to the IMAP map MoU to include Maribyrnong City Council	Oct 2013
12 Action 6.3	Anita Lange, CoPP	CoPP to submit the "Living with Live Music" Guide to the Live Music Roundtable, noting the support of the IMAP Councils.	Completed
13 Action 9.4	CEOs	Letters of Support for the VASP application to be forwarded from all Councils to Gail Hall, CoM	Completed
14. Action 9.4	Adam Zaborszczyk, CoM	Adam Zaborszczyk, CoM to investigate costs with CSIRO to extend the energy model to Maribyrnong	Nov 2013

DRAFT MINUTES

Inner Melbourne Action Plan Executive Forum

Meeting No 13
1.30 pm – 3.00 pm Monday 18 November 2013
City of Melbourne
Council Meeting Room, Level 2 Administration Building

IMAP Executive Forum Members	Geoff Lawler – Director City Planning and Infrastructure, City of Melbourne (Chair) Warren Roberts – Chief Executive Officer, City of Stonnington Vince Haining – Chief Executive Officer, Maribyrnong City Council
IMAP	Elissa McElroy – IMAP Executive Officer
Project team	<i>Action 3.5 Project team</i> Ian McLauchlan - Manager Transport & Parking, City of Stonnington (Team Leader) Phil Braid, City of Port Phillip – <i>for Stefan Mitrik, Coordinator Traffic & Parking</i> Andrew Cron - Senior Coordinator Traffic Engineering, City of Melbourne Mizan Rahman - Transport Engineer, City of Yarra Mary Dallas - Manager Transport & Civil Design, Maribyrnong City Council Tom Haysom – Sustainable Transport Planner, City of Stonnington SKM Consultants - Katherine Mitchell, Craig McPherson
Guests	Ian Butterworth – Director Infrastructure & Engineering, Maribyrnong City Council Bruce Phillips - Director City Development, City of Yarra Jane Waldock, Manager Sustainability & Strategic Transport, City of Yarra Manesha Ravji – Transport Engineer, City of Yarra Claire Ferres-Miles, Manager Urban Renewal Planning, Transport Integration Division, DTPLI Sandra Wade – Manager City Strategy, City of Port Phillip

PRELIMINARIES

Item	Agenda Topic
1	Appointment of Chair – Geoff Lawler, City of Melbourne was confirmed as the Chairman. Moved/Seconded: V Haining/W Roberts
2	Apologies and introductions Those present introduced themselves. Apologies were received from: Vijaya Vaidyanath – Chief Executive Officer, City of Yarra Tracey Slatter – Chief Executive Officer, City of Port Phillip Stefan Mitrik - Coordinator Traffic & Parking Simon Thomas – General Manager City Works, City of Stonnington Mark Gallon - Manager Project Services, City of Port Phillip Geoff Robinson - Manager Engineering Services, City of Melbourne Ross Evans, Coordinator Traffic, City of Yarra The apologies were noted.

ITEMS

3	Action 3.5 Reduced Through Traffic Ian McLauchlan, Project Team Leader from the City of Stonnington reminded the Committee of the objectives for the project, introduced members of the project team and the consultants from SKM. He noted the project had involved significant information gathering and 2 workshops were held with a range of stakeholders. Katie Mitchell, SKM Consultant provided a presentation, which included:
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- The definition of “through traffic”.
- “Acceptable” and “unacceptable” through traffic
- Causes of through traffic
- Modelling approach taken using VISTA 2009-10 data – the latest data at the time of the study. More recent data will be available later in the year should the Committee wish to review the modelling.
- Reviewing the key features of the traffic data for each municipality and the IMAP region.
- Noting that a lot of transport movement through the IMAP Councils originates from Boroondara
- The VISTA data volumes do not include freight volumes.

Ms Mitchell identified that the IMAP Councils could give consideration to the following key ideas arising from the data presented:

1. To look at development along roads regionally – not just from the perspective of each municipality
2. To consider road pricing methods
3. The importance of supporting public transport in the IMAP region
4. The need to share more information across municipalities

Questions/Comments

There was some discussion on the absence of the freight data in the modelling, and how it affects the usefulness of the data. It was noted that daily truck volumes are mapped separately on Page 48 of the report and will be examined more in the IMAP Freight project.

How useful is the report? It was generally found to be useful – comments were as follows:

Maribyrnong

- Can see how network operating plans work with this data. The through traffic for Maribyrnong reflects the growth in the outer west and freight growth from industry
- The Origin-Destination study is now out – it would be interesting to see if there is variation in numbers.
- Helps to understand where the pressure points are. Need to be able to address freight growth, grid locks and problem for industry getting their products in and out.

Stonnington

- The information is constructive
- Many of the recommendations in the report would be useful projects for individual councils to pick up

Yarra

- It is useful for the E-W link and Hoddle Street work; and can be compared with the Eddington Report assumptions and the expected traffic volume impact on other streets.

Port Phillip

- Useful data for informing planning for the future

DTPLI

- Regional view is of value
- Can the modelling provide the % of through traffic overall and which is internal?
- Useful for VicRoads to know that % of through traffic which is on and off the VicRoads network
- Would be useful to break down high level numbers by Council as well as have the high level overall data

Is it necessary to do the modelling over again for freight movements?

Maribyrnong

- The usefulness of the information would be augmented with supplementary work for freight volumes

The Chair asked what should be recommended to the IMAP Committee? Should VicRoads consider dealing with this area as a region – or occasionally meet with the IMAP councils to look at the Inner Melbourne region? The new Inner Melbourne Action Plan (IMAP) - is this a topic that should require planning between the Councils to develop the plan – or is it a series of connected local issues.

- Stonnington is half in and half out of IMAP and has associations with residential suburbs to the east – difficult for Stonnington be part of the VicRoads northern region.
- There are some discussion points in the MPS that are carefully worded, potentially a sleeper with greater effect around our Activity centres once the detail is worked out – the actions tend to look fine as a regional application but have local implications.
- Actions could be referred to all Councils for implementing in their municipality. However, do we want to deliberately work together on a number of these Actions?
- Would like to see more work on rates of growth in the Through traffic report – the report is a

snapshot of here and now and Maribyrnong are interested in where growth is heading. Development is squeezing growth into a limited network capacity in the west. Other areas of IMAP have access to a larger network. Local roads are getting high volumes in the west – 20000 trucks per day will grow as the port grows.

Is it possible to do forecasting at this scale?

- Craig McPherson, SKM noted the VITM government model was used by the Metro Planning Authority to look at the potential of growth areas. Forecasts won't show this sort of modelling breakdown or provide details of local traffic.
- IMAP could set up a continuous monitoring approach, putting in data every 2 years or so. Does it warrant a periodic map to develop a trend series? Does VicRoads do this already? If not, IMAP could recommend that VicRoads do this breakdown as in this report.
- Ms Ferres-Miles, DTPLI noted VicRoads try to understand what type of vehicle use the roads rather than the origin and destination approach. Technology can help monitor this as is occurring at Fishermans Bend.
- The report provided useful data for local planning and local responsibilities. There are some best practice recommendations in the report that councils should take out of the report, consider in light of demand for developments etc. and there are actions that Councils can take that can have a flow on effect. If the data set was replicated over time, this could be useful. The MPA is making decisions about where they want development to go, around Activity Centres etc – some good things in the report can provide good practice guidelines to assist these decisions going forward.

The Chair summed up the recommendations as follows:

1. Recommend the report for approval by the IMAP Implementation Committee and distribute it back to Councils
2. Support "need to do" freight comparison research
3. VicRoads and DTPLI - a state presence is required to replicate the data set over time
4. Outcomes of this study to be referred to the new Inner Melbourne Action Plan for incorporating as Actions.
5. Refer to VicRoads to help inform their Network Operating Plans
6. Add the City of Stonnington work into the report so it covers the Central Subregion (as an addendum?)

Action 8.1 Priority for freight movement

Questions/Comments

- Need to differentiate types of freight traffic – "white van" data, and "last mile" freight.
- Add all commercial traffic to the data set already modelled
- Claire Ferres-Miles encouraged a similar breakdown in the modelling as the Through Traffic report and noted that the Freight Logistic Plan has a dataset underlying it that may be able to help. Not necessary to reinvent the data.
- Set up the methodology platform for the future
- Rewrite the freight brief so it takes a similar approach.

4

Metropolitan Planning Strategy and the IMAP Review process

There was general discussion on the review of the Inner Melbourne Action Plan and its relationship with Plan Melbourne.

OTHER BUSINESS

5

Close The meeting closed at 2.55pm
Next Meeting – As required

**IMAP Implementation Committee
Business Arising
29 November 2013**

A IMAP Implementation Committee (18 November 2011)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
16 <i>Action 5.2 Affordable Housing</i>	IMAP Executive Officer and Action 5.2 project team	Action 5.2 Project team to: ▪ Brief City of Maribyrnong representatives	TBA	In Progress
B IMAP Implementation Committee (25 May 2012)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
15 <i>Action 6.3</i>	IMAP Executive Officer	Arrange preparation of a submission to the Department of Justice on changes to the definitions; meeting with the Minister	July 2012	In Progress: met with VCGLR 3 May & 18 October 2012
C IMAP Implementation Committee (31 August 2012)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
16 <i>Other Bus</i>	IMAP Executive Officer	Determine a process for the review of the Inner Melbourne Action Plan.	Ongoing	Ongoing. * Budgetted. * CoMar membership completed * Exec Forum: refer item 5
D IMAP Implementation Committee (1 March 2013)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
5 <i>Bus Arising</i>	IMAP Committee	IMAP members to consider the proposal to undertake a Capacity Audit of inner Melbourne's social and built infrastructure.	TBA	
E IMAP Implementation Committee (31 May 2013)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
8 <i>Progress Report</i>	Action 3.5 Project team	Action 3.5 Project Team to: - note comments by the Committee in relation to consultation with the LMA; - include Mr Geoff Lawler in discussions on strategic issues, and - discuss the draft report with the IMAP Executive Forum before reporting back to the IMAP Implementation Committee. The IMAP Executive Officer to arrange for representatives of the LMA to meet with the IMAP Implementation Committee.	TBA Aug 2013 Aug 2013 Aug 2013	<u>Completed</u> <u>Completed</u> . Draft final report to Exec Forum <u>Completed</u> . Meeting held 18 Nov 2013: refer item 5 <u>Completed</u> : LMA CEO invited to IMAP Committee
F IMAP Implementation Committee (30 August 2013)				
	<i>Responsibility</i>	<i>Action</i>	<i>Due</i>	<i>Progress</i>
4. <i>Business Arising</i>	Ms Ferres Miles, DTPLI Executive Officer Executive Officer	Follow up IMAP comments regarding cycling representation with DTPLI Arrange a meeting date for IMAP and OLV discussion on the inner Melbourne water plan and indicative timeline. Follow up with Dr Nick Williams, University of Melbourne to request a timeline for the successful green roof research project.	Nov 2013 Sept 2013 Nov 2013	<u>Completed</u> . IMAP reps met with ICC on 13/11/13. Refer Att 3d <u>Completed</u> . OLV rep attending meeting – Refer item 10 <u>Completed</u> Refer item 14 for ARC grant timeline
5. <i>Comms & Governance</i>	Executive Officer Executive Officer Executive Officer	Write to Ian Dodds inviting PTV to be an associate member of IMAP. Investigate amendments to the Operational Protocol (i.e. Section 11.1a. Unanimous votes and b. Majority votes) and Procurement Strategy (legislative changes) and arrange for final approval Amend the February 2015 meeting & circulate the meeting timetable to IMAP Councils for public notification	Sept 2013 Sept 2013 Sept 2013	<u>Completed</u> – refer Attachment 2a In Progress – being finalised <u>Completed</u>
9. <i>Progress Report</i>	Executive Officer	Approach VicRoads to see if their network operating plans could be brought together for the IMAP Councils	Nov 2013	In progress

	Executive Officer/ Project Team	Follow up Ms Ferres Miles offer for the Department to be included in Action 2.3 Bike network legibility project.	Sept 2013	<u>Completed</u>
	CEO, CoPP	Ms Slatter to forward a copy of CoPP's work on the Port of Melbourne Capacity Project to other members.	TBA	-
	Executive Officer	Amend the Progress report Action 2.5 Bicycle Network to add Chapel Street etc		<u>Completed</u>
	Mr Lawler, CoM	Mr Lawler to circulate CoM's council report and resolution on the East-West Link		<u>Completed</u>
	CEO, CoY	CoY to circulate comments on their position on the East West link to other members	Exe officer to circulate TBA	In Progress
	Action 3.5 Project Team	Action 3.5 Project team to consider the Port Of Melbourne Origin-Destination Study which is due for release		
10. Action 11 Tourism Map	Executive Officer	Follow up changes to the IMAP map MoU to include Maribyrnong City Council	Oct 2013	In Progress – seeking legal comment on changes
12 Action 6.3	Anita Lange, CoPP	Submit the "Living with Live Music" Guide to the Live Music Roundtable, noting the support of the IMAP Councils.		<u>Completed</u>
13 Action 9.4 GGG	CEOs	Letters of Support for the VASP application to be forwarded from all Councils to Gail Hall, CoM		<u>Completed</u> – application not successful – refer item 14
14. Action 9.4 Distributed energy	Adam Zaborszczyk, City of Melbourne	Investigate costs with CSIRO to extend the energy model to Maribyrnong	Nov 2013	<u>Completed</u> – refer Attachment 3b

Correspondence

To	Regarding
3a Letter to Ian Dodds, CEO PTV	Invitation – IMAP Committee associate membership
3b Email Vince Haining, CEO Maribyrnong City Council	Advising CSIRO costs for Action 9.4 Energy mapping
3c Email Olivia Blake, Office of Living Victoria	Inviting OLV representative to IMAP meeting
From	
3d Letter Megan Bourke-O'Neil, Executive Director, Transport Integration Division, DTPLI	Invitation for IMAP to present to the Interdepartmental Cycling Committee on 13 November
3e Memo Director Infrastructure Services, City of Yarra	IMAP Councils integrating their planning for the urban forest strategy
3f Letter Liz Nairn, Unit Manager Strategic Planning, Moreland City Council	Advising of consultation on potential changes to the planning scheme
3g Letter Dr Paul Rowland, Interim Pro Vice Chancellor, University of Western Sydney	Advising IMAP is to receive the 2013 UWS Partnership Award; invitation to the function on 5 December
3h Email Kylie Silvey, OLV	Advising Brigid Adams's attendance at IMAP

Recommendation:

That the IMAP Implementation Committee resolves to **note** the actions undertaken in response to business arising from the previous minutes.



Attachment 3a

24 October 2013

Mr Ian Dodds
Chief Executive Officer
Public Transport Victoria
PO Box 4724
MELBOURNE VIC 3001

Dear Mr Dodds

I write on behalf of the Inner Melbourne Action Plan [IMAP] to invite a representative of Public Transport Victoria to become an Associate Member of the IMAP Implementation Committee at our quarterly meetings.

