

IMAP Progress Report

May 2014

The Inner Melbourne Action Plan (IMAP) identifies 57 actions within 11 regional strategies to help build the inner Melbourne region to embody creativity, liveability, prosperity and sustainability across a range of diverse neighbourhoods.

The following Actions have been **COMPLETED**:

Action 1.1 Inner Melbourne *Statement of Significance*

Action 2.2 Co-ordinated pedestrian and public transport Signage – *Wayfinding signs*

Action 2.3 Bicycle Network Legibility – *Priority Bicycle Network Report*

Action 2.4 Walking links and pedestrian priority areas - *Greenlight project*

Action 3.3 Regional Parking Management - *Report on Parking; Car sharing*

Action 5.2 Affordable Housing - *Needs Website (May 08); planning overlay, Australian CLT Manual*

Action 5.3 Integrating Public Housing Estates – *Collaborative framework report*

Action 6.3 Activity Centres - *Cumulative Impact Assessment tools; Local planning amendments*

Action 7.4 Regional Economic Development - *Statement*

Action 7.7 Universities and Regional Development – *Student placement processes, publication*

Action 9.1 Regional Sustainability Targets – *Audit of IMAP Councils*

Action 9.3 Water Sensitive Urban Design - *Model Guidelines*

Action 9.4 Green Demonstration projects (part) - *Water Sensitive Cities Report*

Action 9.6 Use of Recycled Water in Open Space – *Technical Notes*

Action 11.1 Inner Melbourne Map – *Inner Melbourne Visitor Map (extended to Footscray), Volunteer Famils, Skybus videos*

Action 11.2 Regional Tourism Program – *Research & Itineraries, Conference sponsorship*

Other **Achievements**

University of Western Sydney 2013 Partnership Award – *for the Australian Community Land Trust (CLT) Manual*

Merit Award for Regional Action in Water Sensitive Urban Design at the Stormwater Victoria Awards

IMAP Bicycle Network - Presentation at the Bike Futures 2009 Conference

Presentation to Planning Students at Melbourne University 2009 & 2010

IMAP Annual Report 2012-13

Governance

- Annual Reports
- Goods & Services Procurement Policy and MoU
- Governance & Relationships Report

- IMAP Plan Review 2010; Financial Review 2010
- Memorandum of Understanding – Intellectual Property
- IP Licence Agreements – ESD Factsheets, IMAP Regional Tourism Map

Communications

- IMAP Geographic Information System (GIS)
- IMAP Website and GrowingGreenGuide.org website
- National Conference presentations (2009, 2011 & 2012)
- Club IMAP
- Council Briefings

Advocacy

- Ministerial Briefings – Ministers Wynne, Madden, Kosky, Plibersek, Powell
- IMAP acknowledgements:
 - State Government's Cycling Strategy
 - Interdepartmental Committee (Department of Justice)
 - Melbourne Water (WSUD)
 - Department of Transport Wayfinding Signs Guide
 - Department of Transport and VicRoads – Greenlight Project

Action 1.4 Boulevards and Major Roads

Preliminary work – [ON HOLD](#)

The IMAP Implementation Committee keeps a watching brief on work by VicRoads on the Hoddle Street Study. Awaits state government decisions.

Action 2.2 Co-ordinated pedestrian and public transport signage system

[IN PROGRESS](#) - Initially completed in 2010, this project has been reactivated, focussed on visitor signage.

The Melbourne Tourism Partnership are exploring ways to assist visitors orientate themselves and navigate the city. In 2013 the project was extended to the IMAP Councils and the Melbourne Visitor Signage Co-ordinating Committee was established.

The Committee seeks to:

- build common threads between roads, public transport, tourism, pedestrian, cycling and street directional signage systems across the inner Melbourne region. Shared symbols and terminology will be applied across these key signage systems and coordinated responses to signage requests by tourist attractions, precincts and major developments provided.

