

**Inner Melbourne Action Plan
Briefing Paper
Three Year Implementation Plan (Adopted August 2006) Review**

1. Introduction

IMAP is a joint government agreed action plan that is being implemented currently by four inner Melbourne Councils in association with State Government departments and other agencies. IMAP has synergies with State infrastructure investments (e.g. Meeting Our Transport Challenges, Melbourne 2030 grants programs) that can be exploited to the community's benefit (and thus the Government's and IMAP partners' benefit).

IMAP is a mechanism to drive the M2030 agenda at the local level in an extension of existing partnerships and collaborative action between State government and the IMAP partners. Key departments that drive Melbourne 2030 are:

- Department of Innovation, Industry and Regional Development
- Department of Infrastructure
- Department of Planning and Community Development.

2. Current directions

IMAP has three agreed current directions:

Transport and connectedness

IMAP strategies include: effectively linking transport routes so that the inner Melbourne Region is accessible by walking cycling and public transport; minimising the growing impact of traffic congestion; and increasing public transport use.

Environment and liveability

IMAP strategies include: substantially improve the environmental performance of the Inner Melbourne Region; and completing the regional open space network. This will help maintain the Melbourne inner region's liveability and attractiveness for the current community and a place for business to invest.

Housing affordability

The IMAP strategy is to plan for the accommodation of 90,000 more dwellings by 2030. To help achieve this objective, IMAP will progress the recommendations of the adopted Regional Housing Statement. Integral to this strategy is to investigate new funding sources and models (for private sector contributions) and build the capacity of registered and not-for-profit housing organisations to provide and manage an increased number of affordable houses.

Existing actions reflect these choices in direction.

3. IMAP Actions underway

3.1. Actions completed

Currently, there are three actions completed, that is, signed off by the IMAP Implementation Committee:

- Action 1.1 Inner Melbourne Statement of Significance "Liveable Walkable Melbourne"
- Action 11.1 Inner Melbourne Map
- Action 11.2 Regional Tourism Program

3.2 Actions in progress

There are nine actions in progress:

- Action 2.2 Coordinated pedestrian and public transport signage

- Action 2.3 Bicycle network legibility
- Action 2.4 Walking Links / Pedestrian priority areas (IMAP Greenlight)
- Action 5.2 Affordable housing
- Action 6.3 Managing conflicts in activity centres
- Action 7.4 Regional economic development statement
- Action 9.1 Regional sustainability targets
- Action 9.3 Water sensitive urban design
- Action 9.6 Use of recycled water for open space

3.3 Actions Prioritised

In May 2007, the IMAP Implementation Committee ratified the recommendations of the CEO/Senior Management Forum to **prioritise** the following four Actions from the current *IMAP Three Year Implementation Plan*:

- Action 2.5 Complete Regional Bicycle Network
- Action 3.3 Regional approach to parking management
- Action 4.7 Improvements to public transport services
- Action 10.4 Riparian open space project

These actions have either commenced or are programmed to commence in the first quarter of 2008.

3.4 Actions requiring ongoing 'advocacy'

In addition to those projects that have commenced or are prioritised to commence, there are five 'advocacy' actions that will require on-going project work:

- Action 2.6 Tram network / Fixed rail improvements
- Action 4.1 TravelSmart
- Action 4.3 ThinkTram program
- Action 5.1 Regional Housing Strategy
- Action 8.2 Improved links to the ports

Note: Action 4.7 Improvements to Public Transport Services and Action 2.6 Tram Network/Fixed Rail Improvements were commenced via meetings with Department of Infrastructure and Office of Coordinator General Infrastructure to agree a list of service and infrastructure improvements that could be considered in any re-tender of the metropolitan trains and trams. This was reinforced through direct correspondence and the IMAP submission to the Melbourne 2030 Audit Expert Group.