The Inner Melbourne Action Plan (IMAP), adopted in December 2005, is a collaborative project between the Cities of Melbourne, Port Phillip, Yarra, Stonnington and Maribyrnong.

IMAP sets out 11 regional strategies and 57 agreed actions to address one simple objective: "Making Melbourne More Liveable". IMAP examines and prioritises actions that councils within the Inner Region may need to undertake to meet the aims of the State Government's planning strategies. It concentrates primarily on implementing actions in the priority areas of transport, sustainable environment, affordable housing and regional development. With the recent inclusion of the Maribyrnong City Council and the IMAP region being identified as a unique subregion in the draft Metropolitan Planning Strategy, the Inner Melbourne Action Plan will be reviewed in the next couple of years to reflect the new planning priorities.

The members of the Committee comprise the Mayors and CEOs from the Cities of Yarra, Stonnington, Maribyrnong and Port Phillip, and the Planning Committee Chairman and Director of City Planning and Infrastructure from the City of Melbourne. The Associate Members (non-voting, non-financial members) include representatives from DTPLI, DSDBI and DEPI. In addition, over 70 staff from across all five councils are involved in the IMAP project teams.

The strength of the 5 inner Melbourne Council's partnership is its ability to explore new ideas, and undertake innovative research and pilot projects across the inner Melbourne region. The Inner Melbourne Action Plan Implementation Committee believes greater involvement of PTV on the Committee would enhance our response to new transport initiatives, as well as positively contribute to communication and partnership on the IMAP projects.

If you would like a further briefing on the role and actions of the Committee, I would be happy to meet with you or a member of your staff at your offices. In addition, you may like to review the enclosed Annual Report Summary or the IMAP website for an overview – refer www.imap.vic.gov.au

IMAP

Inner Melbourne Action Plan



Please let me know if you would be interested in having a PTV representative attend the IMAP Committee or call me to discuss (Tel 8290 1110 or Mob 0404 248 450). I can also be contacted at the City of Stonnington, PO Box 21, Prahran, Vic 3181. I look forward to hearing from you.

Yours sincerely,

Elissa McElroy
IMAP Executive Officer

Elissa McElroy

From: Elissa McElroy
Sent: Friday, 1 November 2013 3:59 PM
To: CoMaribyrnong - Vince Haining CEO
Cc: 'Adam Zaborszczyk'; CoMar - Morris Bellamy (morris.bellamy@maribyrnong.vic.gov.au)
Subject: FW: Maribyrnong involvement in IMAP energy map.

Hi Vince,

Following the presentation on the Energy mapping project at the last IMAP Implementation Committee meeting, Adam was asked to cost the inclusion of Maribyrnong in this project.

His response is below.

Essentially, there is no economy of scale or cost savings for Maribyrnong to be included at this stage of the project. The data entry work has to be repeated, there is a different electricity supplier involved and industrial users present a bit of an unknown.

However, all that said, extending the project to Maribyrnong is possible. Adam asked me to emphasise that the price noted below is not a fixed quote and the work is estimated at between \$45K and \$55K – potentially more than the other IMAP councils paid because of the one-off nature of the data entry and the variations noted above.

If you require more information and a more precise quote, please contact either myself or Adam as detailed below. Please let us know what you would like us to advise CSIRO.

Thanks.

Kind regards,
Elissa

Elissa McElroy - IMAP Executive Officer

'Making Melbourne More Liveable'
Cities of Stonnington, Yarra, Melbourne and Port Phillip
www.imap.vic.gov.au

Officer Location: City of Stonnington
Malvern Town Hall, Cnr Glenferrie Road and High Street, Malvern 3144
PO Box 21 Prahran Vic 3181

Tel: 8290 1110 Mobile: 0404 248 450
Email: emcelroy@stonnington.vic.gov.au

From: Adam Zaborszczyk [<mailto:Adam.Zaborszczyk@melbourne.vic.gov.au>]
Sent: Friday, 1 November 2013 10:53 AM
To: Elissa McElroy
Subject: Maribyrnong involvement in IMAP energy map.

Hi Elissa,

I have spoken with the CSIRO about the requirements for undertaking the energy map modelling work for Maribyrnong.

CSIRO have advised that they would need to work out an exact cost for the project component, but that they expect it would be of the same magnitude as the work undertaken for the IMAP Councils – ie. ~ \$45k.

The significant complication would be that Maribyrnong lies outside the CitiPower distribution area and we would need to develop new relationship with Jemena, the distribution business in the area, including new data exchange and non-disclosure agreements. In our experience with CitiPower, this took some time.

CSIRO have advised that the current project timeframes wouldn't enable them to undertake all this work before the report was due but they could potentially undertake the work as an extension project.

Maribyrnong would need to provide certain data sets to CSIRO. This would include information from the property//rates data bases about building types. Information that was used from the other Council's property//rates data sets included building age, size, construction method, occupancy class, economic activity (if available), last date of renovation, etc.

The relatively high number of industrial buildings also presents a complication as industrial buildings are not easy to model due to the high diversity and range of industry types, energy uses, efficiencies etc. Energy consumption levels can vary significantly even within the same industry type as a result of operating hours, efficiency of plant, etc. This may add to the resources required, or may reduce the accuracy of the outcomes for industrial areas.

CSIRO are happy to consider Maribyrnong's involvement and work through the issues above.

Happy to discuss further.

Adam.

Adam Zaborszczyk | Senior Sustainability Officer | City Planning and Infrastructure

City of Melbourne | Council House 2, 240 Little Collins Street Melbourne 3000 | GPO Box 1603 Melbourne 3001
T: 03 9658 8041 | F: 03 9650 3572 | E: adam.zaborszczyk@melbourne.vic.gov.au
www.melbourne.vic.gov.au | www.melbourne.vic.gov.au/whatson

We value: Integrity | Courage | Accountability | Respect | Excellence

This email is intended solely for the named addressee.
If you are not the addressee indicated please delete it immediately.

Elissa McElroy

To: olivia.blake@olv.vic.gov.au
Subject: Consultation on Melbourne's Water Future Strategy

Hello Olivia,

Further to our telephone conversation, the Inner Melbourne Action Plan (IMAP) Implementation Committee discussed the consultation draft that was sent to me in August at their meeting on 30 August. They noted your CEO's kind offer to provide the IMAP Committee with a presentation and information session on the draft strategy.

Members of the IMAP Committee noted that it was their understanding that the OLV will also be producing an Inner Melbourne Water Plan - in which IMAP's interests would be better represented than in the overall plan. They were particularly interested in the proposed timeline for this further work and what inner Melbourne strategies and aspects it proposes to address that the IMAP Councils can have active involvement with.

The IMAP Committee suggested a meeting with the OLV for a discussion on how OLV anticipates addressing the Inner Melbourne water plan and its indicative timeframe.

Therefore, I am writing to invite a representative from the OLV to meet with the IMAP Implementation Committee at their next meeting on 29 November 2013 which is due to be held at the City of Stonnington at the Malvern Town Hall. The meeting is held from 8.00 – 10.00am. I could provide an opportunity on the agenda for a brief discussion as detailed if this is acceptable.

I would appreciate it if you could pass this request onto Luke Ouvaroff for consideration. Please ask him to call me on 8290 1110 or 0404 248 450 to discuss availability and whether this timing for an informal discussion would be possible.

With thanks,

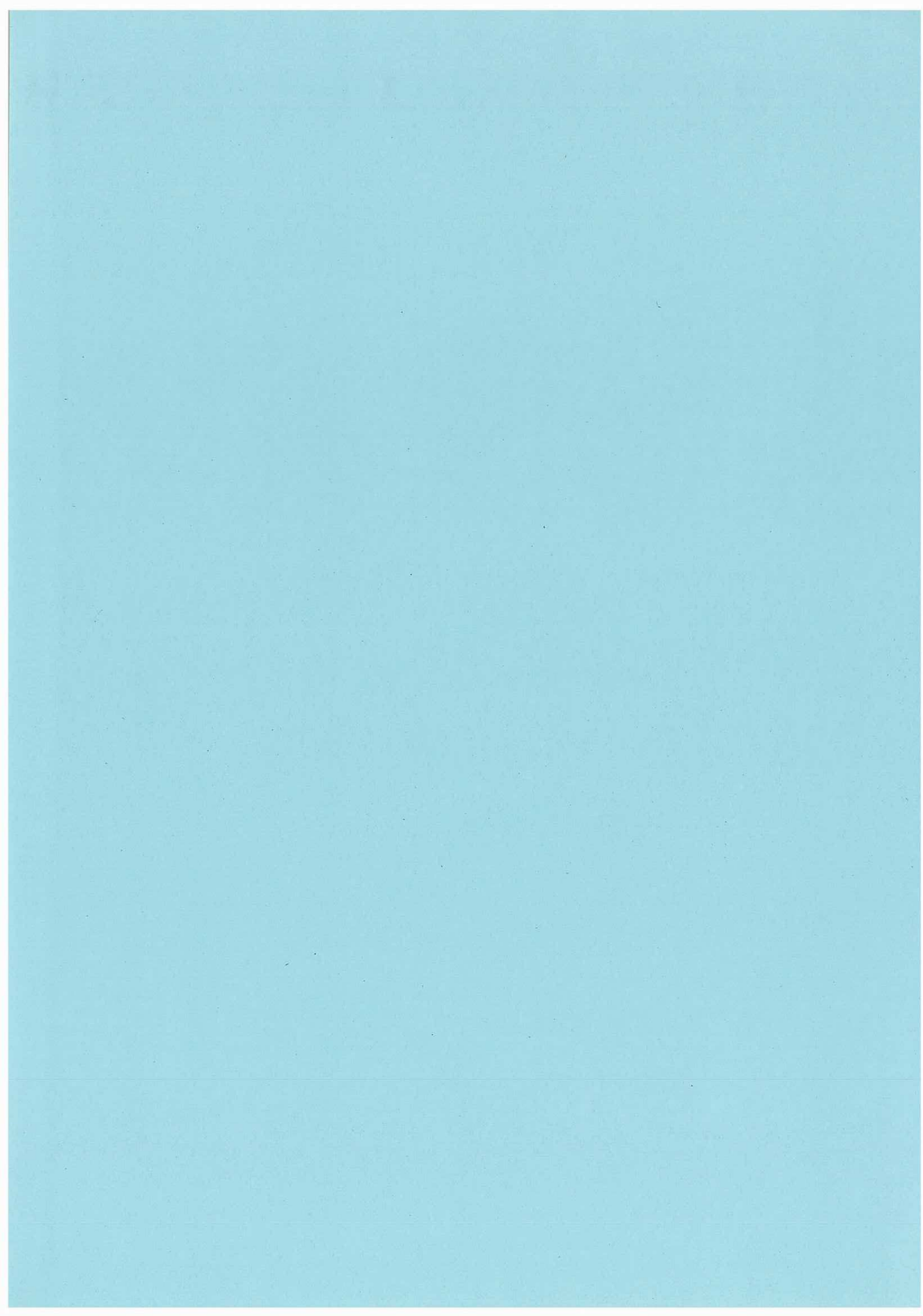
Kind regards,
Elissa

Elissa McElroy - IMAP Executive Officer

'Making Melbourne More Liveable'
Cities of Stonnington, Yarra, Melbourne and Port Phillip
www.imap.vic.gov.au

Officer Location: City of Stonnington
Malvern Town Hall, Cnr Glenferrie Road and High Street, Malvern 3144
PO Box 21 Prahran Vic 3181

Tel: 8290 1110 Mobile: 0404 248 450
Email: emcelroy@stonnington.vic.gov.au





Department of Transport, Planning and Local Infrastructure

Attachment 3d
COPY

GPO Box 2797
Melbourne Victoria 3001 Australia
Telephone: 03 9655 6666
www.dtpli.vic.gov.au
DX210410

Ref: DOC/13/200507

Elissa McElroy
Executive Officer
Inner Melbourne Action Plan (IMAP)
PO Box 21
PRAHRAN VIC 3181

Dear Elissa

IMAP REPRESENTATION ON THE STATE GOVERNMENT'S INTERDEPARTMENTAL CYCLING COMMITTEE

Thank you for your letter dated 21 August 2013 regarding the State Government Bicycle Strategy "Cycling into the Future 2013-23".

The Interdepartmental Cycling Committee has been established to monitor and coordinate the State Government's implementation of its *Cycling into the Future 2013-23: Victoria's Cycling Strategy* and the *Victorian Cycling Action Plan 2013 & 2014*.

Detailed cycling planning continues to be a function of transport and planning authorities including DTPLI, VicRoads and local government and is achieved through close working relationships between state and local government officers.

The Inner Melbourne Action Plan Implementation Committee's work across a range of initiatives, on behalf of the region, is well recognised across Government and continues to deliver positive outcomes as a result of ongoing co-operative relationships between State and Local Governments.

As you would be aware the recently released Plan Melbourne identifies walking and cycling in the Central City area as a significant element in the delivery of a more connected Melbourne. DTPLI sees IMAP as a key stakeholder in the co-ordinated planning and delivery of the actions outlined in Plan Melbourne.

In recognition of IMAP's extensive knowledge and skills in cycling advocacy and infrastructure delivery, I would like to invite IMAP to address the ICC at its next meeting on 13 November 2013. The ICC would welcome gaining a better understanding of IMAP's cycling priorities and challenges.

Y9903

In addition to the ICC, a Cycling Reference Group (CRG) was established to provide advice on the implementation of the *Cycling Strategy and Action Plan* from a stakeholder's perspective. The CRG's membership includes representatives from nominated organisations with a high degree of knowledge and involvement in cycling. Mr John Bartels, Coordinator Sustainable Transport, City of Port Phillip was nominated by the Municipal Association of Victoria to represent the interests of the inner metro region on the CRG. I would also encourage IMAP to liaise with him to ensure its cycling issues are also well represented at the CRG.

Please liaise with my Department's representative on IMAP, Claire Ferres-Miles to discuss this invitation to address the ICC and explore other options for IMAP's involvement in the implementation of the *Victorian Cycling Strategy* and the *Victorian Cycling Action Plan 2013 & 2014*. Please contact Claire directly on T: 9095 4156 or E: Claire.Ferres-Miles@dtpli.vic.gov.au.

I look forward to continue working and collaborating with IMAP on any transport issues that require my involvement.

Yours sincerely



MEGAN BOURKE-O'NEIL
Executive Director
Transport Integration Division

25 / 10 / 2013

ACTION MEMO 120-13	DATE:	10 May 2013
	MEETING DATE	23 April 2013

Director:	Director Infrastructure Services
Branch Manager:	Manager Recreation and Open Space

Does this action require a further report to Council?

✓ Yes

No

8.3 Melbourne City Council Workshop – Implementation of Urban Forest Strategy

Trim reference: D13/39858

COUNCIL RESOLUTION

Moved: Councillor Stone

Seconded: Councillor Vlahogiannis

That:

- (a) the report be accepted;
- (b) a Briefing by the Melbourne City Council urban forest team be arranged for Councillors; and
- (c) the Mayor raise with the Inner Melbourne Action Plan (IMAP) Committee the possibility of IMAP councils integrating their planning for urban forest strategies.