To date, the following has been achieved:

- Priority attractions, key routes requiring navigation, visitor signage policies and areas benefitting by decluttering have been identified across the IMAP Councils.
- Work has also started on developing a Melbourne visitor signage Master Style Guide in 2013-14 to articulate agreed sign principles, policies, symbols, terminology and design standards.
- The contents of the Master Style Guide are being drafted for comment. Discussions have also been held with the Bicycle Wayfinding Working Group which has been established through the initiative of the Knox City Council.
- [the Melbourne Visitor Signage Coordinating Committee met on 2 May 2014 to review the draft of Part 1 of the Master Style Guide. Representatives of Wyndham Council attended the meeting due to their interest in adopting a consistent approach to signage.](#)
- [A further meeting is planned on 21 May with the working group before meeting with representatives of the IMAP Councils regarding the next steps on this project.](#)

Action 2.3 Bicycle Network Legibility

[IN PROGRESS](#) – Initially completed in 2008, this project is now under review.

At its meeting in March 2013, the IMAP Implementation Committee agreed to review and update the Priority Bicycle Network Map, taking into account policies developed in recent years by the IMAP Councils' bicycle strategies and integrated transport plans; and having consideration for the State Government's recent Bicycle Strategy and Action Plan.

This project aims to coordinate bike lane development priorities and capital projects by the 5 IMAP Councils and VicRoads across the inner Melbourne region.

The City of Yarra is the lead council for this project.

- An initial meeting of the Working Group was held in October to scope the project.
- A Workshop in November in conjunction with State Government representatives started the collation of data on Council cycling initiatives, current and planned.
- DTPLI presented to the IMAP Committee at the 28 February 2014 meeting on how this work can be integrated by the Department and coordinated through a series of additional workshops to determine the detail required to establish key cycling corridors. The IMAP project team also reported to the Committee in progress to date.
- DTPLI held a workshop on 23 April 2014 with IMAP Council representatives to further develop the bicycle corridors.

Action 2.5 Bicycle Network

IN PROGRESS - Implementation of Priority Routes

Action 2.3 delivered the Priority Bicycle Network Map for IMAP (January 2008) forming the basis for the implementation of Action 2.5. Focus is on the high bicycle usage routes or those routes which have the potential to carry significantly increased bicycle volumes as they:

- require the most work to bring them up to a standard that could safely accommodate increasing bicycle volumes.
 - provide the opportunity to implement "best practice" separation and delineation treatments being designed and installed in various municipalities; promote and share this knowledge more
- The Working Group reported their gap analysis of the network in May 2010, identified the need to fast track completion of the network and to establish coordinated design guidelines for standardized bike lane treatments across the IMAP councils. Representatives from the City of Maribyrnong joined the project team in 2011-12.
- In the March 2013 report the project team noted those cycling initiatives undertaken in 2012-13 across the five municipalities. Increased funding, improvement of strategic links, upgrades and detailed design are ongoing. All Councils were also involved in workshops to complete the State Governments state Cycling Policy. After 5 years implementation, the project team supported a review of the priority cycle routes to establish new projects for implementation going forward.

Action 3.2 Roads as Places

IN PROGRESS

A Briefing paper was prepared for consideration by the IMAP Implementation Committee in February 2010. A revised brief was approved at the February 2012 Committee meeting which looks at the place making attributes around tram super stops. City of Melbourne has been appointed as the lead Council for this project.

Action 3.5 Reduced through traffic

IN PROGRESS

The brief for this project was approved in February 2012. The project aims to provide a better understanding and knowledge of through traffic movements within Inner Melbourne, however through traffic is defined.

The key aims of this project are to:

- Define and assess the nature and extent of through traffic on the member Councils' areas
- Assess the impacts and issues associated with the through traffic impact from traffic management, social and economic perspectives
- Determine what are the optimum actions to address the impacts determined
- Produce a plan outlining realistic actions the member Councils can take to reduce the impact of through traffic on their communities, particularly in relation to influencing the development of VicRoads Network Operating Plans
 - The tender for this project was awarded in November 2012. The consultants ran three workshops: to validate their initial findings (in January 2013) and seek feedback on the traffic count trend data developed during March 2013.
 - The draft Final report was considered by the IMAP Executive Forum at their meeting on 18 November 2013. The findings of the study were well received and some amendments identified.
 - A project team meeting in February 2014 clarified the additional work required to complete this report and identified an approach for commencing the freight study. The IMAP Implementation Committee was updated at the February meeting on progress.
 - The consultants have added additional material to the report as requested and produced the final report. The Working Group has prepared their Final report with its findings to the May IMAP Committee meeting and is due to circulate the Through Traffic Report prepared by Sinclair Knights Merz consultants.