3.5 Actions not yet prioritised

Four actions have not yet been prioritised and are potential 'year three' projects i.e. 2008 - 2009:

- Action 5.4 Social Infrastructure and Services
- Action 6.1 Activity Centre Local Policy
- Action 10.1 Mapping Regional Open Space
- Action 10.6 Foreshore Open space

Table 1 summarises the current status of IMAP actions listed in the *'Three Year Implementation Plan: Adopted August 2006'*.

Table 1 Summary of current actions in the *IMAP Three Year Implementation Plan*

	Action	Comment	Project Completion
1.	Action 1.1 Inner Melbourne Statement of Significance	Complete	August 2006
2.	Action 11.1 Inner Melbourne Map	Complete – launch proposed 2 nd quarter 2008	December 2007
3.	Action 11.2 Regional Tourism Program	Complete – launch proposed 2 nd quarter 2008	December 2007
4.	Action 2.2 Co-ordinated Pedestrian and Public Transport Signage System	Commenced	Stage 1 – complete Stage 2 – June 2008
5.	Action 2.3 Bicycle Network Legibility	Commenced	February 2008
6.	Action 2.4 Walking Links / Pedestrian Priority Areas (IMAP Greenlight)	Commenced	Stage 1 – complete Stage 2 – end 2008
7.	Action 2.6 Tram Network/Fixed Rail Improvements	Commenced	Ongoing advocacy
8.	Action 4.1 'Travel Smart'	Commenced	Ongoing advocacy
9.	Action 4.3 'Think Tram' Program	Commenced	Ongoing advocacy
10.	Action 4.7 Improvements to Public Transport Services	Commenced 2007 (Prioritised to commence 2008)	Ongoing advocacy
11.	Action 5.1 Regional Housing Strategy	Commenced	Ongoing advocacy and project work
12.	Action 5.2 Affordable Housing	Commenced	Ongoing project work
13.	Action 6.3 Managing Conflicts in Activity Centres	Commenced	Ongoing project work
14.	Action 7.4 Regional Economic Development Statement	Commenced	June 2008
15.	Action 8.2 Improved Links to the Port	Commenced	Ongoing project work
16.	Action 9.1 Regional Sustainability Targets	Commenced	June 2008
17.	Action 9.3 Water Sensitive Urban Design	Commenced	June 2008
18.	Action 9.6 Use of Recycled Water for Parklands	Commenced	Stage 1 – April 2008
19.	Action 2.5 Complete Regional Bicycle Network	Prioritised to commence 2008	Strategy development / Ongoing advocacy
20.	Action 3.3 Regional Approach to Car Parking	Prioritised to commence 2008	Last quarter 2008
21.	Action 10.4 Riparian Open Space Project	Prioritised to commence 2008	Last quarter 2008
22.	Action 5.4 Social Infrastructure and Services	Not yet prioritised	Potential Year 3 project
23.	Action 6.1 Activity Centre Local Policy	Not yet prioritised	Potential Year 3 project
24.	Action 10.1 Mapping Regional Open Space	Not yet prioritised	Potential Year 3 project
25.	Action 10.6 Foreshore Open space	Not yet prioritised	Potential Year 3 project

4. Action breakdown and implementation

4.1 Progress

Many of the IMAP actions will have resource requirements for implementation in both the short and medium term. In particular, capital works for 'pedestrian and public transport signage' and 'bicycle networks' will require capital works programming.

It is essential that each IMAP member council provides appropriate 'sign off' at local level so that regional initiatives can be implemented.

Table 2 provides a breakdown of the key IMAP actions underway. It includes their current progress, resources expended to date, stage of implementation and the potential resources required to implement these actions.