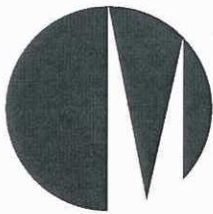
CARRIED

Councillor Amanda Stone tabled a report on her attendance at the Melbourne City Council (MCC) Workshop on the implementation of its Urban Forest Strategy and noted that:

- (a) the Urban Forest Strategy is part of the MCC's broader Climate Adaptation Strategy and aims to decrease surface temperatures of the urban environment by several degrees by increasing the tree canopy over a period of 30 years;
- (b) it aims to address three key contemporary challenges: climate change, population growth and urban heating;
- (c) those challenges apply as well to Yarra;
- (d) through climate change, land surface temperatures will increase by 2 to 4 degrees this century and will have an impact not only on human health but ecosystems and the health of our tree population;
- (e) Yarra's population will continue to grow steadily over the next two decades and will be mainly accommodated in high density housing, with high site coverage, hard surfaces which reflect heat, and little space for cooling vegetation;

- (f) there is a science to the role that trees provide in cooling surface temperatures beyond simply providing shade;
- (g) the MCC's work on heat mapping demonstrates that surface temperatures under a tree canopy can be four degrees lower than a few metres away on a hard road surface. A more extensive tree canopy will play a critical role in adapting to a warmer climate and minimising health impacts on people in an urban environment;
- (h) the other preliminary work undertaken by MCC included mapping every tree on public space, its age, species, health and location;
- (i) like Yarra, many of the MCC's trees were planted a long time ago and they have mapped the life expectancy of its tree stock and have made the decision to proactively replace and increase the majority of their trees over a 30 year period;
- (j) the workshop provided the background information and engaged local residents in the next phase, in determining the species and character of trees to be planted in their neighbourhood. This is an intensive community engagement process being conducted across the municipality;
- (k) there is great potential for not only an Urban Forest Strategy in Yarra but also to link with other inner city councils that are also developing such strategies, to aggregate the benefits of both cooling a larger urban environment and also provide and protect urban wildlife corridors across municipalities; and
- (l) the draft City of Yarra Council Plan contemplates the beginnings of this process.

Please provide information regarding your work on this action in the notes section of TRIM. Do not update this word document.



Moreland City Council

Elissa McElroy
Inner Melbourne Action Plan (IMAP)
PO Box 21
PRAHRAN VIC 3181

CITY OF STONNINGTON	
12 SEP 2013	
<input type="checkbox"/> PERMANENT	8
<input type="checkbox"/> 1 - 10 YEARS	
<input type="checkbox"/> 11 - 30 YEARS	
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KEY WORD	
DOC. No.	
COPIES to	

Moreland City Council
Municipal Offices
90 Bell Street
Coburg
Victoria 3058

Postal Address
Locked Bag 10
Moreland
Victoria 3058

Telephone: 9240 1111
Facsimile: 9240 1212

CRS No. N/A
Xref: MSS,ACS,NRZ
Doc. No. N/A
Enq: Liz Nairn
Tel: 9240 1230

Attachment 3f

Dear Ms McElroy,

Our Neighbourhood - Planning for housing, shops and jobs

Moreland City Council is currently consulting on potential changes to the Planning Scheme. The projects include:

- Roll out of the new Residential Zones recently released by the State Government (to identify areas for different housing types and densities).
- Identification of local shopping areas (Neighbourhood Activity Centres), including designation of specific streets for medium density housing.
- A new planning framework (Municipal Strategic Statement – MSS).

Consultation on the above three projects will commence 2nd September through to 25th October.

Please find enclosed brochure which provides information on the three projects and where to go for more information.

If you would like to make a submission, please don't hesitate to email your views to the Strategic Planning Unit at strategicplanning@moreland.vic.gov.au.

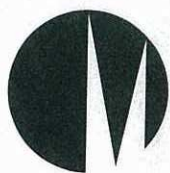
Yours sincerely

Liz Nairn
UNIT MANAGER – STRATEGIC PLANNING
c.c.

2 / 09 / 2013

Language Link

中文	9280 1910	Español	9280 1916
Italiano	9280 1911	Hrvatski	9280 1917
Ελληνικά	9280 1912	हिन्दी	9280 1918
العربية	9280 1913		
Türkçe	9280 1914	All other languages	
Việt Ngữ	9280 1915	9280 1919	



Moreland City Council

OUR NEIGHBOURHOOD

Planning for housing, shops and jobs

WHAT ARE WE CONSULTING ON?

Council is currently consulting on important changes to the Planning Scheme that may directly affect your property and/or your neighbourhood



Consultation begins **Monday 2 September 2013** and ends **Friday 25 October 2013**

FIND OUT MORE AND HAVE YOUR SAY

- 1 Visit the website www.morelandplanning.com for more information and to complete the online survey.
- 2 Complete the enclosed survey and post back.
- 3 Call to discuss with Council Officers or make an appointment on (03) 9240 2422
- 4 Attend an evening meeting at 6pm in your neighbourhood as listed below. Please call (03) 9240 2422 to register your attendance.

Brunswick & Brunswick East
Clarrie Wohlers Senior Citizens
45-57 Albert Street, Brunswick West
Thursday 12 September

Coburg
Moreland Civic Centre
Urquhart Street, Coburg
Monday 16 September

Brunswick West
Campbell Turnbull Library
220 Melville Road,
Brunswick West
Tuesday 17 September

Coburg North
Coburg Senior Citizens
21 Harding Street, Coburg
Wednesday 18 September

Hadfield
Hadfield Community Hall
Middle Street, Hadfield
Thursday 19 September

Oak Park
Pascoe Vale Neighbourhood Facility
109 Cumberland Road, entrance via
Prospect Street, Pascoe Vale
Tuesday 24 September

Pascoe Vale
Pascoe Vale Neighbourhood Facility
109 Cumberland Road, entrance via
Prospect Street, Pascoe Vale
Wednesday 25 September

Glenroy
Hadfield Community Hall
Middle Street, Hadfield
Thursday 26 September

Pascoe Vale South
Pascoe Vale Neighbourhood Facility
109 Cumberland Road, entrance via
Prospect Street, Pascoe Vale
Monday 30 September

Fawkner
Fawkner Community Centre
79-83 Jukes Road, Fawkner
Tuesday 1 October

Gowanbrae
Gowanbrae Community & Childrens
Centre
2A Marigold Crescent, Gowanbrae
Wednesday 2 October

LOCAL SHOPPING AREAS



Local shopping areas are important in creating sustainable neighbourhoods. They provide a mix of shops, services and jobs all in one location, within easy access of where people live. Local shopping areas provide opportunities to support small businesses and places for community interaction. They are also preferred locations for increased housing densities, contributing to local business viability. These areas are called activity centres.

Council has already identified the boundaries of Moreland's largest activity centres (Coburg, Brunswick and Glenroy). These boundaries are not part of this consultation.

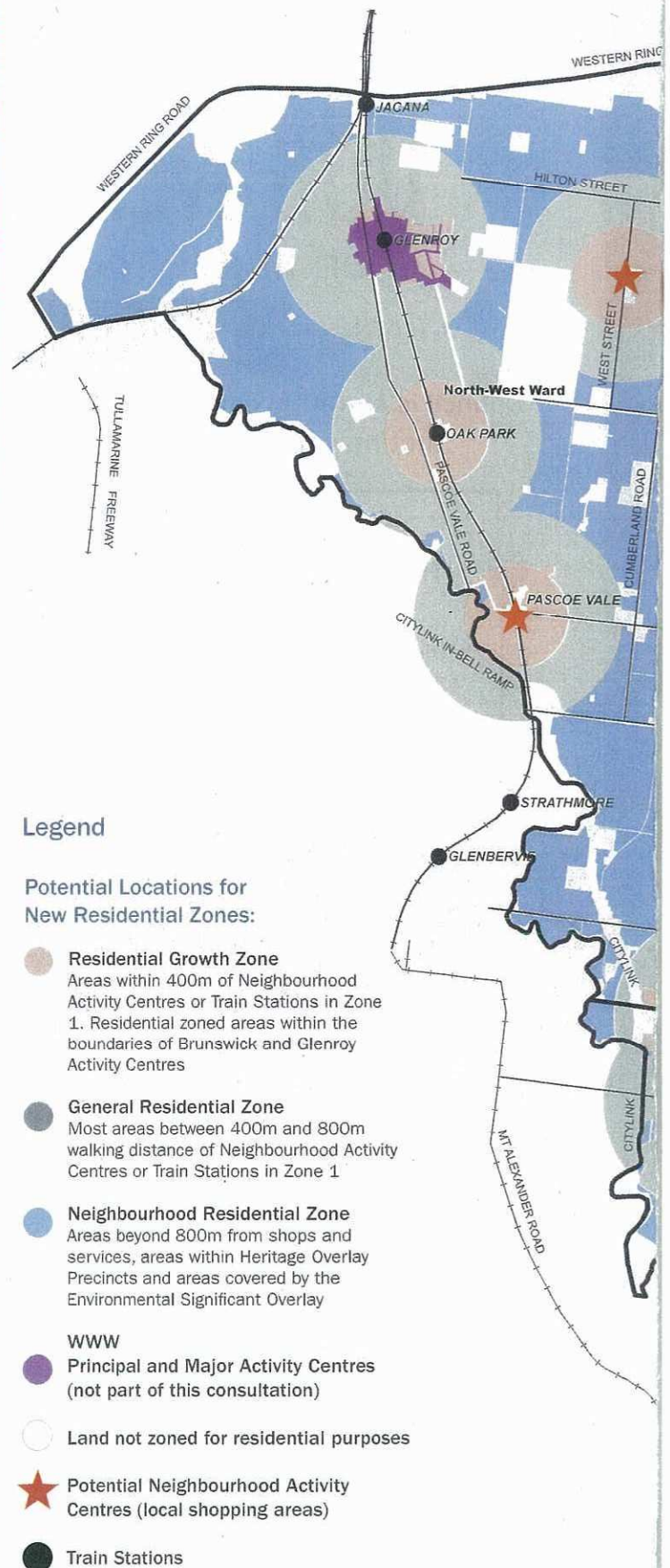
The following local shopping areas (Neighbourhood Activity Centres) have been identified for further investigation:

- Grantham/Union Streets, West Brunswick
- Melville Road, between Victoria and Albion Streets, West Brunswick
- Gaffney Street/Railway Parade, Pascoe Vale
- West Street, Hadfield
- Bonwick Street, Fawkner
- Gaffney Street/Sussex Street, North Coburg (subject to a separate planning process)

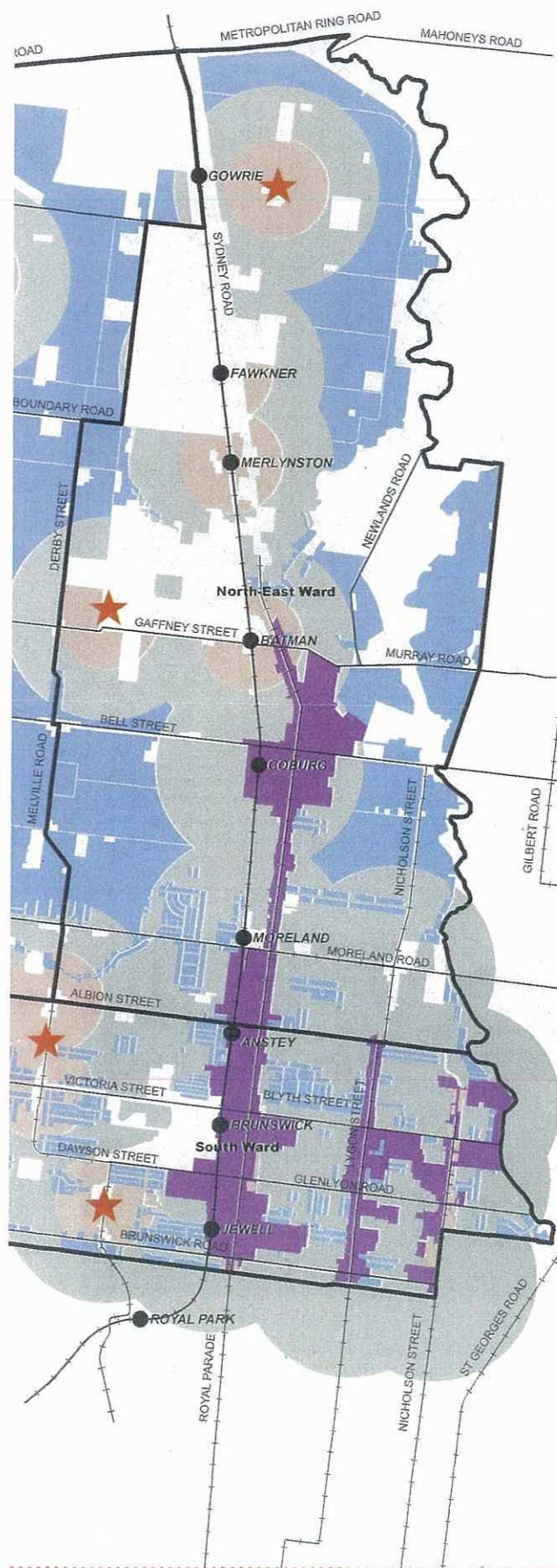
What will change and how does this affect me?

Designated local shopping areas (Neighbourhood Activity Centres) will be planned to provide a better mix of shops and services to benefit the local community. Medium density housing will be encouraged in and around these local shopping areas (up to four storeys).

If you live or own a property within 400 metres of a designated local shopping area you may be affected by the new Residential Growth Zone.



NEW RESIDENTIAL ZONES



Moreland's population is forecast to grow from 155,000 residents to 188,000 residents by 2031. We need to plan for approximately 18,000 new homes of different sizes and styles to house our residents.




The Victorian Government has released new residential zones to replace the existing zones in the planning scheme. The new residential zones help to ensure a range of housing choices can be provided to meet the needs of the growing population. The new residential zones will also provide greater certainty about where different housing types and densities will be located. It is now up to Council to decide where to apply the zones.

What will change and how does this affect me?

Moreland's residential areas are currently included in the Residential 1 Zone (R1Z). This zone allows for a range of dwelling types and densities.

If your property is currently in the Residential 1 Zone it will be rezoned to one of the new residential zones.

The change in zone is likely to affect the way you and your neighbours can develop your properties. The new zones are summarised below.

Zone	Outcome
 Residential Growth Zone Enables housing growth and diversity in appropriate locations	<ul style="list-style-type: none"> Allows for apartments, units and town houses Up to four storeys (generally 13.5m) Council can set a lower or higher height control (a mix of three and four storeys is being considered)
 General Residential Zone Respects and preserves neighbourhood character while allowing moderate housing growth and diversity	<ul style="list-style-type: none"> Allows for single dwellings, units and town houses Up to three storeys (generally 9 metres) Council can set a lower or higher height control (a maximum of two storeys is being considered)
 Neighbourhood Residential Zone Restricts housing growth in areas identifies for urban preservation	<ul style="list-style-type: none"> Allows for up to two dwellings on a lot Up to two storeys (generally 8m) Council can set a lower or higher height and density control

A NEW PLANNING FRAMEWORK



The Moreland Planning Scheme includes a **Municipal Strategic Statement (MSS)** which provides policy direction for land use and development decisions.