Action 5.2 Affordable Housing

COMPLETED - Stage 1: Planning mechanisms:

The project team will continue to monitor and promote planning mechanisms when opportunities arise and report back as necessary.

IN PROGRESS - Stage 2: Community Land Trust Research

(Phase 1 – COMPLETED)

Research commissioned by the City of Port Phillip on “Affordable Housing Development Models” prepared by Affordable Housing Solutions [AHS] was made available to the IMAP councils in March 2011 for consideration. IMAP provided financial support, along with a number of other organisations for research to be undertaken on Community Land Trust models and their application in Australia.

The Australian CLT Manual is now completed. A workshop held on 14 December 2012 explained how Community Land Trusts can be established in Australia. Copies of the Manual have been distributed to the 5 IMAP Councils and were presented to the DHS Deputy Secretary and the Housing Minister’s Chief of Staff at a meeting with the Department on 14 May 2013.

The principal authors of the Manual, Dr Louise Crabtree, University of Western Sydney and Professor Peter Phibbs, University of Sydney provided a presentation on the CLT Manual to the IMAP councils and housing associations on 31 May 2013 and to government department staff from DHS and DPCD on the same day.

- The Canberra launch of the Australian CLT Manual is being planned for 2014.
- IMAP was awarded the University of Western Sydney 2013 Partnership Award for its involvement in this project.

(Phase 2 – IN PROGRESS)

Fund raising for the next phase of this work – to develop financial models and case studies - is underway.

The Scope of Work for Phase 2 was reported to the February Committee meeting.

Action 5.4 and 5.5 Social Infrastructure and Services/Infrastructure Development

ON HOLD

This project proposes to undertake research to identify the capacity of social services currently provided to social housing developments, across the IMAP region, both existing and proposed, and to identify gaps which may exist in service provision. In addition the project aims to map the way people move through the municipalities and how this affects services. An initial project brief was approved at the November 2011 Committee meeting.

DPCD commissioned consultants to develop a framework to guide community infrastructure planning across the expanded central city area. As a result of this work, some rethinking of the IMAP project brief is required.

Action 6.3 Managing Conflict in Activity Centres

ON HOLD

A submission is being prepared to address the disparity between Definitions in the legislation with the Department of Justice. On hold – awaiting resources to complete this work.

Action 7.2 Support Creative Industries

IN PROGRESS

- An initial meeting was held in December 2012 to scope this project. Since March 2013, consultation has been undertaken across the 5 IMAP Councils to create an inventory of current programs being undertaken and identify IMAP potential projects.
- The Inventory report was considered by Council representatives in September 2013. A number of “quick wins” and research areas were identified for further work.
- The City of Port Phillip’s research on the creative sector is due for release which will assist the project team in progressing this project. The IMAP Councils were asked for their response to the report in January/February 2014 prior to it being considered by the Port Phillip Council.
- the Cities of Stonnington and Port Phillip have agreed to co-lead this project. A project team meeting was held on 19 May 2014 to determine the brief and undertake some preliminary work before bringing a report to the August meeting of the IMAP Committee.

Action 8.1 Priority for Freight Movement

IN PROGRESS

This project was delayed awaiting research being undertaken under Action 3.5.

- The Project brief was further clarified by the IMAP Executive Forum on 18 November 2013 when they met to review the findings of the Through Traffic study.
- The project will be led by the Maribyrnong City Council. The Brief is currently being updated for quotation.

Action 9.2 Environmentally Sustainable Design – commercial buildings

COMPLETED Stage 1

Work on the Communication Strategy commenced in December 2010. ESD topics were identified and written up in the form of Factsheets for publication.