Table 2 - Monitoring and implementation of agreed and endorsed regional priorities

Action Scope	Current progress / comment	Resources expended to date – (joint IMAP councils' expenditure unless otherwise stated)	Stage of Implementation	Total resources committed (joint IMAP councils' expenditure unless otherwise stated)
Action 2.2 Co-ordinated Pedestrian and Public Transport Signage System	Stage 1 complete	\$20,000 IMAP <u>\$25,000 DoI</u> \$45,000 Total	Stage 2 Demonstration project Stage 3 Consider Regional Network	\$131,000 IMAP <u>\$131,000 DoI</u> \$262,000 Total
Action 2.3 Bicycle Network Legibility	Stage 1 Complete	\$10,000 IMAP	Stage 2 Undertake works as identified	Unknown – dependant on treatments implemented.
Action 2.4 Walking Links / Pedestrian Priority Areas (IMAP Greenlight)	Stage 1 Complete	\$50,000 IMAP <u>\$50,000 DoI</u> \$100,000 Total	Stage 2: Undertake pedestrian signals works and evaluate	\$75,000 IMAP \$75,000 VicRoads <u>\$150,000 DoI</u> \$300,000 Total
Action 5.2 Affordable Housing	Targets and Demand Analysis	\$40,000	Consideration of Targets and Demand Analysis	Further requirements to complete this project, if any - to be determined.
Action 7.4 Regional Economic Development Statement	Stage 1: DRAFT Background report complete (by end March 2008)	\$15,000	Stage 2: Summarise background report and agree Statement	\$5,000
Action 9.1 Regional Sustainability Targets	Gap analysis completed	Councils officer time	Benchmark regional targets Consider opportunities for IMAP alignment of actions	Councils officer time
Action 9.3 Water Sensitive Urban Design	Planning scheme policy drafted	Councils officer time	Finalise draft planning scheme policy. Draft WSUD Guidelines.	Councils officer time

Action 9.6 Use of Recycled Water for Parklands	Stage 1: Regional technical notes and case studies report complete Stage 1 - Joint project: Alternative water options for open space	\$12,000 <u>\$80,000</u> Total = \$92,000	Stage 2: Distribute and place on-line Stage 2: Request funding for individual/joint projects from State Government funding streams.	Councils officer time Nil
Action 11.1 Inner Melbourne Map	Stage 1: Map complete	\$30,000	Stage 2: Final graphic design and printing (100,000 copies)	\$20,000 (07/08) <u>\$15,000 (08/09)</u> Total = \$35,000
Action 11.2 Regional Tourism Program	1. Regional Statistical Research complete 2. Regional tourist itineraries complete	\$13,000	Seasonal updates	\$37,000 (07/08) <u>\$25,000 (08/09)</u> Total = \$62,000
Sub-Total IMAP		\$270,000		\$308,000
Sub-Total Vic Gov't		\$75,000		\$356,000
Total		\$345,000		\$664,000

It should be noted that in addition to the internal or external funding provided, these actions are undertaken through joint working groups, comprising officers from each council that meet regularly. Officers undertake project work as necessary. An additional coordination and administrative work load is undertaken by the 'lead council' officer.

5. Recommended new actions

The Executive Officers / Senior Management Forum agreed that the prioritisation of new actions within the IMAP Three Year Implementation Plan should take advantage of:

- Existing progress on an action; or
- Opportunities to lever-off Victorian Government undertakings; or
- Timeliness of proceedings in related projects

These guidelines have been considered in developing the following recommendations.

Following discussions with IMAP senior officer representatives, the actions recommended being included in the IMAP Three Year Implementation Plan are as follows:

Action 2.1	Regional physical infrastructure needs and contributions fund
Action 10.2	Regional physical infrastructure needs and contributions fund
Action 5.3	Integrating public housing estates
Strategy 7	Promote the inner Melbourne Region as an investment location for knowledge rich business sectors

These recommended new actions are discussed below.

5.1 Action 2.1 Regional physical infrastructure needs and contributions fund Action 10.2 Regional physical infrastructure needs and contributions fund; and

Whilst similar in nature, Action 2.1 and 10.2 target separate infrastructure needs via development contributions. Action 2.1 seeks to develop a region-wide mechanism to fund transport and community infrastructure. Action 10.2 seeks to introduce a developer contribution scheme for open space network improvement.

A summary scope of Action 2.1 and 1.2 is provided below.