The MSS must be consistent with and apply State Government Policy at the local level.

Moreland City Council is currently drafting a new MSS. The vision is to create sustainable neighbourhoods with a mix of shops and services, community facilities, housing choices, employment, transport choices and leisure and recreation opportunities. The vision provides for a mix of people within neighbourhoods; people of different ages, backgrounds, incomes and household sizes.

The planning framework included in the new MSS addresses the following key elements:

- Activity Centres (shopping areas)
- Land for industry and employment
- Housing Choices
- Good building design
- Environmentally efficient design

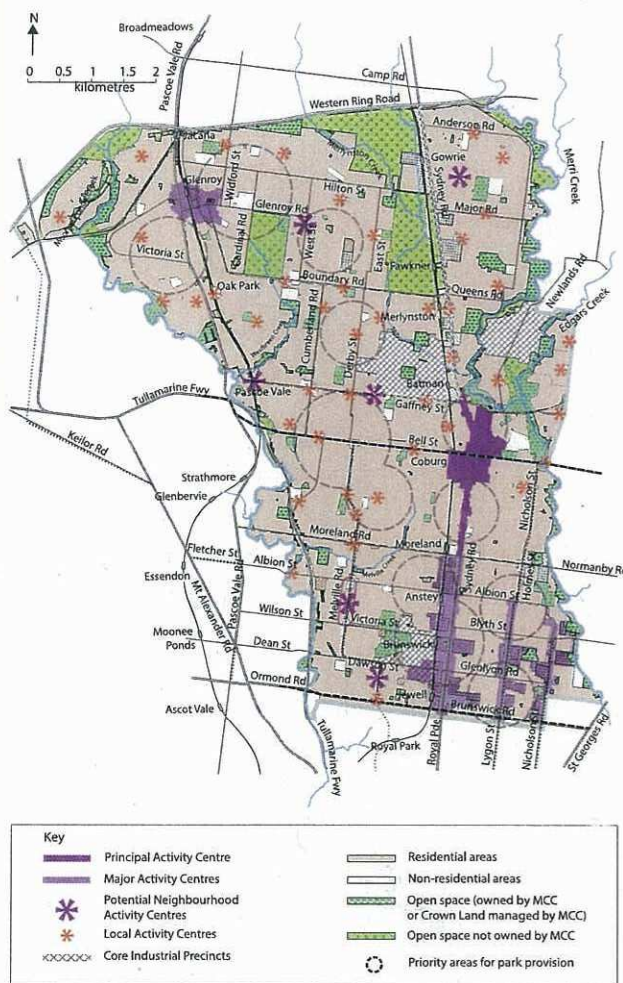
Local policies have also been drafted for specific issues.

What will change and how does this affect me?

The new MSS will be included in the Moreland Planning Scheme. Compared to the existing MSS, greater certainty is provided in Council's policies for shopping areas (Activity Centres), housing, industrial and business areas. Policies to improve the design and sustainability of buildings have also been strengthened.

Council's decisions about planning permits and rezoning must be consistent with the MSS.

Strategic Framework Plan



Moreland City Council
Switchboard and after
hours emergency:
T 9240 1111
TTY 9240 2256

Language Link

中文	9280 1910	Español	9280 1916
Italiano	9280 1911	Hrvatski	9280 1917
Ελληνικά	9280 1912	हिन्दी	9280 1918
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Moreland City Council

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Locked Bag 1797
Penrith South DC NSW 1797 Australia
www.uws.edu.au

Office of the interim Pro Vice-Chancellor, Engagement, Strategy and Quality
Building AD, Werrington North Campus
Tel: +61 2 9678 7800

Attachment 3g

18 November 2013

Ms Elissa McElroy
Inner Melbourne Action Plan
PO Box 21
PRAHRAN VIC 3181

Dear Ms McElroy,

Congratulations! Your organisation, Inner Melbourne Action Plan will receive a **2013 UWS Partnership Award**. The UWS Partnership Awards recognise outstanding partnerships between the University, external organisations and individuals, particularly in Greater Western Sydney.

Each year the Pro Vice-Chancellor, Engagement, Strategy and Quality invites members of the University's academic, general and research staff to nominate external organisations or individuals for these Awards. Your organisation has been nominated by UWS Staff member Professor Katherine Gibson.

Please find enclosed an invitation to attend the Awards Presentation Function on Thursday, 5th December 2013 at The Boilerhouse, Parramatta South Campus. You are very welcome to bring four guests to accompany you at this function. Your nominator will also be invited to attend.

Should you require any further information, please visit the 2013 UWS Partnership Awards website at http://www.uws.edu.au/community/in_the_community/oue/uws_partnership_awards or contact Yvonne Gatt on 02 9678 7184 or send email to y.gatt@uws.edu.au.

I look forward to meeting you at the Awards presentation ceremony.

Yours faithfully,



Dr Paul Rowland
Interim Pro-Vice Chancellor
Office of the Interim Pro-Vice Chancellor
Engagement, Strategy and Quality

CITY OF STONNINGTON	
21 NOV 2013	
<input checked="checked" type="checkbox"/>	PERMANENT
<input type="checkbox"/>	1 - 10 YEARS
<input type="checkbox"/>	11 - 30 YEARS
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KEYWORD	
No.	
Date	

The UWS Partnership Awards 2013

The Vice-Chancellor, Professor Janice Reid AM, cordially invites you to the presentation of the

UWS Partnership Awards

5:15pm: Guests arrive

5:30pm – 6:00pm: Pre-awards drinks

6:00pm – 7:00pm: Awards presentation

7:00pm – 8:00pm: Tea and coffee

Thursday 5 December 2013

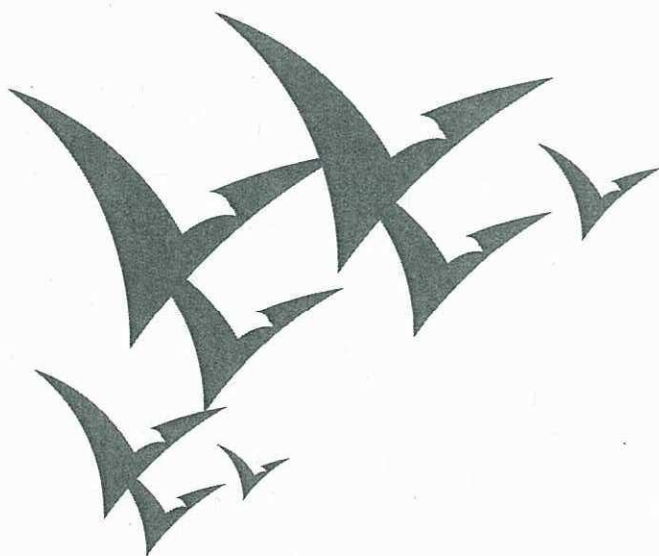
The Boilerhouse

UWS Parramatta South Campus

Corner of Victoria Road and James Ruse Drive
(entrance via Victoria Road)

RSVP by Friday 29 November to
uws.edu.au/uwspartnershipawards

For further details please contact the Office of Engagement,
Strategy and Quality on (02) 9678 7184



UWS PARTNERSHIP AWARDS 2013

Elissa McElroy

From: kylie.j.silvey@olv.vic.gov.au
Sent: Wednesday, 6 November 2013 4:26 PM
To: Elissa McElroy
Subject: IMAP - Consultation on Melbourne's Water Future Strategy

Dear Elissa

Thank you for your email below.

I can confirm that Brigid Adams, IWCM Project Manager at OLV will attend your next Committee meeting on 29 November at 8.00am - 10.00am,

If you could please forward any information Brigid may need prior to this date, that would be appreciated.

Brigid can be contacted on telephone 9027 4528 or by email on brigid.adams@olv.vic.gov.au

With warm regards

Kylie

From: Elissa McElroy <emcelroy@stonnington.vic.gov.au>
To: "olivia.blake@olv.vic.gov.au" <olivia.blake@olv.vic.gov.au>,
Date: 16/10/2013 12:06 PM
Subject: IMAP - Consultation on Melbourne's Water Future Strategy

Hello Olivia,

Further to our telephone conversation, the Inner Melbourne Action Plan (IMAP) Implementation Committee discussed the consultation draft that was sent to me in August at their meeting on 30 August. They noted your CEO's kind offer to provide the IMAP Committee with a presentation and information session on the draft strategy.

Members of the IMAP Committee noted that it was their understanding that the OLV will also be producing an Inner Melbourne Water Plan - in which IMAP's interests would be better represented than in the overall plan. They were particularly interested in the proposed timeline for this further work and what Inner Melbourne strategies and aspects it proposes to address that the IMAP Councils can have active involvement with.

The IMAP Committee agreed that it would be good to meet with the OLV for a discussion on how OLV anticipates addressing the Inner Melbourne water plan and its indicative timeframe.

Therefore, I am writing to invite a representative from the OLV to meet with the IMAP Implementation Committee at their next meeting on 29 November 2013 which is due to be held at the City of Stonnington at the Malvern Town Hall. The meeting is held from 8.00 – 10.00am. If this date is suitable, I can provide an opportunity on the agenda for a brief discussion as detailed.

I would appreciate it if you could pass this request onto Luke Ouvaroff for consideration. Please ask him to call me on 8290 1110 or 0404 248 450 to discuss his availability and whether this timing for an informal, preliminary discussion would be possible.

With thanks,

Kind regards,
Elissa

Elissa McElroy - IMAP Executive Officer

IMAP Implementation Committee
Progress Report
IMAP Communications and Governance

Purpose

1. To advise the IMAP Implementation Committee of the progress of IMAP Communications and Governance during the last 3 month period.

Governance

2. All IMAP invoicing has been completed for IMAP 2013-14 contributions.
3. The IMAP Annual Report 2012-13 and Summary received its final amendments and has been sent to all Councillors at the 5 IMAP Councils, and to a distribution list of 110 which includes Federal and State Government, Victorian local government and consultants in late October.
4. The Executive Officer provided three briefings on IMAP to Maribyrnong City Council business management teams in Corporate Services (October), Community Wellbeing and Engineering & Infrastructure (November).

Communications

5. During the last 3 months the following activities have involved the Executive Officer and others in IMAP communications:
 - **Action 2.2 Melbourne Visitor Signage Project:** the IMAP Executive Officer and Project Team Leader from the City of Melbourne met with Winchelle Chuson from City of Knox regarding their cycling signage initiative to ensure the 2 projects are aligned and don't duplicate effort.
 - **Action 2.3 Bike Network Legibility:** An initial meeting of the project team was held in late October. A workshop is planned for 27 November to commence work on this project.
 - **Action 3.5 Reducing Through Traffic:** a workshop was held on 25 September on the details for the final report. The Draft Final Report was considered by the IMAP Executive Forum on 18 November – refer to the Minutes of that meeting (Item 5).
 - **Action 5.2 Affordable Housing – Community Land Trust (CLT) Manual:** the launch of the CLT Manual in Canberra has been deferred to 2014.
 - **Action 5.4 and 5.5 Social Infrastructure Development** – met with the project team leader to discuss the brief for this project.
 - **Action 7.2 Support Creative Businesses:** a meeting was held in early September to discuss the review of Council activities that was prepared and to consider ideas put forward for the project brief.
 - **Action 9.4 Energy Mapping:** Costs to extend this project to include Maribyrnong have been forwarded to the CEO for consideration. The Project team met on 13 November to review the mapping and consider the End User Plan with CSIRO. The final report is due at the end of November. A technical user group meeting will be convened to review the robustness of way the data is presented.
 - **Action 9.4 The Growing Green Guide:**
 - The Growing Green Guide website has been established. University students at Victoria University provided staff training in October on the website they have developed for this project.
 - A well attended CANOPY public meeting was held on 13 November in the CBD which provided presentations on different aspects of the Growing Green Guide technical manual.
 - A press release was prepared calling for final submissions on the Draft manual (see attached). Below is a summary of the exposure this project has received – mainly online newsletters.

October 29

Information included in [Clearwater newsletter](#)

Information provided in Climate News bulletin

October 30

Article included in [Australian Design Review website](#)

October 31

Article included in [Facilities Management online magazine](#)

November 1

Article included in Building Designers Association Vic newsletter

November 6

Article in Green Roofs Australasia newsletter

November 13

[Canopy](#) event focussed on the Guide, 100+ people

Article on [Enviroinfo website](#)

[Article on Urbanalyst website](#)

- **Action 11 Regional Tourism:** attended the October project group meeting
- **Metropolitan Planning Strategy:**
 - Attended the draft MPS workshop at the City of Stonnington in October
 - Attended the briefing by the Plan Melbourne Team on the Central Subregion at the City of Melbourne on 31 October
 - Met with the IMAP Council senior Strategic Planners at the City of Port Phillip on 14 November regarding consistency in responses to the draft MPS.
 - Discussed the IMAP plan review at the Executive Forum meeting on 18 November.
- **Other:** the Executive Officer also attended the following events:
 - Meeting with Clare Read from the Regional Management Forum in October to coordinate agendas etc
 - Attended the Festival of Ideas – the Liveable City presentation at the University of Melbourne
 - Workshop at the City of Melbourne on the Zero Net Emissions strategy in October
 - Meeting with Susan Gulko, City of Yarra on the Night Time Economy and DH AOD Hotspots project
 - IMAP Executive Officer and Engineering Services Manager, City of Melbourne gave a presentation to the Interdepartmental Cycling Committee on 13 November on IMAP cycling projects
 - Updated the IMAP website to include the new IMAP logo, the extended Visitor map, links to the Growing Green Guide website and videos from the Skybus campaign. The IMAP GIS service level agreement was finalised with the supplier and the GIS site established and formatted.

Recommendation

- a. That the IMAP Implementation Committee resolves to **note** the Communications and Governance Briefing Paper



Inner Melbourne Action Plan
'Making Melbourne More Liveable'



**MEDIA RELEASE: Growing Green Guide for Melbourne project
draft guidelines released for green roofs, walls and facades**

Growing Green Guide turning Melbourne green

Thursday 7 November 2013

Australia's first comprehensive guide to creating green roofs, walls and facades to help manage the impacts of a changing climate on urbanised areas has been released for public comment.

The guide, produced through a partnership of four inner Melbourne councils, the University of Melbourne and the Victorian Government, will equip planners, designers, developers and homeowners with the know-how to incorporate green infrastructure into their projects.

City of Melbourne Environment Councillor Arron Wood said "population growth and the urbanisation of our city are transforming the natural environment into a largely engineered environment. We want to contrast this trend and the impact of the Urban Heat Island effect by encouraging building owners to – where possible – green their roofs, walls and facades.

"These guidelines offer innovative means of cooling buildings and the environment, while also increasing liveability, so that our city can blossom with green infrastructure into the future."

Incorporating green infrastructure into existing and new residential developments can also provide increased marketability and appeal to properties, and the guide is intended to encourage property developers to understand and be able to effectively use these technologies to their advantage.