- The Factsheets pack was formally launched at a function held at the City of Melbourne on 11 May 2012 with the first 10 topics now available on Council and the IMAP websites. The Factsheets have been licensed for re-badging and use by 8 other Melbourne Councils. Topics include:

Indoor environment quality	Energy efficiency
Water efficiency	Stormwater management
Building materials	Transport
Waste management	Urban ecology

Innovation

Construction and building management

IN PROGRESS Stage 2

Additional topics currently in preparation include:

Melbourne Climate (including adaptation)
 Site Permeability
 External Shading
 Green Walls and Roofs
 Rating Tools

The Working Group has prepared a report for the May 2014 meeting of the IMAP Committee now that this project is entering its final stage. Some decisions are required to manage the ongoing update of the factsheets given their recent recognition as a policy base for the ESD local policies.

The success of the Fact Sheet Project can be defined by a recommendation from the Ministerial Advisory Committee (MAC) and Panel Report for the proposed Environmentally Efficient Design (EED) policies which were exhibited by six local governments including Port Phillip, Stonnington and Yarra.

The recommendation read as follows:

'The Sustainable Design Assessment in the Planning Process Fact Sheets in existence at the time of Amendment exhibition be adopted in the local policies as reference documents.'

Ref: Item 3, Page 103/117 Advisory Committee and Panel Report, Environmentally Efficient Design Policies, 7 April 2014.

This verifies the decision made by the IMAP Committee in November 2010 to expand the category to provide for fact sheets for all development types. These fact sheets have been designed to support the SDAPP framework and have since become reference documents for the six local governments who had adopted the proposed local planning scheme amendment for ESD.

This is a great success for this Action.

Action 9.3 Water Sensitive Urban Design

COMPLETED Stage 1

- *Model WSUD Guidelines* completed and endorsed.
- *Draft Storm water Management local planning policy* was refined following feedback from State Government officers and was consistent with the gazetted City of Bayside Clause 44 WSUD amendment. .
- In April 2010 councils received approval from DPCD to jointly exhibit the amendment commencing 1 July 2010. The documents were lodged with the Minister for Planning for approval in September 2010.
- The IMAP Councils wrote to the Minister for Planning in June 2012 requesting the matter be considered and approved. In 2012 and 2013 Melbourne Water and Office of Living Victoria representatives endorsed the WSUD approaches being proposed and undertaken through IMAP.
- Moonee Valley City Council ensured their proposed WSUD planning amendment largely mirrored that of the IMAP Councils. IMAP letters of support were provided for the Moonee Valley amendment panel hearing in May 2013.

At its February 2014 meeting, the IMAP Committee heard that DTPLI has confirmed the approval of the Water Sensitive Urban Design local planning amendment under delegation from the Minister for Planning. All four of the IMAP Councils had received confirmation of the WSUD amendment approval and that this completed one of the longer standing IMAP actions undertaken cooperatively. A joint media release has been prepared. **This action is now COMPLETED.**

Action 9.4 Green Demonstration Projects

IN PROGRESS

1. Growing Green Guide – COMPLETED

The Green Roof Initiative aims to improve knowledge on green roofs, walls and facades and create solutions for the current barriers to implementation. The application for Sustainability Accord funding was successful. In conjunction with IMAP funding, the project aims to

- develop Victorian technical guidelines - a “Growing Green Guide”;
- develop recommendations for options to integrate greening into regulatory schemes
- identify potential sites and work up feasibility studies for a demonstration project

A governance structure and timeline was finalised and a Project Officer and University Research Officer appointed. The project was launched at the City of Melbourne on 11 May 2012.

- Two stakeholder workshops were held during August 2012 and the makeup of the Reference groups finalised.
- A final draft of the Guidelines was released for public comment by the 16 December 2013 and consultation meetings carried out across the IMAP councils.
- The project team determined the process to evaluate demonstration sites across the IMAP councils. The investigation was completed and reported to the IMAP Committee in November 2013.
- A new website enabled access to an electronic copy of the Guide at www.growinggreenguide.org and had over 1500 visitors in its first three weeks
- A proposal for extending the legacy of the Growing Green Guide for Melbourne project was **unsuccessful** in the Victorian Adaptation and Sustainability Partnership grants round.
- Approval from the IMAP Implementation Committee on the final versions of the Policy Options Paper; Victoria’s Guide to Green Roofs, Walls and Facades was achieved in early February 2014
- The public launch of the completed Guidelines and other resources occurred on 20 February at the Burnley campus of the University of Melbourne.
- The Demonstration Projects Summary Report and the project’s Final Report was considered by the IMAP Committee on 28 February 2014.