ACTION 2.1 Regional physical infrastructure needs and contributions fund	
Action Description Develop a region-wide mechanism to fund transport and community infrastructure.	
Action Type Strategy Development	
Priority for Commencement TBC	
Current Status To commence	
Lead TBC	
Scope	
Stage 1a	Audit of transport and community infrastructure
Stage 1b	Identify regional (social, community and physical) infrastructure needs and priorities
Stage 2	Identify what can shared / augmented / jointly developed
Stage 3	Consider options for various funding mechanisms
Budget/other Resources Required (incl. Council, State budget or other source)	
Costs and resources would include Council officer time	
Research consultancy TBA	
Anticipated Duration 2 years	

ACTION 10.2 Regional physical infrastructure needs and contributions fund	
Action Description Introduce a developer contribution scheme for open space network improvement.	
Action Type Strategy Development	
Priority for Commencement TBC	
Current Status To commence	
Lead TBC	
Scope	
Stage 1a	Audit of open space network. Can be undertaken via action 10.1
Stage 1b	Identify regional open space infrastructure needs and priorities
Stage 2	Identify what can shared / augmented / jointly developed
Stage 3	Consider options for various funding mechanisms
Budget/other Resources Required (incl. Council, State budget or other source)	

Costs and resources would include Council officer time.

Research consultancy TBA

Anticipated Duration

2 Years

5.1.1 Discussion

Being at the forefront of understanding community needs, it often falls to local government to ensure delivery of open space, community, transport and other physical infrastructure. Established population forecasts for the inner region require that consideration be given to the funding mechanisms required to service the anticipated demand for physical infrastructure in the medium and longer term.

The projected population for the Inner Region for the year 2031 is over 405,000 people (DSE 2004) at an average annual growth rate of 1.7%. The number of households in the region is also expected to increase from 117,947 in 2001 to 207,500 in 2031 (that is approximately 90,000 new dwellings), with average household size projected to decline from 2.08 in 2001 to 1.95 persons by 2031. Most of this growth will occur in the municipalities of Port Phillip and Melbourne through the redevelopment of strategic sites.

The Inner Regional Housing Statement strongly identifies requirements for social and physical infrastructure. The Inner Regional Housing Working Group prepared the Inner Regional Housing Statement to provide a regional strategic framework to plan for the housing needs of present and future households in the Inner Region of metropolitan Melbourne to 2031. The Inner Regional Housing Statement is intended to provide guidance and direction for Councils in the development and review of strategic planning work and to Local and State Government in coordinating future infrastructure and services with population growth.

The inner metropolitan Councils developed the Inner Regional Housing Statement in parallel with the Inner Melbourne Action Plan (IMAP). The Statement is to be read as a companion document to IMAP. Under Theme 3 of the Inner Regional Housing Statement 'Managing infrastructure needs of a growing population' it is stated that:

"Managing overall development in a coordinated way is essential to ensure quality outcomes for the Inner Region. Additional housing in the region will need to be supported by timely, coordinated and adequate provision of infrastructure.

Population and household growth projected for the Inner Region will demand careful infrastructure planning and delivery. Opportunities exist for the Victorian Government and local Councils to work at a regional level to plan and provide services and infrastructure for the Inner Region to meet the current and future needs of a rapidly growing population including:

- The importance of providing basic community facilities and social infrastructure in order to attract and retain a diversity of households.
- The projected age profile of the Inner Region anticipates a significant increase in the 0–14 year old age group. This increase will require new services in the areas of maternal and child health, childcare and education.
- A projected increase in the number of older people living in the Inner Region over the next 30 years will also require the provision of new or additional infrastructure and services including home and community care programs and healthy ageing activities to help keep older people well, active and socially integrated."

A number of objectives, strategies and actions are proposed in the Inner Regional Housing Statement to ensure the provision of future housing and related services in the Inner Region addresses issues and opportunities identified in the Statement.

“Infrastructure Planning and Provision

- To achieve the timely provision of social and physical infrastructure to support population change and housing growth.
- To provide responsive and flexible social and physical infrastructure that supports different life stage and life cycle needs.”