John Rayner, Senior Lecturer in Urban Horticulture at the University of Melbourne, said: "Green roofs, walls and facades that are well designed can help to reduce urban stormwater runoff, increase biodiversity or simply provide more greenery in the city, which is known to reduce people's stress levels and improve mental health".

The community is encouraged to review the guide and provide feedback on whether it is easy to understand and use, and what information is most helpful. Anyone with a case study to include that would demonstrate an important practical experience or lesson is also encouraged to contribute.

The guide is an initiative of the Growing Green Guide for Melbourne Project, a partnership between the original Inner Melbourne Action Plan councils (Cities of Melbourne, Yarra, Stonnington and Port Phillip), the University of Melbourne and the Victorian Government. The project is funded through the four councils and the Victorian Government's Victorian Adaptation and Sustainability Partnership.

The Growing Green Guide for Melbourne project has also explored a range of policy options that can encourage green roofs, walls and facades, increase community understanding about them and demonstrate government leadership in this area.

The draft guide can be downloaded at www.growinggreenguide.org, along with a feedback form. Feedback is open until 18 November.

The final guide will be available early 2014. Sign up to the Growing Green Guide mailing list on the same website to receive project updates.

Contacts:

For further information, contact Julie Francis, Growing Green Guide Project Officer, on 03 9658 9065, or email

Julie.Francis@melbourne.vic.gov.au

For any media inquiries contact Irene Vlahos, City of Melbourne Media Adviser: 0418 506 313, (03) 9658 9115 / irene.vlahos@melbourne.vic.gov.au

IMAP Implementation Committee

Financial Report for the 3 months ending 30 September 2013

1 July 2013 – 30 September 2013

Background

1. The IMAP financial position was last noted at the IMAP Implementation Committee meeting held 30 August 2013.
2. Retained Earnings carried forward from the 2012-13 financial year totalled **\$529,387** (excluding GST).

Income

3. Funding received included:
 - IMAP Annual Council contributions (\$35K each) from Melbourne and Stonnington
 - Regional Tourism Contributions (\$20K each) from Melbourne and Stonnington
4. **Total Income** for the 3 month period to 30 September 2013:

2800 Sundry Income:			
Retained Earnings carried forward from 2012-13	\$529,387		
IMAP Councils Annual Tourism Contribution (CoS & CoM)	\$ 40,000		\$569,387
2810 Contract Income:			
IMAP Councils Annual IMAP Contribution (CoS & CoM)			\$ 70,000
<hr/>			
TOTAL OPERATING INCOME			\$639,387

Expenditure

5. **Total Expenditure** for the 3 month period to 30 September 2013:

4104 Postage & Couriers			
IMAP	Agenda distribution	\$	347
Promotional Publications			
Strategy 11	Tourist Map distribution – June	\$ 325	
	July	\$ 350	
	Aug	\$ 467	
	Skybus Campaign – online promotion segment	\$1,437	
	Skybus Campaign - provide footage	\$1,086	\$ 3,665
4150 Consulting Fees			
IMAP	Website hosting 12 months	\$ 2,917	
Action 2.4	Melbourne Visitor Signs Project Traffinity final payment	\$ 10,000	
Action 9.4	Growing Green Guide 1 st progress payment	\$ 10,738	
Strategy 11	Map updates – Visual Voice 1 st payment (50%)	\$ 4,546	
	Map cover update – Villani design	\$ 300	\$ 28,501
<hr/>			
TOTAL EXPENDITURE			\$ 32,512
<hr/>			
NET SURPLUS			\$606,875

Refer to Attachment 4b to see total expenditure against project budgets to date.

Recommendation

6. That the IMAP Implementation Committee resolves to **receive** the IMAP Financial Report for the three months ending 30 September 2013.

Reporting Scope - IMAP***Operating & Capital Works Statement for period ended September 2013***Operating Performance **0.0%**Capital Performance **0.0%**

<u>CURRENT MONTH</u>				<u>YEAR TO DATE</u>				
	Total Committed	Budget	Variance	Unmatched Purchase Orders	Actuals	Total Committed	Budget	Variance
2800 - Sundry Income	40,000	0	40,000	0	569,387	569,387	0	569,387
2810 - Contract Income	70,000	0	70,000	0	70,000	70,000	0	70,000
Other Revenue	110,000	0	110,000	0	639,387	639,387	0	639,387
Total Operating Income	110,000	0	110,000	0	639,387	639,387	0	639,387
4104 - Postage & Couriers	347	0	-347	0	347	347	0	-347
4131 - Promotional Publications	467	0	-467	0	3,665	3,665	0	-3,665
4150 - Consulting Fees	-5,888	0	5,888	0	28,501	28,501	0	-28,501
Administration Expenditure	-5,075	0	5,075	0	32,512	32,512	0	-32,512
Total Operating Expenditure	-5,075	0	5,075	0	32,512	32,512	0	-32,512
Operating Profit / (Loss)	115,075	0	115,075	0	606,875	606,875	0	606,875
Net Surplus / (Deficit)	115,075	0	115,075	0	606,875	606,875	0	606,875

29 November 2013

Attachment 5b

IMAP Projects: Expenditure against Budget - 2013-14 Funding Model

REVENUE				BUDGET 2013-14 Year 8	ACTUALS 1st qtr	VARIANCE
IMAP Councils Annual Contribution				175,000	70,000	-105,000
IIMAP Councils Annual Tourism Contribution				100,000	40,000	-60,000
IMAP Map Licence fees (2)				700		-700
Total Revenue				275,700	110,000	-165,700
PROJECT ALLOCATIONS				BUDGET 2013-14 Year 8	ACTUALS 1st qtr	VARIANCE
IMAP	General Expenses	Ongoing	IMAP Annual Report, Website, catering etc	15,000	3,263	-11,737
IMAP	GIS Expenses	Ongoing	IMAP GIS Support	7,200		-7,200
IMAP	IMAP Review	Not started	Publish new plan			0
1.4	Boulevards & Major Roads - Hoddle Street	On hold	1. Establish joint view on Hoddle St			0
		Not started	2. Boulevard Study			0
2.4	Wayfinding signs	Current	Visitor Sign Project - Master Style Guide etc	60,000	10,000	-50,000
2.5	Bicycle Network:	Current	1. Capital Program - Bike Lanes			0
		Not started	2. Measure & map Level of Service rating			0
2.6/4.3	Public transport/Bus Reviews	Current	Advocacy role			0
3.2	Roads as Places	Not Started	Brief prep'd. Not started	40,000		-40,000
3.5	Reduced through traffic	Current	1. Reduce the impact of through traffic - final payment due	79,184		-79,184
		Not started	2. Parking provisions which support sustainable transport	100,000		-100,000
4.4	Enhanced bus priority	Not started	Support and advocate for implementation of preferred routes			0
4.7	Improvements to public transport services	Current	Consultation as part of Melbourne Transport Strategy			0
5.2	Affordable Housing	Current	Ongoing housing initiatives - Stage 2 of CLT research not started	10,000		-10,000
5.4	Social Infrastructure and Services	Not started	Map growth areas & locate current services to identify funding requirements for future planning	20,000		-20,000
5.5	Infrastructure Development			20,000		-20,000
7.2	Support Creative Businesses	New	Collated council information. Formulating brief.	10,000		-10,000
8.1	Priority for freight movement *	Not started	Freight Movement Strategic Plan	87,500		-87,500
9.2	Environmentally Sustainable Design - commercial buildings	Current	Develop ESD Factsheets - stage 2 underway. All funds commtted.	14,928		-14,928
		Not started	Review ESD Policies, tools & methodologies, advocacy	10,000		-10,000
		Not started	Identify ESD retrofit issues			0
9.4	Green Demonstration Projects	Current	1. Develop an approach for Green Roof initiatives - utilising Grant funds first.	130,000	10,738	-119,262
			2. University of Melbourne - ARC grant contribution: Year 1 of 3	20,000		-20,000
		Current	Distributed Energy - Map the potential & likely locations of distict energy cogeneration systems: Final payment awaiting final report	80,000		-80,000
10.1	Regional Open Space & trail network	Current	Identify linkages and gaps in OS and trail network			0
11	Regional Tourism Strategy	Current	3 year Tourism Strategy - Year 1 of 3	100,000	8,511	-91,489
Total Expenditure				803,812	32,512	(771,300)
Net Surplus (Deficit)				-528,112	77,488	
Opening Balance of IMAP Account				529,387	529,387	
Closing Balance of IMAP Account				1,275	606,875	

Please note that the funding calculation does not include Operational Costs of \$34,800 per council in 2013/14.

IMAP Progress Report

November 2013

The Inner Melbourne Action Plan (IMAP) identifies 57 actions within 11 regional strategies to help build the inner Melbourne region to embody creativity, liveability, prosperity and sustainability across a range of diverse neighbourhoods.

The following Actions have been **COMPLETED**:

Action 1.1 Inner Melbourne *Statement of Significance*

Action 2.2 Co-ordinated pedestrian and public transport Signage – *Wayfinding signs*

Action 2.3 Bicycle Network Legibility – *Priority Bicycle Network Report*

Action 2.4 Walking links and pedestrian priority areas - *Greenlight project*

Action 3.3 Regional Parking Management - *Report on Parking; Car sharing*

Action 5.2 Affordable Housing - *Needs Website (May 08); planning overlay, Australian CLT Manual*

Action 5.3 Integrating Public Housing Estates – *Collaborative framework report*

Action 6.3 Activity Centres - *Cumulative Impact Assessment tools; Local planning amendments*

Action 7.4 Regional Economic Development - *Statement*

Action 7.7 Universities and Regional Development – *Student placement processes, publication*

Action 9.1 Regional Sustainability Targets – *Audit of IMAP Councils*

Action 9.3 Water Sensitive Urban Design - *Model Guidelines*

Action 9.4 Green Demonstration projects (part) - *Water Sensitive Cities Report*

Action 9.6 Use of Recycled Water in Open Space – *Technical Notes*

Action 11.1 Inner Melbourne Map – *Inner Melbourne Visitor Map (extended to Footscray), Volunteer Famils, Skybus videos*

Action 11.2 Regional Tourism Program – *Research & Itineraries, Conference sponsorship*

Other Achievements

University of Western Sydney 2013 Partnership Award – *for the Australian Community Land Trust (CLT) Manual*

Merit Award for Regional Action in Water Sensitive Urban Design at the Stormwater Victoria Awards

IMAP Bicycle Network - Presentation at the Bike Futures 2009 Conference

Presentation to Planning Students at Melbourne University 2009 & 2010

IMAP Annual Report 2012-13

Governance

- Annual Reports
- Goods & Services Procurement Policy and MoU
- Governance & Relationships Report
- IMAP Plan Review 2010; Financial Review 2010

- Memorandum of Understanding – Intellectual Property
 - IP Licence Agreements – ESD Factsheets, IMAP Regional Tourism Map
- Communications
- [IMAP Geographic Information System \(GIS\)](#)
 - IMAP Website and [GrowingGreenGuide.org website](#)
 - National Conference presentations (2009, 2011 & 2012)
 - Club IMAP
 - Council Briefings
- Advocacy
- Ministerial Briefings – Ministers Wynne, Madden, Kosky, Plibersek, Powell
 - IMAP acknowledgements:
 - State Government's Cycling Strategy
 - Interdepartmental Committee (Department of Justice)
 - Melbourne Water (WSUD)
 - Department of Transport Wayfinding Signs Guide
 - Department of Transport and VicRoads – Greenlight Project

Action 1.4 Boulevards and Major Roads

Preliminary work – [ON HOLD](#)

The IMAP Implementation Committee keeps a watching brief on work by VicRoads on the Hoddle Street Study. Awaits state government decisions.

Action 2.2 Co-ordinated pedestrian and public transport signage system

IN PROGRESS

Under an initiative of the Melbourne Tourism Partnership, the City of Melbourne, VicRoads, Public Transport Victoria and Tourism Victoria have been exploring ways to assist visitors orientate themselves and navigate the city. In 2013 the project was extended to the IMAP Councils and the Melbourne Visitor Signage Co-ordinating Committee was established.

The Committee seeks to:

- build common threads between roads, public transport, tourism, pedestrian, cycling and street directional signage systems across the inner Melbourne region. Shared symbols and terminology will be applied across these key signage systems and coordinated responses to signage requests by tourist attractions, precincts and major developments provided.

To date, the following has been achieved:

- Priority attractions, key routes requiring navigation, visitor signage policies and areas benefitting by decluttering have been identified across the IMAP Councils.
- Work has also started on developing a Melbourne visitor signage Master Style Guide in 2013-14 to articulate agreed sign principles, policies, symbols, terminology and design standards.
- [The contents of the Master Style Guide are being drafted for comment. Discussions have also been held with the Bicycle Wayfinding Working Group which has been established through the initiative of the Knox City Council.](#)

Action 2.3 Bicycle Network Legibility

[IN PROGRESS](#) – Initially completed in 2008, this project is now under review.

At its meeting in March 2013, the IMAP Implementation Committee agreed to review and update the Priority Bicycle Network Map, taking into account policies developed in recent years by the IMAP

Councils in their bicycle strategies and integrated transport plans; and having consideration for the State Government Bicycle Strategy and Action Plan published recently.

This project aims to coordinate bike lane development priorities and capital projects by the 5 IMAP Councils and VicRoads across the inner Melbourne region.

The City of Yarra has been appointed as the lead council for this project. [The initial meeting of the Working Group was held in October to scope the project. A Workshop is planned for November to progress this work in conjunction with State Government representatives.](#)

Action 2.5 Bicycle Network

IN PROGRESS - Implementation of Priority Routes

Action 2.3 delivered the Priority Bicycle Network Map for IMAP (January 2008) forming the basis for the implementation of Action 2.5. Focus is on the high bicycle usage routes or those routes which have the potential to carry significantly increased bicycle volumes as they:

- require the most work to bring them up to a standard that could safely accommodate increasing bicycle volumes.
 - provide the opportunity to implement “best practice” separation and delineation treatments being designed and installed in various municipalities; promote and share this knowledge more
- The Working Group reported their gap analysis of the network in May 2010, identified the need to fast track completion of the network and to establish coordinated design guidelines for standardized bike lane treatments across the IMAP councils. Representatives from the City of Maribyrnong joined the project team in 2011-12.
- In the March 2013 report the project team noted those cycling initiatives undertaken in 2012-13 across the five municipalities. Increased funding, improvement of strategic links, upgrades and detailed design are ongoing. All Councils were also involved in workshops to complete the State Governments state Cycling Policy.

Action 3.2 Roads as Places

IN PROGRESS

A Briefing paper was prepared for consideration by the IMAP Implementation Committee in February 2010. A revised brief was approved at the February 2012 Committee meeting which looks at the place making attributes around tram super stops.

- City of Melbourne has been appointed as the lead Council for this project.

Action 3.5 Reduced through traffic

IN PROGRESS

The brief for this project was approved in February 2012. The project aims to provide a better understanding and knowledge of through traffic movements within Inner Melbourne, however through traffic is defined.