While the Guide continues to be promoted in a range of on-line media, and an extract on this project has been accepted for the Liveable Cities Conference, **this project is now COMPLETED**

2. Green Roofs Research Project - Australian Research Council Linkage Grant - CURRENT

- In December 2012 the IMAP Implementation Committee approved, in principle, to become a partner to an application for an ARC Linkage Grant with the University of Melbourne and Melbourne Water for further research on the measurable impacts of green roofs. The research project outcomes will provide:
 - Design, monitoring and management recommendations for Green Roofs, particularly in relation to stormwater quality and quantity, temperature (building energy efficiency) and improved biodiversity.
- Results can be incorporated into the updates and further/future extensions of the Growing Green Guide for Melbourne project.

3. Distributed Energy Mapping – IN PROGRESS

The Distributed Energy project aims to undertake an analysis of the potential for distributed energy in the IMAP area (district scale cogeneration, renewable and energy efficiencies) and develop business models for implementing commercially viable distributed energy systems in Melbourne.

Work has focussed on:

- extracting relevant Council data for the CSIRO modelling

- engaging the relevant utilities to participate and provide data.
- meeting with representatives from CSIRO to finalise data access arrangements

The energy modelling was demonstrated at the IMAP Implementation Committee's August 2013 meeting. Further workshops held in October 2013 and February 2014 have helped identify how the information should be delivered to stakeholders.

A progress report was made to the February meeting of the IMAP Committee.

CSIRO representatives met with the project team on 15 May 2014 to determine final changes to the mapping projection scenarios. Some information on the projected growth areas is still being sourced to ensure the model allows for future changes predicted across the region. CSIRO are aiming to complete the project by 30 June 2014.

Action 10.1 Regional Open Space and Trail Network

IN PROGRESS

A working group presented a draft Project Plan to the IMAP Committee on 28 August 2009.

- In February 2010 the Working group detailed timeframe of the stages, desktop audit, engagement of partners and the development of an Implementation Plan, and in May 2010 updated the Committee on how the project has been integrated into actions being undertaken by state government agencies.
- In February 2011 GIS staff assisted the project by initiating the collation of land information across the 4 councils onto a base map.
- The IMAP Geographic Information System (GIS) was set up for testing in November 2013.

Strategy 11 – Regional Tourism

COMPLETED

- Visitors Map
- Regional Tourism Program & Experiential Packages
- Visitor Profile and Satisfaction Study
- A three year Strategic Plan for Regional Tourism adopted by the IMAP Implementation Committee in May 2010 included the following projects:
 - Licensing the tourism map to other tourist providers
 - Publicity to promote Inner Melbourne to the regions - Famils were run for volunteers from Geelong (2012) and Ballarat (2013) to inform regional offices of the attractions of Inner Melbourne.
 - Conference sponsorship and regional advertising
 - Seasonal video promotion through Skybus

ONGOING

A new 3 year strategy was adopted in May 2013 inclusive of a detailed Action Plan for the current financial year. To date the working group has;

- Renewed licensing of the IMAP map to tourism peak bodies.
- Placed map and video material on the IMAP website for IMAP Councils to link with.
- Evaluated the Skybus Campaign, completed in August 2013
- Changed the IMAP map to include Footscray, Maribyrnong
- Joint research with DML has been undertaken to gauge feedback on the contents and presentation of the Official Visitor Guide and the IMAP tourist map. IMAP expenditure on the Tourist Map has been collated so that the project team can evaluate alternatives to printing and distributing the map. Meetings have also been held with Destination Melbourne Ltd on options for distribution of the tourist maps.

These projects will continue to add value, deliver stronger relationships, practical solutions and strategic directions and influence the liveability and sustainability of the inner Melbourne region.