In the period since IMAP was launched, it is understood that mechanisms for developer contributions have not been enhanced and few have progressed. Those that have progressed have proven very costly to maintain. The value to be gained from progressing Action 2.1 and 10.2 concurrently is in investigating how to progress the broader objectives of investment in regional infrastructure. This may include consideration of an improved system for establishing and administering development contributions but also include investigation of other innovative financing solutions for council community infrastructure.

In regard to sustainable transport contributions, it is envisaged that contributions would need to combine with car parking management and rates. Hence, could be done in conjunction with Action 3.3 – ‘*Regional approach to parking management*’ that is currently prioritised for commencement in 2008. New planning provisions relating to car parking have been proposed by the Car Parking Advisory Committee and should assist regional investigations of opportunities.

Also associated with these two actions is Action 5.4 ‘*Social infrastructure and services*’ that seeks to ‘develop a regional community infrastructure framework and program in partnership with government agencies to ensure that social infrastructure and services are provided across the Inner Melbourne Region, commensurate with projected population growth’. Action 5.4 is currently a non-prioritised action in the current IMAP Three Year Implementation Plan.

The scope of this action is to develop a regional community infrastructure framework and program in partnership with Government agencies to ensure that social infrastructure and services are provided across the Inner Melbourne Region, commensurate with projected population growth. This will include, identifying and meeting regional social infrastructure needs and priorities, preparing and promoting a regional package of Council-based information and services available in the region, and providing and sharing community facilities or ‘hubs’ in Activity Centres and a range of recreational and cultural activities.

Given the synergies between Actions 2.1, 5.4 and 10.2, it is envisaged that the IMAP council officers involved in the working groups will be similar and there would be efficiencies in undertaking these concurrently.

As each of these projects are significant in scope, a staged process would be advised and detailed in any project brief to be signed off by the IMAP Implementation Committee. Consideration will be required to the availability of resources as these actions will be undertaken through joint working groups, comprising officers from each council, and potentially Victorian Government, that will meet regularly. Officers will undertake project work as necessary. An additional coordination and administrative work load is undertaken by the ‘lead council’ officer.

These actions are aligned with the current IMAP directions of ‘Transport and Connectedness’ and ‘Environment and Liveability’.

5.2 ACTION 5.3 Integrating public housing estates

The Office of Housing has recently been considering the redevelopment potential of public housing estates. Many of these estates are in the inner Melbourne region. Expressions of interest are being sought by Housing Associations to consider affordable housing development options on public housing estates.

A summary scope of Action 5.3 is provided below.

ACTION 5.3 Integrating public housing estates
Action Description

Work with the Office of Housing to redevelop public housing estates so they better integrate with adjacent areas.

Action Type

Infrastructure / Regionally based advocacy

Priority for Commencement

TBC

Current Status

To commence 2009

Lead

City of Port Phillip (TBC)

Scope

1. Work with Office of Housing to agree regional principles for integration of policy implementation between IMAP councils and Office of Housing.
2. Develop protocols for Office of Housing for approaching and working with individual councils for estates in their municipality.
3. Develop a protocol between councils and Office of Housing for undertaking consultation and planning and develop broad guidelines for urban design and other integration issues between public housing estates and surrounding environments, such as interfacing with existing areas, streetscape design, public open space and pedestrian permeability.

Budget/other Resources Required (incl. Council, State budget or other source and source of other resources)

Costs and resources would include:

Council officer time.

State Government officer time

Anticipated Duration

1 year

5.2.1 Discussion

The inclusion of the Action 5.3 in the *IMAP Three Year Implementation Plan* is timely, as the Office of Housing has already undertaken the Kensington (Holland Park) public housing estate redevelopment and the Raglan-Ingles estate redevelopment in Port Melbourne, will soon commence the Carlton estate redevelopment in consultation with the City of Melbourne, and is considering other opportunities in the inner region. In addition, this project is not considered particularly resource intensive and might be accomplished in a three-step process – noted under ‘scope’ above.