The key aims of this project are to:

- Define and assess the nature and extent of through traffic on the member Councils' areas
- Assess the impacts and issues associated with the through traffic impact from traffic management, social and economic perspectives
- Determine what are the optimum actions to address the impacts determined

- Produce a plan outlining realistic actions the member Councils can take to reduce the impact of through traffic on their communities, particularly in relation to influencing the development of VicRoads Network Operating Plans
 - The tender for this project was awarded in November 2012. The consultants have run three workshops: to validate their initial findings (in January 2013) and seek feedback on the traffic count trend data developed during March.
 - The draft Final report was considered by the IMAP Executive Forum at their meeting on 18 November. The findings of the study were well received. Following some minor amendments, it is expected the Final Report from the consultants will be considered by the IMAP Implementation Committee at its meeting in February 2014.

Action 5.2 Affordable Housing

COMPLETED - Stage 1: Planning mechanisms:

The project team will continue to monitor and promote planning mechanisms when opportunities arise and report back as necessary.

IN PROGRESS - Stage 2: Community Land Trust Research

(Phase 1 – COMPLETED)

Research commissioned by the City of Port Phillip on “Affordable Housing Development Models” prepared by Affordable Housing Solutions [AHS] was made available to the IMAP councils in March 2011 for consideration. In May 2011, IMAP provided financial support, along with a number of other organisations for research to be undertaken on Community Land Trust models and their application in Australia.

The Australian CLT Manual has now been completed. A workshop was held on 14 December 2012 to explain how Community Land Trusts can be established in Australia. Copies of the Manual have been distributed to the 5 IMAP Councils and were presented to the DHS Deputy Secretary and the Housing Minister’s Chief of Staff at a meeting with the department on 14 May 2013.

The principal authors of the Manual, Dr Louise Crabtree, University of Western Sydney and Professor Peter Phibbs, University of Sydney provided a presentation on the CLT Manual to the IMAP councils and housing associations on 31 May 2013 and to government department staff from DHS and DPCD on the same day.

- The Canberra launch of the Australian CLT Manual is now being planned for 2014.
- IMAP has been awarded the University of Western Sydney 2013 Partnership Award for its involvement in this project.

(Phase 2 – IN PROGRESS)

- Fund raising for the next phase of this work – to develop financial models and case studies - is now underway.

Action 5.4 and 5.5 Social Infrastructure and Services/Infrastructure Development

IN PROGRESS

This new project proposes to undertake research to identify the capacity of social services currently provided to social housing developments, across the IMAP region, both existing and proposed, and to identify gaps which may exist in service provision. In addition the project aims to map the way people move through the municipalities and how this affects services. An initial project brief was approved at the November 2011 Committee meeting.

DPCD commissioned consultants to develop a framework to guide community infrastructure planning across the expanded central city area. As a result of this work, some rethinking of the IMAP project brief is required.

Action 6.3 Managing Conflict in Activity Centres

COMPLETED Stage 1

- Key 'tools' have been developed to aid in the assessment of Cumulative Impact:

COMPLETED Stage 2

- The Cumulative Impact 'tools' have been tested and modified by individual councils resulting in the adoption of new planning amendments. The Project Team's final report was considered at the November 2011 meeting.

IN PROGRESS Consultation

- IMAP representatives met with the VCGLR in 2012.
- IMAP Councils staff and the VCGLR met on 18 November 2012 to share information, clarify aspects of the application process and improve networks to manage applications more consistently.
- The "Living with Live Music" guide prepared by the City of Port Phillip was noted by the IMAP Implementation Committee and submitted to the State Government Live Music Roundtable in September 2013 for their consideration.
- A submission is being prepared to address the disparity between Definitions in the legislation with the Department of Justice.

Action 7.2 Support Creative Industries

IN PROGRESS

- An initial meeting was held in December 2012 to scope this project. Since March 2013, consultation has been undertaken across the 5 IMAP Councils to create an inventory of current programs being undertaken and identify IMAP potential projects.
- A staff report was considered by Council representatives in September. A number of "quick wins" and research areas have been identified for further work. The City of Port Phillip's research on the creative sector is due for release which will assist the project team in progressing this project.

Action 8.1 Priority for Freight Movement

IN PROGRESS

- This project has been deferred awaiting research being undertaken under Action 3.5. The Project brief will be redefined following the discussion of the IMAP Executive Forum on 18 November 2013 on the findings of the Through Traffic study.

Action 9.2 Environmentally Sustainable Design – commercial buildings

IN PROGRESS

Stage 1

Work on the Communication Strategy commenced in December 2010. ESD topics were identified and written up in the form of Factsheets for publication.

- The Factsheets pack was formally launched at a function held at the City of Melbourne on 11 May 2012 with the first 10 topics now available on Council and the IMAP websites. The Factsheets have been licensed for re-badging and use by 7 other Melbourne Councils. Topics include:

Indoor environment quality
Water efficiency
Building materials

Energy efficiency
Stormwater management
Transport

Waste management
Innovation

Urban ecology
Construction and building management

Additional topics currently in preparation include:

Melbourne Climate (including adaptation)
Site Permeability
External Shading
Green Walls and Roofs
Rating Tools

Action 9.3 Water Sensitive Urban Design

COMPLETE Stage 1

- *Model WSUD Guidelines* completed and endorsed.

IN PROGRESS Stage 2

- *Draft Storm water Management local planning policy* was refined following feedback from State Government officers and was consistent with the gazetted City of Bayside Clause 44 WSUD amendment. .
- In April 2010 councils received approval from DPCD to jointly exhibit the amendment commencing 1 July 2010. The documents were lodged with the Minister for Planning for approval in September 2010.
- The IMAP Councils wrote to the Minister for Planning in June 2012 requesting the matter be considered and approved. In 2012 and 2013 Melbourne Water and Office of Living Victoria representatives endorsed the WSUD approaches being proposed and undertaken through IMAP.
- Moonee Valley City Council ensured their proposed WSUD planning amendment largely mirrored that of the IMAP Councils. IMAP letters of support were provided for the Moonee Valley amendment panel hearing in May 2013.

Action 9.4 Green Demonstration Projects

IN PROGRESS

1. Growing Green Guide – IN PROGRESS

- The Green Roof Initiative aims to improve knowledge on green roofs, walls and facades and create solutions for the current barriers to implementation. The application for Sustainability Accord funding was successful. In conjunction with IMAP funding, the project aims to
 - develop Victorian technical guidelines - a "Growing Green Guide";
 - develop recommendations for options to integrate greening into regulatory schemes
 - identify potential sites and work up feasibility studies
 In addition it is proposed that practical application of the guidelines and policy recommendations could be undertaken through a demonstration project.
- A governance structure and timeline was finalised and a Project Officer and University Research Officer appointed. The project was launched at the City of Melbourne on 11 May 2012.
- Two stakeholder workshops were held during August 2012 and the makeup of the Reference groups finalised. In December 2012, the project team reported on the process to evaluate demonstration sites across the IMAP councils.

As at November 2013:

- A final draft of the Guidelines has been released for public comment by the 16 December 2013. An electronic copy can be accessed at www.growinggreenguide.org. Staff at each Council have been informed and consultation meetings about the Guide have been carried out across the IMAP councils.
- An investigation into demonstration sites for green roofs, walls and facades has recently been completed.
- The new project website has had over 1500 unique visitors in its first three weeks of establishment.
- With the project completion date approaching, the following actions are proposed:

January	Approval from the IMAP Implementation Committee on the final versions of the Policy Options Paper; Victoria's Guide to Green Roofs, Walls and Facades; and the Demonstration Projects Summary Report
January	Project website is developed further
February	Public and media launch of the Guidelines and other resources

- A proposal for building the legacy of the Growing Green Guide for Melbourne project and extending it post February 2014 was **unsuccessful** in the recent Victorian Adaptation and Sustainability Partnership grants round.

Green Roofs Research Project - Australian Research Council Linkage Grant

- In December 2012 the IMAP Implementation Committee approved, in principle, to become a partner to an application for an ARC Linkage Grant with the University of Melbourne and Melbourne Water for further research on the measurable impacts of green roofs. The research project outcomes will provide:
 - Design, monitoring and management recommendations for Green Roofs, particularly in relation to stormwater quality and quantity, temperature (building energy efficiency) and improved biodiversity.
- Results can be incorporated into the updates and further/future extensions of the Growing Green Guide for Melbourne project.

2. Distributed Energy Mapping – IN PROGRESS

The Distributed Energy project aims to undertake an analysis of the potential for distributed energy in the IMAP area (district scale cogeneration, renewable and energy efficiencies) and develop business models for implementing commercially viable distributed energy systems in Melbourne.

To date, work has focussed on:

- extracting relevant Council data for the CSIRO modelling
- engaging the relevant utilities to participate and provide data.
- meeting with representatives from CSIRO to finalise data access arrangements

Results of the study, including energy demand modelling, mapping of the potential for energy efficiency, demand management and distributed generation are expected by December 2013.

The energy modelling was demonstrated at the IMAP Implementation Committee's August 2013 meeting. A further workshop has been held in October to identify how the information should be delivered to stakeholders.

Action 10.1 Regional Open Space and Trail Network

IN PROGRESS

A working group presented a draft Project Plan to the IMAP Committee 28 August 2009.

- In February 2010 the Working group detailed timeframe of the stages, desktop audit, engagement of partners and the development of an Implementation Plan, and in May 2010 updated the Committee on how the project has been integrated into actions being undertaken by state government agencies.
- In February 2011 GIS staff assisted the project by initiating the collation of land information across the 4 councils onto a base map.
- The IMAP Geographic Information System (GIS) has now been set up for testing.

Strategy 11 – Regional Tourism

COMPLETED

Stage 1 - Visitors Map

Stage 2 - Regional Tourism Program & Experiential Packages

Stage 3 - Visitor Profile and Satisfaction Study

Stage 4:

A three year Strategic Plan for Regional Tourism adopted by the IMAP Implementation Committee in May 2010 included the following projects:

- Licensing the tourism map to other tourist providers
- Publicity to promote Inner Melbourne to the regions - Famils were run for volunteers from Geelong (2012) and Ballarat (2013) to inform regional offices of the attractions of Inner Melbourne.
- Conference sponsorship and regional advertising
- Seasonal video promotion through Skybus

ONGOING

Stage 5:

A new 3 year strategy was adopted in May 2013 inclusive of a detailed Action Plan for the current financial year. To date the working group has;

- Renewed licensing of the IMAP map to tourism peak bodies.
- Placed map and video material on the IMAP website for IMAP Councils to link with.
- Evaluated the Skybus Campaign, completed in August 2013
- Changed the IMAP map to include Footscray, Maribyrnong

These projects will continue to add value, deliver stronger relationships, practical solutions and strategic directions and influence the liveability and sustainability of the inner Melbourne region.

Inner Melbourne Action Plan**Briefing Report****Strategy 11. Promote the inner Melbourne region as a tourism destination****2012-13 Tourism Working Group Annual Report**

Purpose

1. To update the IMAP Implementation Committee on the annual activity of the IMAP Tourism Working Group (TWG) in 2012-13.

Background

2. 2012-13 was the third and final year of the IMAP Tourism Working Group Strategic Plan 2010-13.
3. The purpose of the IMAP TWG throughout the life of the Strategic Plan was to work collaboratively to strategically develop and position Inner Melbourne as a vibrant and welcoming destination.

Discussion

4. The following summarises the work of the IMAP TWG in 2012-13:

Maribyrnong Council membership

Representatives from Maribyrnong Council joined the IMAP TWG as a prelude to Maribyrnong becoming a full member of IMAP. The change to the TWG has been extremely positive and beneficial. Maribyrnong representatives quickly became actively involved in the TWG activities.

Inner Melbourne Map

The Inner Melbourne Map continues to be the single most requested and used visitor collateral in Melbourne. Annual map production surpassed one million by 30 June 2013. This now consumes 48% of the IMAP TWG annual budget.

Work commenced on investigating the potential to include parts of Maribyrnong on the map and to investigate the feasibility of a digital version of the map to reduce reliance on the printed version. Both of these actions are included in the year one actions of the new IMAP Tourism Working Group Strategic Plan 2013-16.

IMAP famils

The second IMAP Famil was organised by the Maribyrnong TWG representatives and involved bringing staff and volunteers from the Bendigo Visitor Information Centre for the day to experience aspects of Inner Melbourne. Following completion of this Famil a review was undertaken and referred to the strategic planning workshop in May 2013 for a decision on whether to continue the Famil program or look at a different model.

SkyBus campaign

A full four-season campaign showcasing Inner Melbourne to passengers arriving at Melbourne Airport and travelling by SkyBus to the city, was run on the SkyBus Television program on inbound services throughout 2012-13. The campaign was due to conclude in August 2013 after which it would be reviewed and evaluated.

Melbourne Visitor Signage and Wayfinding Committee establishment

The Melbourne Visitor Signage and Wayfinding project commenced in 2010 and was approved to progress by the Melbourne Tourism Partnership (MTP) in 2012. This included approval to establish a Signage and Wayfinding Committee to develop a master style guide and an overarching visitor signage strategy. Membership of this committee, which includes the MTP, Public Transport Victoria, VicRoads and Melbourne Airport, was extended to IMAP. The IMAP Implementation Committee also approved additional funding of \$100,000 over the next three years to support the project.

IMAP Tourism Working Group Strategic Plan 2013-16

At the December 2012 IMAP Implementation Committee meeting the committee approved the continuation of the IMAP TWG pending development of a new three year strategic plan. The new strategic plan was developed in the first half of 2013 and then presented and approved at the 31 May 2013 IMAP Implementation Committee meeting.

The purpose of the new strategic plan is to drive and communicate the Inner Melbourne experience, focussing on where IMAP can leverage the greatest benefits for Inner Melbourne throughout the stages of the visitor journey, a sustainable future for the Inner Melbourne Map in hard copy and digital format, leveraging through strategic partnerships and progressing the coconcepts of an IMAP tourist bus service.

Recommendation

5. That the IMAP Implementation Committee **note** the continuing work of the IMAP Tourism Working Group.

IMAP Skybus Campaign - Evaluation



Date: 18/9/2013

Campaign Overview

Skybus TV Program

- **Timing:** Campaign ran from 1 September 2012 – 31 August 2013
- **Duration:** 12 months
- **Reach:** 2,865,025 passengers annually

Media Placement: Skybus Fleet

- Inbound Skybus fleet (travelling from Melbourne Airport to Southern Cross Station daily)
- 1 x 90 second Inner Melbourne segment
- Segment appeared at least 125 times per day
- Content/footage was updated on a quarterly basis to reflect seasonal strengths/experiences:
 - Spring: Fashion, Dining & Nightlife
 - Summer: Al fresco Dining/Waterfront Activities
 - Autumn: Events & Entertainment/Dining
 - Winter: Arts/Culture & Fireside Dining/Gastropub/Cosy Bars
- In addition, 2 x 7 second event screens were ran each season to promote key events

Inner Melbourne Maps:

- 36,600 copies of the map were distributed onboard the entire SkyBus fleet (23 buses), at the two Melbourne Airport Kiosks and Southern Cross Station Kiosk. Maps were replenished daily, ensuring they were always on display.