Significant learnings can be taken from the consultation undertaken during the Kensington (Holland Park estate) redevelopment and the Raglan-Ingles estate redevelopment in Port Melbourne. Additional benefits and opportunities will arise through the potential for community housing developments on site through the introduction of mixed tenures via Office of Housing tenders to affordable housing associations.

The benefits of progressing this Action is that rather than each council separately undertaking negotiations with Office of Housing to consider planning, integration and urban design outcomes for each public housing estate, a preferred outcome would be to approach the Office of Housing to discuss a regional approach to develop principles for integration and protocols for approaching and working with individual councils to enhance integrated development outcomes and make the most of opportunities.

This action is aligned with the current IMAP directions of ‘housing affordability’.

5.3 Strategy 7 Promote Inner Melbourne as an investment location for knowledge rich business sectors

Action 7.4 'Inner Regional Economic Development Statement' is currently in progress. It is envisaged that an agreed Draft Statement will be available early this year for the IMAP Implementation Committee's consideration.

IMAP Strategy 7 outlines six actions. The 'Inner Regional Economic Development Statement' will confirm these actions and / or provide new actions for consideration based on current research and trends. The actions in Strategy 7 are provided below.

Strategy 7 Promote Inner Melbourne as an investment location for knowledge rich business sectors	
<i>Action 7.1</i>	<i>Government/industry links</i> Work with State Government and stakeholders to expand networking efforts including a network for tertiary education providers) based on the 'Councils for Biotechnology' model.
<i>Action 7.2</i>	<i>Support creative businesses</i> Develop a support package for new and emerging businesses aimed at businesses with a focus on the practical implementation of new knowledge and ideas, design or creative endeavours.
<i>Action 7.3</i>	<i>Improved information</i> Undertake and disseminate research on industry, employment and property trends across the inner region.
<i>Action 7.5</i>	<i>Wireless broadband</i> Work with the private sector to facilitate the delivery of Wireless Broadband (WB) Internet coverage for the entire region.
<i>Action 7.6</i>	<i>Exporting health services</i> Work with the State Government and health sector to promote and market the Inner Melbourne Region's world class health service capabilities internationally.
<i>Action 7.7</i>	<i>Universities and regional development</i> Work collaboratively with universities and TAFE to define and develop a stronger role in regional development.

5.3.1 Discussion

The completion of 'Action 7.4 - Regional economic development statement' will help identify the next Actions to be undertaken under Strategy 7. Outcomes from the development of the economic development statement may include recommendations to progress one or more of the Actions listed in Strategy 7 or a range of other actions identified by current work that is defining key economic trends and inner regional opportunities.

It is timely to consider Strategy 7, and the actions therein, because the completion of Action 7.4 'Inner Regional Economic Development Statement' will provide additional direction in the near future. It will be necessary for the IMAP Implementation Committee to review the specific actions proposed for joint development on completion of Action 7.4.

6 Conclusion

There are 25 actions in the *IMAP Three Year Implementation Plan (Adopted August 2006)*. These 25 actions can be broken down as follows:

No	Actions	Progress
3	(Actions 1.1, 11.1 and 11.2)	Are Complete
15	(See below)	Have Commenced
3	(Actions 2.5, 3.3 and 10.4)	Are prioritised to commence in 2008
4	(Actions 5.4, 6.1, 10.1 and 10.6)	Are not yet prioritised to commence but will be reconsidered in April 2008 as priorities in 2009
Of those 15 Actions commenced:		
1	(Action 2.3)	Is requesting sign-off by the IMAP Implementation Committee on 28 Feb 2008.
2	(Actions 2.2 and 2.4)	Are at Stage 2 or 'Implementation' with demonstrative outcomes expected in 2008.
4	(Actions 7.4, 9.1, 9.3 and 9.6)	Are expected to complete project brief outcomes by June 2008.
2	(Actions 5.2 and 6.3)	Are ongoing, with work still to be undertaken but have specific outcomes proposed.
6	(Actions 2.6, 4.1, 4.3, 4.7, 5.1 and 8.2)	Are advocacy actions or require on-going longer term project work.

Therefore, by June 2008 it could be expected that eight actions will be signed off by the IMAP Implementation Committee with 17 being progressed. This leaves capacity for further actions to be considered for prioritisation in 2008-2009 or 2009-2010. Actions may be liable for prioritisation if they are agreed by the IMAP Implementation Committee for inclusion in the *Three Year Implementation Plan*.

There are four new 'Actions' proposed for such inclusion:

- Action 2.1 'Regional physical infrastructure needs and contributions fund' (transport and community infrastructure)
- Action 10.2 'Regional physical infrastructure needs and contributions fund' (open space network)
- Action 5.3 Integrating public housing estates
- Strategy 7 Promote the inner Melbourne Region as an investment location for knowledge rich business sectors

Rationale for inclusion of the above actions is provided in Section five (5) above.

Recommendation

That the IMAP Implementation Committee resolve to:

- (a) approve IMAP Actions:

- Action 2.1 Regional physical infrastructure needs and contributions fund
- Action 10.2 Regional physical infrastructure needs and contributions fund
- Action 5.3 Integrating public housing estates

for inclusion in the *IMAP Three Year Implementation Plan: Adopted (date) 2008*; and

- (b) **note** that the outcomes arising from the development of Action 7.4 'Regional Economic Development Statement' will be raised at the next IMAP Implementation Committee meeting for consideration for inclusion in the *IMAP Three Year Implementation Plan: Adopted (date) 2008*.

Appendix 1

Outstanding Actions

Listed below are the IMAP Actions remaining in the Inner Melbourne Action Plan that are neither in the existing *Three Year Implementation Plan (August 2007)* nor recommended to be incorporated in the current review.

- Strategy 1 Celebrate the unique and concentrated 19th century heritage of the Inner Melbourne Region.**
- 1.2 Public realm infrastructure standards
 - 1.3 Built form controls
 - 1.4 Boulevards and major roads
 - 1.5 Key urban squares
- Strategy 2 Effectively link transport routes so that the Inner Melbourne Region is accessible throughout by walking, cycling and public transport.**
- All actions either underway or recommended for inclusion in the 'Three Year Implementation Plan'.
- Strategy 3 Minimise the growing impact of traffic congestion.**
- 3.1 Commuter car use
 - 3.2 Roads as places
 - 3.4 40 per cent by 2020 target
 - 3.5 Reduced through traffic
- Strategy 4 Increase public transport use.**
- 4.2 Street design standards
 - 4.4 Enhanced bus priority
 - 4.5 Improved public transport infrastructure
 - 4.6 Public transport pricing
- Strategy 5 Plan to accommodate 90,000 more dwellings by 2030.**
- 5.5 Infrastructure development
- Strategy 6 Support the distinct and diverse character of Activity Centres.**
- 6.2 Activity Centre public environment
 - 6.4 New cultural facilities
 - 6.5 Activity Centre services
- Strategy 7 Promote the Inner Melbourne Region as an investment location for knowledge rich business sectors.**
- To be advised pending outcomes and direction from the Economic Development Statement.
- Strategy 8 Facilitate the growing importance of the Inner Melbourne Region as south-east Australia's freight hub.**
- 8.1 Priority for freight movement
- Strategy 9 Substantially improve the environmental performance of the Inner Melbourne Region.**

- 9.2 Environmentally sustainable design – commercial buildings
- 9.4 Green demonstration projects
- 9.5 Community capacity for sustainability

Strategy 10 Complete the regional open space network.

- 10.3 Open space links
- 10.5 Wild life link
- 10.7 Waterways planning and management mechanism

Strategy 11 Promote the Inner Melbourne Region as a tourism destination.

All actions included in the Three Year Implementation Plan (Adopted August 2006)