Campaign Overview

Melbourne Visitor Centre Program

- **Timing:** Campaign ran from 1 September 2012 – 31 August 2013
- **Duration:** 12 months
- **Reach Potential:** 1 million visitors (approximately)

Media Placement:

- 1 x 90 second Inner Melbourne feature
- Content/footage was updated on a quarterly basis to reflect seasonal key strengths/experiences:
 - Spring: Fashion, Dining & Nightlife
 - Summer: Al fresco Dining/Waterfront Activities
 - Autumn: Events & Entertainment/Dining
 - Winter: Arts/Culture & Fireside Dining/Gastropub/Cosy Bars
- In addition, 2 x 7 second event screens were ran each season to promote key events

Value Provided - Contract Agreement vs Actual Delivered

Contract

Skybus TV:

- 1 x 60 second feature
- 1 x event screen
- 1 x 90 second idle feature
- Map distribution on SkyBus fleet (19),
Melbourne Airport SkyBus Kiosks x 2 and
Southern Cross Station

MVC Program:

- 1 x 60 second feature MVC program

Actual Delivered

Skybus TV:

- 1 x 90 second feature, including opening graphic
- 2 x event screens
- 1 x 90 second idle feature
- Map distribution on SkyBus fleet (23 buses)
- 1 x 7 second transitional screen (call to action pick up
maps on-board buses)
- IMAP received minimum of 45 seconds additional
media/airtime per month – equates to minimum \$4,500
plus gst per month – Total value \$54,000 plus gst.

MVC Program:

- 1 x 90 second feature MVC program

Production Value Provided

Pre-production:

- Extra time required to gather permits/coordinate timetabled and travel arrangements for multiple venues per scheduled location + liaison with appropriate personnel
- Reviewing existing footage to establish what needs to be shot to satisfy requirement of script

Production:

- IMAP schedule for half day shoot – ended up being 3/4 day shoot due to number of venues per location (and extra travel time)
- IMAP scheduled for 3 locations – often 1 location (e.g. Swan St) ends up being 3 separate locations on Swan street some of which are quite a distance apart. Each requiring there own separate set-up times and access requirements.

Post-production

More locations/time at each location = more footage = more edit time to choose appropriate shots

Client benefits:

- Access to Skybus footage for corporate videos/famils free of charge (fee charged)
- Provision of raw footage to use in other promotional activities/campaigns (fee charged)

Skybus Passenger Research

- SkyBus recently conducted research to understand the demographics of their passengers.
- This was a detailed survey so did require a certain level of understanding of English so there might be a slight skew in AUS/OS.
- Sample size 200

Last Country of Origin :

Australia	77.1%
Overseas	22.9%
Business	20.2%
Leisure	79.8%

Average age 38.5%
18-49 years over 70%

Male 38.5% male (note business travellers are significantly more likely to be male)

Female 61.5%

Unfortunately, more detailed research on customer satisfaction cannot be provided as this research has not been undertaken

Conclusion

- Skybus increased its fleet to 23 buses (additional 4 buses)
- Skybus increased its number of round trips to approx 250 round trips per day. (They have a scheduled timetable of 250 trips a day with gap services to accommodate peak periods)
- Skybus 2012-2013 passenger numbers – 2,865,025 (Year to date figures indicate a 20% increase)
- Production - exceptional amount of additional production was provided over and above the contractual agreement. Additional post/pre production costs were provided free of charge
- Queries were raised by IMAP team members as to the quality of the audio component of the Skybus program noting that at times it was difficult for passengers to hear. Skybus acknowledged this issue and are in the process of upgrading their audio program.
- Throughout the duration of the campaign, the Inner Melbourne Map and the PTV guides were the most popular brochures distributed and had the highest uptake of any printed collateral.
- In closing, the IMAP feature, together with 2 event screens was exposed to 2,865,025 passengers and we distributed 36,300 maps
- Thank you for your business and we sincerely hope we get the opportunity to work with IMAP in the future.

IMAP ACTION 11
REGIONAL TOURISM

29 November 2013

Attachment 7b

2012/2013		Action 11.1/11.2
City of Stonnington @ 30 June 2013		Inner Melb Map
Cost Codes		R0403
REVENUE		
Opening Balance of IMAP Account		60,219.29
2800 Sundry Income		
IMAP Tourism contribution CoY		20,000.00
IMAP Tourism contribution CoS		20,000.00
IMAP Tourism contribution CoPP		20,000.00
IMAP Tourism contribution CoM		20,000.00
IMAP Tourism contribution CoMar		20,000.00
Publicity Press licence fee		398.00
Carrington Publicity licence fee Yr 3 of 3		407.95
Total Sundry Income		100,805.95
Total Revenue		161,025.24
EXPENDITURE		
4102 Catering		
Catering MCG - TEE conference breakfast (credit card) July 2012		1,072.73
Catering MCG - TEE conference breakfast (credit card) July 2012		375.45
Total Catering		1,448.18
4105 Printing		
Map print 500,000 copies Mystique (excl paper)		19,625.45
Map Print 200,000 copies (incl paper)		20,000.00
Total Printing		39,625.45
4130 Advertising		
IMAP Sponsorship TEE conference July 2012		15,000.00
Balance IMAP Sponsorship TEE Conference July 2012		5,000.00
Action11 Skybus campaign graphic SAUCI		396.00
Skybus campaign Graphic design SAUCI		296.00
Skybus campaign Graphic design SAUCI		296.00
Skybus campaign Graphic design SAUCI		296.00
Total Advertising		21,284.00
4131 Promotional Publications		
IMAP Map-Brochure Distribution Management - June 2012		357.00
IMAP Map-Brochure Distribution Management - July		331.20
License Fee IMAP CBD Map - Visual Voice		1,700.00
IMAP Map-Brochure Distribution Management - Aug		390.20
Cruise arrivals guide - IMAP map revisions Visual Voice		187.50
IMAP Map-Brochure Distribution Management - Sept		343.60
IMAP Map-Brochure Distribution Management - Oct		291.20
IMAP Map-Brochure Distribution Management - Nov		367.01
IMAP Map-Brochure Distribution Management - Nov (ex PO)		89.99
IMAP Map-Brochure Distribution Management - Dec		315.00
IMAP Map-Brochure Distribution Management - Jan		486.35
IMAP Map-Brochure Distribution Management - Feb		357.20
IMAP Map-Brochure Distribution Management - Mar		465.70
IMAP Map-Brochure Distribution Management - Apr		318.90
IMAP Map-Brochure Distribution Management - May		402.30
Total Promo Pubs		6,403.15
4150 Consulting Fees		
Action 11 Dest Melb Conducting Famil tour - Geelong		6,000.00
Action 11 Dest Melb Conducting Famil tour - Geelong		3,059.00
Action 11 Skybus campaign SAUCI (Payment 1 of 4)		9,376.75
Visual Voice Map edits and CBD Licence fee		2,162.50
Skybus campaign SAUCI (Payment 2 of 4)		9,376.75
Workshop facilitation Mary Maddock - 1st payment		6,000.00
Skybus campaign SAUCI (Payment 3 of 4)		9,376.75
Ballarat famil - DML		6,589.60
Workshop facilitation Mary Maddock - 2nd payment		3,272.73
Workshop facilitation Mary Maddock - 2nd payment		327.27
Skybus campaign SAUCI (Payment 4 of 4)		9,377.01
Skybus campaign SAUCI (Payment 4 of 4)		(0.25)
Total Consulting Fees		64,918.11
Total Expenditure		133,678.89
Net Surplus		27,346.35

Inner Melbourne Action Plan

Progress Report

Action 9.4 Green Demonstration Projects

Purpose

1. To update the Committee on the progress of the Growing Green Guide for Melbourne project.
2. To request any feedback on the draft Victorian Guidelines for green roofs, walls and façades is provided to the Growing Green Guide for Melbourne project team by December 16.
3. To request that the Committee agree to undertake the approval process for the project's written reports in January, via email, prior to a proposed public launch of the products in February.
4. To update the Committee on the Australian Research Council (ARC) Linkage grant for green roofs research.

Background

5. The **'Growing Green Guide for Melbourne: A how-to guide for green roofs, walls and façades'** project is a partnership between the IMAP councils, the University of Melbourne and the Department of Environment and Primary Industries. It received funding from IMAP and the *Victorian Adaptation and Sustainability Partnership* (VASP) program. The project is aligned with IMAP Action 9.4: Green Demonstration Projects.
6. The project has identified policy options for encouraging the uptake of green roofs, walls and façades; has investigated potential demonstration sites in inner Melbourne; and is developing Victorian guidelines for green roofs, walls and façades (the Guidelines).
7. The project is due to be finalised in February 2014, at which point all funding will be expended and staff contracts finished.

Growing Green Guide for Melbourne Project Update

8. A final draft of the Guidelines has been released for public comment. Hard copies are available on request, or an electronic copy can be accessed at www.growinggreenguide.org. Staff at each Council have been informed and consultation meetings about the Guide have been carried out across the IMAP councils. Committee members are asked to provide any further feedback to the project team before **December 16th**.
9. An investigation into demonstration sites for green roofs, walls and façades has recently been completed. Hard copies of concept designs will be provided at the Committee meeting. Councils are investigating options for funding of potential demonstration projects.
10. The new project website has had over 1500 unique visitors in its first three weeks of establishment.
11. With the project completion date approaching, the following actions are proposed:

January	Project team requests approval from the IMAP Implementation Committee on the final versions of the Policy Options Paper; Victoria's Guide to Green Roofs, Walls and Facades; and the Demonstration Projects Summary Report
January	Project website is developed further
February	Public and media launch of the Guidelines and other resources

Project Completion

12. A proposal for building the legacy of the Growing Green Guide for Melbourne project and extending it post February 2014 was **unsuccessful** in the recent Victorian Adaptation and Sustainability Partnership grants round.
13. When the project ends in February no further resources are currently proposed in any of the IMAP councils. Each council will be responsible for progressing policy options and demonstration sites relevant to their municipality. Administration of the website will be handled by the IMAP Executive Officer. An ongoing annual cost of approximately \$300 will be incurred to host the website, after the initial 12 months.
14. It is likely that ongoing resources will be required to handle queries and requests for presentations about the project and to further the outputs of student projects such as the 'design your own green roof' software program. The Project Control Group will be working to resolve these issues in the coming months.

Green Roofs Research Project - Australian Research Council Linkage Grant

15. In December 2012 the IMAP Implementation Committee approved, in principle, to become a partner to an application for an ARC Linkage Grant with the University of Melbourne and Melbourne Water for further research on the measurable impacts of green roofs. A \$60,000 contribution over three years was offered towards this grant. The City of Melbourne was nominated to be the lead partner on behalf of IMAP. The research project outcomes will provide:
 - Design, monitoring and management recommendations for Green Roofs, particularly in relation to stormwater quality and quantity, temperature (building energy efficiency) and improved biodiversity.
 - Results which can be incorporated into the updates and further/future extensions of the Growing Green Guide for Melbourne project.
 - Involvement of the IMAP councils in regular partner meetings, with direct access to the research before publication.
16. The ARC Linkage Grant application for green roof research has been successful and legal agreements are now required to be approved between the parties. The agreement runs for three financial years between 2013-2014 and 2015-2016 with \$20,000 cash contribution proposed each year in total from IMAP. **See attachment 1 for a timeline of activities.**
17. The City of Melbourne is required to sign the linkage agreement as the lead partner, on behalf of IMAP. A delegate of council cannot commit the council to spend funds unless these funds are contained in a budget approved by the Council itself. A council resolution is therefore required to enter the linkage agreement and this proposal will be taken to council on 26 November. The University of Melbourne will commence their research once agreements have been finalised.

Recommendations

18. That the IMAP Implementation Committee agree to undertake the approval process for the three final reports of the Growing Green Guide for Melbourne project via email, prior to a public launch in February.
19. That any feedback on the draft guidelines is provided to the Growing Green Guide project team by December 16, 2013.
20. That the IMAP Implementation Committee note:
 - The progress of the Growing Green Guide for Melbourne and the intended launch of Victoria's Guide to Green Roofs, Walls and Facades in February 2014.
 - That the Australian Research Council Linkage green roofs project funded by IMAP, Melbourne Water and University of Melbourne will commence shortly, following finalisation of legal agreements.

Attachment 1 Timeline for the Green Roofs Research Project

Activity	2013		2014			2015			2016	
Experiment 1 – Develop new green roof substrates										
Experiment 2 – Evaluation of nutrient uptake mechanisms										
Experiment 3 - Ecosystem mimicry and green roof performance										
Experiment 3a – Water use and stormwater runoff										
Experiment 3b – Plant and substrate interaction										
Experiment 3c – Role of nitrogen fixation										
Experiment 3d – Mixes with high nutrient and water use										
Validate experimental findings on a full-scale green roof										
Model performance of green roofs										
Analysis, reporting and communication										

Inner Melbourne Action Plan
Progress Report
IMAP Three Year Implementation Plan

1 PURPOSE

The purpose of this report is to advise the IMAP Implementation Committee on the update of the Three Year Implementation Plan for the Inner Melbourne Action Plan and the implication for budgets in 2014-15.

2 BACKGROUND

During 2009-2010 the IMAP Review was undertaken to ensure its direction and priorities continued to reflect current issues. The review endorsed the current 11 strategies in the plan and confirmed regional priorities in the areas of:

- Transport and connectedness
- Environmental sustainability and climate change
- Community planning and housing issues

In December 2010 the IMAP Implementation Committee approved a program of work and funding to enable a number of priority projects to proceed.

Three years on from that process, this report updates the Committee on the status of the IMAP projects, current and proposed, and the overall funding position.

3 GOVERNANCE AND FUNDING ARRANGEMENTS

The Inner Melbourne Action Plan contains 11 Strategies and 57 Actions. Approved in 2006, it is now in its 8th year of the implementation program.

IMAP is a unique partnership between the inner city Councils, with five Section 86 Special Committees meeting as one, bound by identical Council Delegations and Terms of Reference; and with formal MoUs in place for Procurement protocols and joint Intellectual Property matters. Its primary function is to oversee the implementation of Actions through cross council teams and associated partners.

The IMAP area represents the high growth, high density areas of the city and includes the greatest concentration of commercial buildings in the metropolitan area. The Committee has included the City of Maribyrnong as a full Member since July 2013 as its potential for development, increased growth and high density on the western boundary of the IMAP area identifies it as essentially facing similar issues to the Inner Melbourne councils.

With the inclusion of Maribyrnong and the publication of the State Government's *Plan Melbourne*, provision needs to be made for the review of the Inner Melbourne Action Plan within the next 3 year planning timeframe and with that, a review of all the projects and their funding allocations.

The Draft Three Year Implementation Plan for the period 2014-15 through until 2016/17 has been prepared on the basis that:

- Funding provision is required for the IMAP plan review process from 2014-15
- Current approved projects will continue to proceed until such time as a new plan and new agreed projects are in place
- No new projects are proposed to be included at this time

4 THREE YEAR IMPLEMENTATION PLAN

4.1 CURRENT OVERALL PROGRESS IMPLEMENTING IMAP

18 Actions (32%) have been completed (10) or closed (8).

1.1 Heritage statement of significance	Completed
2.4 Pedestrian priority areas - Greenlight project	Completed
3.1 Commuter car use	Closed
3.3 Regional parking management	Completed
3.4 40% by 2020	Closed
4.1 Travel Smart	Closed
4.6 Public transport pricing	Closed
5.3 Integrating public housing	Completed
6.3 Managing conflicts in Activity Centres	Completed
7.1 Government industry links	Closed
7.3 Improved information	Closed
7.4 Regional economic development statement	Completed
7.5 Wireless broadband	Closed
7.6 Exporting health services	Closed
7.7 Universities & regional development	Completed
9.1 Regional sustainability targets	Completed
9.3 Water sensitive urban design	Completed
9.6 Recycled water for open space	Completed

16 Actions (28%) have not been started or programmed into the current plan.

1.2 Public realm infrastructure standards
1.3 Built form controls
1.5 Key urban squares
2.1 Regional physical infrastructure
4.2 Street design standards
6.1 Activity centre local policy
6.2 Activity centre public environment
6.4 New cultural facilities
6.5 Activity centre services
8.2 Improved links to the port
9.5 Community capacity for sustainability
10.2 Physical infrastructure needs
10.4 Riparian open space project
10.5 Wild life links
10.6 Foreshore open space
10.7 Waterways planning & management

5 Actions (9%) proceed through ongoing advocacy by the IMAP Councils either jointly or on an individual basis.

2.6 Tram & Rail network	Ongoing advocacy
4.3 Think Tram	Ongoing advocacy
4.4 Enhanced bus priority	Ongoing advocacy
4.5 Improved public transport infrastructure	Ongoing advocacy
5.1 Regional housing statement	Ongoing advocacy

18 Actions (32%) are current or due to commence. 5 of these Actions (9%) have been completed but remain current due to new work in these areas.

1.4 Boulevards & major roads	Current
2.2 Wayfinding signage	Completed Ongoing
2.3 Bicycle network legibility	Completed Ongoing
2.5 Bicycle network	Current
3.2 Roads as Places	Current
3.5 Reduced through traffic	Current
4.7 Improvements to public transport services	Current
5.2 Affordable housing	Completed Ongoing
5.4 Social infrastructure & services	Current
5.5 Infrastructure development	Current
7.2 Support creative businesses	Current
8.1 Priority for freight movement	Current
9.2 Environmental sustainable design	Current
9.4 Green demonstration projects	Current
10.1 Regional open space & trail network	Current
10.3 Open space links	Current
11.1 Inner Melbourne map	Completed Ongoing
11.2 Regional tourism programme	Completed Ongoing

Some of these projects have indicative budgets. The funds are able to be held in the trust fund until the projects draw down the expenditure. There is generally a lag before the expenditure is incurred.

4.2 UPDATE ON CURRENT PROJECTS

Action 2.3 Bicycle network legibility

Lead Council	City of Yarra
Total IMAP Project Budget	Nil, staff time only. Project team to consider budget requirements.
Status	Project team established. First meeting 27 November 2013.

Action 2.5 Bicycle network

Lead Council	City of Melbourne
Total IMAP Project Budget	Nil, staff time only (Individual Council capital budgets)
Status	Reports once or twice a year. About 75% of projects completed. Remaining projects lack funding or commitment. Await development of new priorities under Action 2.3.

Action 3.2 Roads as Places

Lead Council	City of Melbourne
Total IMAP Project Budget	\$40,000 – <i>not spent</i>
Status:	Brief approved. Not started. Project may need to be reconsidered.

Action 3.5 Reduced through traffic

Lead Council	City of Stonnington and City of Melbourne
Total IMAP Project Budget:	<ul style="list-style-type: none"> ➤ Stage 1 \$100,000 Through Traffic modelling. <i>\$60,000 committed to date.</i> ➤ Stage 2 \$100,000 Sustainable parking provisions
Status:	Through Traffic project final report will be submitted to the IMAP Committee in February 2014. Parking project may need to be reconsidered.

Action 4.7 Improvements to public transport services

Lead Council	City of Melbourne
Total IMAP Project Budget	Nil
Status:	Linked to the development of the City of Melbourne Transport Strategy – IMAP briefed during consultation stage. Unclear what further work is required.

Action 5.2 Affordable housing

Lead Council	City of Port Phillip
Total IMAP Project Budget	\$10,000 towards Stage 2 of the CLT project – <i>not spent</i>
Status:	Stage 2 will investigate the development of financial packages to support CLTs. Project is awaiting the identification of additional industry sponsors to fund the balance of the research.

Action 5.4 Social infrastructure & services and Action 5.5 Infrastructure developments

Lead Council	City of Yarra
Total IMAP Project Budget:	\$40,000 – <i>not spent</i>
Status:	The original brief for this project was superseded by research undertaken by the state government to develop the MPS. Project may need to be reconsidered.

Action 7.2 Support creative businesses

Lead Council	To be appointed
Total IMAP Project Budget:	\$10,000 for initial work – <i>not spent</i>
Status:	A report was prepared by the IMAP Executive Officer reviewing current work being undertaken by the IMAP Councils and state government for this sector. A meeting of IMAP Council staff in September identified a number of initiatives from this research for further development. The Project team is due to meet to develop a Brief for this project and appoint a lead council. Research undertaken by the City of Port Phillip is becoming available which will assist in understanding the needs of this sector.

Action 8.1 Priority for freight movement

Lead Council	City of Port Phillip
Total IMAP Project Budget	\$87,500 – <i>not spent</i>
Status:	Brief for this project was prepared in 2011. Clarified further at the IMAP Executive Forum on November 2013, requiring an update before proceeding. Freight traffic identification and modelling to be undertaken that mirrors the Through Traffic study methodology. Lead Council to be reviewed due to resourcing.

Action 9.2 Environmental sustainable design

Lead Council	City of Port Phillip
Total IMAP Project Budget	<ul style="list-style-type: none"> ➤ \$55,000 was the total budget for Factsheets development - \$40,072 spent; balance of \$14,928 committed in 2013-14 ➤ \$10,000 for ESD Policy review – <i>not spent</i> ➤ \$30,000 to identify ESD retrofit issues (2014/15) – <i>not spent</i>
Status:	10 factsheets have been completed. 5 are in preparation to complete the series. Seven councils outside the IMAP region have licensed the factsheets for distribution under their logos. No work has been undertaken on the other budgeted items. These aspects of the project may need to be reconsidered.

Action 9.4 Green demonstration projects

Lead Council	City of Melbourne
Total IMAP Project Budget	<ul style="list-style-type: none"> ➤ \$180,000 <u>Distributed Energy Project</u> - \$100,000 paid, \$80,000 payment due Dec/Jan on completion of CSIRO modelling ➤ \$130,000 <u>Growing Green Guide Project</u> - \$40,738 paid, balance due by end of Feb 2014. ➤ \$60,000 <u>Green Roof research</u> (ARC grant partner with University of Melbourne & Melbourne Water) - budgeted over 3 years – <i>not spent</i>
Status:	Distributed Energy Project is due for completion in December 2013. Growing Green Guide Project received a \$250,000 state government grant in addition to IMAP funding. The project will be completed at the end of February 2014.

The ARC grant project commences in 2013-14 with the first payment due this financial year (\$20,000).

Action 10.1 Regional open space & trail network and Action 10.3 Open space links

Lead Council	City of Yarra
Total IMAP Project Budget	Nil, staff time only.
Status:	There has been no reporting on this project since May 2010. Work was undertaken to identify all open space land ownership in the 4 IMAP Councils in 2011. This information is now available on the IMAP GIS. Project has lacked consistent resourcing and may need to be reconsidered.

Action 11.1 Inner Melbourne map and Action 11.2 Regional tourism programme

Lead Council	City of Melbourne (Rotates)
Total IMAP Project Budget	\$100,000 pa. <i>Separate budget allocation by IMAP Councils. Any budget surpluses are carried forward for this activity(current surplus \$27,000).</i>
Status:	Successful, innovative project team, shared workload and allocation of tasks. Has been ongoing since 2006. Majority of the annual expenditure goes towards the Melbourne visitor map production and distribution.

IMAP

Total IMAP Administration Budget	<ul style="list-style-type: none"> ➤ \$15,000 pa operational costs ➤ \$7,400 pa (+ 4% increase pa) IMAP GIS ➤ \$85,000 over 2 years (Estimate) for IMAP review
Status	The IMAP budget covers ongoing costs associated with the IMAP website, support for the IMAP GIS, production of the Annual Report, and administration expenses. Provision has been made for the review of the Inner Melbourne Action Plan to cover the cost of facilitators, consultants, printing etc This is an estimate only and may need to be revisited.

Refer to Attachment 9a for the Draft Three Year Implementation Plan modelling

5. POLICY IMPLICATIONS

Approval of these projects annually as part of a rolling 3 year Implementation Plan is delegated to the Inner Melbourne Action Plan Implementation Committee by the IMAP partner Councils. The Terms of Reference requirement for the IMAP Implementation Committee is to:

"Make recommendations to the member Councils of budget allocations required to effect the implementation of specific IMAP actions, to enable consideration in each Council's annual budgeting process. Each member Council's budget is expected to reflect necessary resources to deliver on commitments agreed in the Plan. The budget of each member Council would be specific to meeting the IMAP actions relevant to that respective municipality. The recommended budget allocation is to be based on the perceived benefits and / or capacity of each member Council."

6 FINANCIAL AND RESOURCES IMPLICATIONS

The IMAP Implementation Committee is to assess funding requests for all existing and new projects for the next 3 years.

The project funding for the implementation program of identified IMAP projects is derived from:

- Accumulated funds in the IMAP account
- The annual regional tourism contribution of \$20,000
- The annual IMAP project contribution from the partner councils – currently \$35,000 per council in 2013-14 based on the current project load and timing.

- Additional funding on a per project basis as required.

To meet the costs of the implementation program, the IMAP Councils' individual contributions for 2014-15 are proposed as follows:

IMAP Annual Contribution	\$35,000 – per Council in line with the current year
IMAP Annual Tourism Contribution	\$20,000 – per Council in line with the current years
IMAP Share of Operational Costs (Total \$90,000 per IMAP Council)	To be advised, estimated at \$35,000 per Council

7 CONCLUSION

The projects are in line with the existing Strategies and Actions contained in the Inner Melbourne Action Plan and are a continuation of the Three Year Implementation Plan approved by the Committee last year.

8 RECOMMENDATION

That the IMAP Implementation Committee resolves to:

- Note** this update on progress on the Inner Melbourne Action Plan, and
- Approve** the updated IMAP Three Year Implementation Plan, and
- Approve** the request for each of the IMAP Partner Councils to make provision for funding in the 2014-15 budget as follows:

IMAP Annual Contribution	\$35,000 – per Council in line with the current year
IMAP Annual Tourism Contribution	\$20,000 – per Council in line with the current years
IMAP Share of Operational Costs	To be advised, estimated at \$35,000 per Council
(Total \$90,000 per IMAP Council)	

IMAP Projects Budget - Three Year Implementation Plan - 5 IMAP Councils
Funding Model

Attachment 9b

REVENUE				2013-14 Year 8	2014-15 (Year 9)	2015-16 (Year 10)	2016-17 (Year 11)
				Current			
IMAP Councils Annual Contribution				175,000	175,000	175,000	175,000
IIMAP Councils Annual Tourism Contribution				100,000	100,000	100,000	100,000
IMAP Map licensing fees				700	700	700	700
Total Revenue				275,700	275,700	275,700	275,700
FUNDED PROJECTS				2013-14 Year 8	2014-15 (Year 9)	2015-16 (Year 10)	2016-17 (Year 11)
Ref.	Action	Status	Brief	Current			
IMAP	General Expenses	Ongoing	IMAP Annual Report, Website, catering etc	15,000	15,000	15,000	15,000
IMAP	GIS expenses	Ongoing	IMAP GIS support	7,200	7,400	7,600	7,600
IMAP	IMAP Review		Publish new Plan		25,000	60,000	
1.4	Boulevards & Major Roads - Hoddle Street	Current	1. Establish joint view on Hoddle St				
		Not started	2. Boulevard Study (Deferred)			40,000	
2.4	Wayfinding signs		Visitor Signs Project extension (Approved Aug 2012) Part 1: Traffinity - review	10,000			
			Part 2: Melbourne Signs Strategy (Manual etc)	50,000	50,000		
2.5	Bicycle Network:	Current	1. Capital Program - Bike Lanes				
		Not started	2. Measure & map Level of Service rating				
2.6/4.3	Public transport/Bus Reviews	Current	Advocacy role				
3.2	Roads as Places	Current	Develop case studies etc	40,000			
3.3	Regional Parking Management	Current	Value of on street car parking - project being undertaken by DoT				
3.5	Reduced through traffic	Current	1. Reduce the impact of through traffic (Includes CoMar contribution \$20K)	79,184			
		Not started	2. Parking provisions which support sustainable transport (Includes CoMar contribution \$20K)	100,000			
4.4	Enhanced bus priority	Not started	Support and advocate for implementation of preferred routes				
4.7	Improvements to public transport services	Current	Consultation as part of Melbourne Transport Strategy				
5.2	Affordable Housing	Current	Ongoing housing initiatives/CLT research Provision for Phase 2	10,000			
5.4	Social Infrastructure and Services	Current	Map growth areas & locate current services to identify funding requirements for future planning	20,000			
5.5	Infrastructure Development			20,000			
7.2	Support Creative Businesses	New	Initial funding for data collection	10,000			
8.1	Priority for freight movement *	Not started	Freight Movement Strategic Plan (Includes CoMar contribution \$17.5K)	87,500			
9.2	Environmentally Sustainable Design - commercial buildings	Current	1. Communication Strategy -Develop ESD Factsheets - promote to developers	14,928			
		Not started	2. Review ESD Policies, tools & methodologies, advocacy	10,000			
		Not started	3. Identify ESD retrofit issues		30,000		
9.4	Green Demonstration Projects	Current	Develop an approach for Green Roof initiatives	130,000			
			ARC grant contribution	20,000	20,000	20,000	
		Current	Distributed Energy - Map the potential & likely locations of district energy cogeneration systems	80,000			
10.1	Regional Open Space & trail network	Current	Identify linkages and gaps in OS and trail network				
11	Regional Tourism Strategy	Current	Tourism Strategy - extended over a further 3 years (Includes CoMar contribution \$20K pa)	100,000	100,000	100,000	100,000
Total Annual Budget				803,812	247,400	242,600	122,600
Net Surplus (Deficit)				-528,112	28,300	33,100	153,100
Opening Balance of IMAP Account				529,387	1,275	29,575	62,675
Closing Balance of IMAP Account				1,275	29,575	62,675	

Please note that the funding calculation does not include Operational Costs of \$34,800 per council in 2013-14.